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FINANCIAL TIMES

No. 27,721 Wednesday November 22 1978

FLAKE & NODULAR IRON CASTINGS. MEEHANITE. The International Meehanite Metal Co. Ltd.

NEWS SUMMARY

GENERAL

Bessell 'tried to foil Thorpe'

Former Liberal MP Peter Bessell told a court yesterday that he carried out an elaborate charade to try to stop Mr. Jeremy Thorpe's alleged plot to murder Mr. Norman Scott.

The plan was to convince Mr. Thorpe that Mr. Scott had been lured to America but it was impossible to kill him there, he told the second day of the criminal hearing in Minehead, Somerset. He had staged the ruse with Gannet David Holmes.

The prosecution alleged that Mr. Thorpe plotted the death because he feared that a previous homosexual liaison with Mr. Scott would damage his political career.

Those accused of conspiracy with Mr. Thorpe are Mr. Holmes, Mr. George Deakin, and Mr. John Le Mesurier, two Welsh businessmen. The case continues.

Pit deaths probe

The pit accident which killed seven miners and injured 17 at Benlly colliery, south Yorkshire, will be fully investigated, the Energy Under-Secretary told the Commons. One MP said meeting productivity targets may have played a part in it. Page 12

Israel agrees

Israel is ready to sign a peace treaty with Egypt, but only on the basis of the draft drawn up in Washington at the end of last month, it was announced in Tel Aviv. Cairo is resuming its head of delegation in the U.S. for consultation. Back Page

Road tax to go

The £50 road fund licence is to be phased out by 1983 and the price of petrol gradually increased to make up for the loss of revenue. Back, Pages 10 and 12

Jails threatened

Britain's jails have been brought "close to the brink of a real catastrophe" by the breakdown of prison service industrial relations, Home Secretary Merlyn Rees told a conference of the Boards of Visitors.

Bomb kills 20

At least 20 Syrian troops were killed when a bomb blew up a bus carrying members of the Arab League peace force in Lebanon, a Right-wing Falangist Party broadcast reported.

Mrs. Gandhi guilty

Mrs. Indira Gandhi, former Indian Prime Minister, was found guilty of breach of privilege and contempt of parliament for blocking an official inquiry into a car company owned by her son, Sanjay. Page 6

Arms for China

Britain will consider selling arms to China on a case-by-case basis only and did not intend to become the supplier of nuclear weapons, the assembly of seven-nation Western European Union was told. Page 5, Editorial comment Page 18

Murder charge

A Spanish waiter has been charged with murder after British tourist Marion Docherty, of Glasgow, was found battered to death on Tuesday in Majorca.

EEC elections

President Giscard d'Estaing said that France would not yet consider any increase in the powers of the European Parliament, due to be directly elected next June. Page 3

Briefly . . .

Algerian President Boumedienne is in a coma and said to be very seriously ill. U.S. military doctors are treating him.

Japanese air hostesses grounded more than 100 flights in a dispute over scantily clad passengers in their sleeper service Jumbo jets.

South African Ministers will no longer be able to serve as directors of newspaper groups. Page 6

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	FALLS
Excheq. 10pc '83 289 1/2	Robertson Foods 140 1/4
Excheq. 12pc '83-84 289 1/2	Rockware 122 1/2
Exchd. Dairies 178 1/2	Roper 121 1/2
Babcock and Wilcox 150 1/2	Sotheby PB 326 1/2
Berisford (S. and W.) 158 1/2	Tate and Lyle 182 1/2
Boots 200 1/2	Tube Invs. 378 1/2
Casket (S.) 37 1/2	Vada Potts 99 1/2
Canadaw 34 1/2	Woodhead (J.) 99 1/2
GEC 316 1/2	Kuala Lumpur 94 1/2
HK and Shanghai 347 1/2	De Beers Dfd. 244 1/2
JCEG 171 1/2	Flandstrand 202 1/2
Ladbroke 161 1/2	Venterspost 142 1/2
Money Products 70 1/2	
MR Electric 207 1/2	
Metal Box 312 1/2	
Mettoy 70 1/2	
Mount Charlotte 31 1/2	
Norton and Wright 163 1/2	
Racal Elec. 359 1/2	

EEC may be ready to approve £85m shipyard aid fund

BY GILES MERRITT: BRUSSELS, November 21

The long-delayed approval by the EEC Commission of the Government's £85m direct aid fund for British Shipbuilders is expected to be granted shortly.

But EEC permission for the subsidies that will enable British Shipbuilders to begin work on contracts worth an estimated £160m is likely to be given only on condition that a set of stringent restructuring measures is accepted and put into effect immediately.

It is understood that a letter giving the EEC Commission's consent to use of the special intervention fund for British Shipbuilders is to be sent within a week, following a formal decision by the 13-nation Commission.

Although it had originally been expected that the Commission would permit the latest phase of the Government's direct aid to shipbuilding back in August, negotiations over the restructuring conditions being imposed has delayed agreement until now.

The EEC Commission's forthcoming decision to allow use of the £85m fund is, in effect, no more than a temporary waiver of its rules governing State aid, for the permission expires at the end of this year. Further subsidies during 1979, it is indicated here, will only be permitted after Britain's completion of a major restructuring plan for the shipbuilding industry and its acceptance by the Brussels Commission.

Details of the interim conditions that Brussels has demanded

Sterling support package to lapse

BY PETER RIDDELL

THE TREASURY announced the last rites yesterday for the financial support package arranged by Britain during the sterling crisis of late 1976. The £350m standby credit from the International Monetary Fund and the £300m Basic central bank facility will lapse early next year.

That was announced last night in a Parliamentary written answer and is largely a formality since no drawings have been made on the IMF loan for more than a year and the Basic facility has never been used.

The end of the IMF Standby means that the terms and conditions, agreed in December 1976 and reviewed last May, will also lapse.

That, however, will have little practical significance, since the fund's guidelines have effectively been superseded by the Government's targets, notably for the growth of the money supply.

The confirmation that the IMF credit and the Basic facility will lapse on the due dates, in January and February respectively, symbolically closes a chapter on Britain's attempt to restore its external financial position, since the loans contributed to the improvement in confidence in sterling.

The UK drew roughly half of the original £350m IMF loan and has started to repay part of that and other loans before the due dates. After about \$2bn of prepayments, the UK still has to repay the fund \$2.44bn by the early 1980s.

The £300m Basic facility was arranged to safeguard Britain's reserves against any further large-scale withdrawal of the sterling balances of official holders, which contributed significantly to sterling's difficulties during 1976.

However, that proved unnecessary, because of the general revival of external confidence in the UK and because the official sterling holdings had largely been reduced to the level of working balances.

Thus the balances have remained about their level at the end of 1976, after adjusting for the issue of foreign currency bonds to official holders.

Moreover, the facility could in general only be used if the official reserves were below \$6.75bn, but that level was passed within weeks of the Basic agreement and the reserves are now more than twice that figure.

VACANCIES AT HIGHEST LEVEL FOR FOUR YEARS

Number out of work falls again

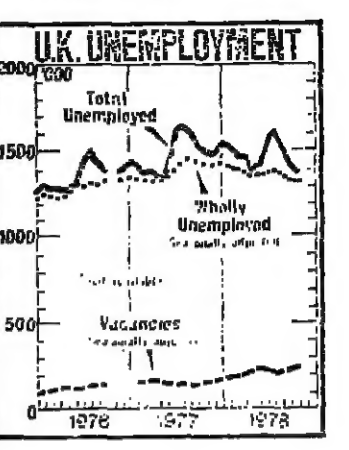
BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE NUMBER of adults out of work in the UK has fallen sharply for the third month running, while notified vacancies have risen to the highest level since November, 1974.

The latest Department of Employment figures, published yesterday, provide further evidence of a marked upturn in labour market activity in the past few months in response to the pick-up in the growth of output earlier this year.

Adult unemployment fell by 20,700 to 1,344,000, seasonally adjusted, in the month to mid-November. That is equivalent to 5.8 per cent of the work force.

The total has fallen by 53,200 in the past three months and by 94,000 since the post-war peak of September, 1977.



Evidence

Vacancies notified to the department, often regarded as the best indicator of the underlying labour market trend, rose by 2,900 to 231,300 and have increased by 45 per cent during the past year.

Similar evidence of growing activity is provided by the increase in the number of people leaving the unemployment registers, and the rising flow in the vacancies list.

Mr. Albert Booth, the Employment Secretary, said yesterday that "against all the dire forecasts, Government policies to fight unemployment are working."

Mr. David Bassett, general secretary of the General and Municipal Workers' Union, welcomed the figures, but gave a warning that the industrial revival showed signs of faltering. "It has to be faced that the long-term employment prospects look no brighter."

Smaller

The general expectation, inside and outside Whitehall, is that unemployment should continue to fall over the next few months.

That would represent a delayed response to the strong economic recovery; indeed, the extent of the improvement in the labour market suggests that output might have been slightly more buoyant than the official figures so far indicate.

Lowest

An encouraging feature of the latest figures is the further sharp fall in the number of school leavers out of work, down to 25,000 in the last month, to 57,000. That is 16,200 less than in November 1977 and means that 82 per cent of those who left school in the past academic year have found jobs or training places.

After including school leavers, the unadjusted total for unemployment has fallen over the past month by nearly 37,500 to 1,381,000. That is the lowest figure for six months and is equivalent to 5.8 per cent of the work force.

The Government's job support and training measures are keeping about 190,000 people off the unemployment register, a rise of about 8,000 over the past month. Regional map, Page 7

Metal Box to raise £35.9m for UK and foreign growth

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

METAL BOX announced yesterday that it is raising £35.9m on the stock market to finance expansion plans at home and overseas.

A major part of the proceeds of the rights issue will go toward installing extra capacity in the UK for production of two-piece cans where Metal Box aims to hold on to its market lead in the face of increasing competition.

The terms of the new issue are one for four. The price will be 250p against a closing price yesterday of 312p. The Treasury has given consent for the company to increase its final dividend by 20 per cent.

Sir Alex Page, the chairman of Metal Box, said that it had not yet decided where the four new production lines for two-piece cans would be built. It is unlikely that they will result in new jobs, as they will probably supplement existing lines producing the traditional three-piece cans.

Metal Box's decision to increase its capacity in two-piece cans comes at a time when the market for this product is at an interesting stage of development.

Demand for food cans is more or less static, but that for beverage cans, both for soft drinks and beer, is growing at the rate of about 6 per cent a year.

Much of the demand is for two-piece beverage cans. This type of can consists of a seamless container with an integral bottom instead of the traditional seamed tube with a separate top and bottom.

A new competitor in this field is the Continental Can Company, the newly formed UK subsidiary of the American Continental Group.

Continental's entry into the UK market came about as a result of renegotiation last year of the agreement between Metal Box and the Continental Group, under which the two companies relinquished their rights not to compete in each other's markets.

Last month the U.S.-owned group announced that it was planning a £15m investment in

German steelmen vote to strike

BY GUY HAWTIN

WEST GERMAN steelworkers voted overwhelmingly today for strike action in support of demands for a 5 per cent pay increase and a 35-hour working week.

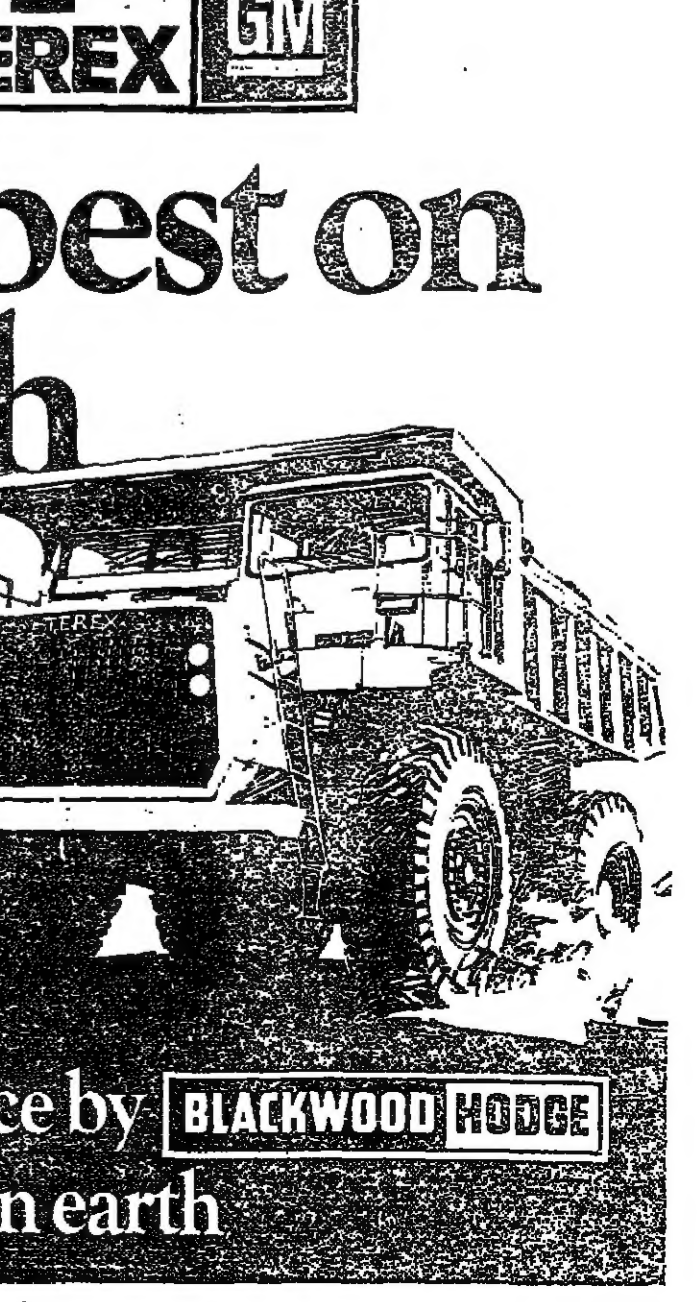
Their action followed deadlock in negotiations with employers over next year's wages and conditions.

Officials of the I.G. Metall metalworkers' trade union announced that just under 87 per cent of its 200,000 members in the industry had voted for strike action. The union's membership is spread throughout plants in North Rhine-Westphalia, Saarland and Bremen.

The key question separating employers and unions is not the 5 per cent increase—which is widely regarded as being relatively moderate—but the 35-hour

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Fund dispute referred to EEC summit

BY GUY DE JONQUIERES

BRUSSELS, Nov. 21.

LEADERS of the nine Common Market Governments will be called on at their summit meeting next month to disentangle a politically sensitive dispute over moves by the European Parliament to increase the value of EEC Regional Fund grants by more than 60 per cent next year.

A lengthy meeting of EEC budget Ministers broke up in considerable confusion early this morning after Britain and Italy jointly blocked attempts by the German chairmanship and the French delegation to muster a majority in favour of an outright rejection of the proposed increase.

The controversy touches both on issues of EEC constitutional prerogative and on the broader debate arising from British, Italian and Irish demands for a substantially increased transfer of economic resources in parallel with the adoption of the planned European Monetary System (EMS).

Last month, the European Parliament amended the draft 1979 EEC budget to increase next year's Regional Fund commitments by 380m European units of account (about £26m) to the unit of account (Ecu). Because fund grants are distributed according to a rigid quota system, the proposed rise would mean an extra £70m for the UK and £100m for Italy.

The German chairmanship of the Budget Council wanted the proposal to be rejected on the grounds that it was unconstitutional. It argued that if the Ministers approved an increase they would be undoing a decision by EEC Heads of Government last December to fix next

Giscard confirms European stance

By Robert Mauthner

PARIS, Nov. 21.

PRESIDENT Giscard d'Estaing today confirmed that the French Government was opposed to an extension of the European Parliament's powers in the foreseeable future and that France was firmly committed to a centralised organisation of Europe.

In reply to questions at a news conference, the President defined "confederal" as a system in which no state would be able to impose its will on another. At present, he said, no country in Europe was prepared to accept a federal system, under which it would have to accept decisions which might be contrary to its own national interests. A federal Europe, he went on, would also be subject to excessive influence from the U.S.

Though President Giscard has for all intents and purposes espoused the traditional Gaullist view of Europe he has come under increasing pressure from the Gaullist Party to ask the European Council to make a solemn declaration that a directly-elected European Parliament's powers will not be extended.

The Gaullists maintain that while the French Government has made its position clear on the subject, the public declarations of other European leaders, including West German Chancellor Helmut Schmidt, showed that many of France's partners had much more ambitious ideas about the European Parliament's future role.

M. Giscard d'Estaing today went out of his way to demonstrate that it did not matter what people said. The powers of the European Parliament, he said, were clearly defined in the Treaty of Rome, he said, and that treaty could be renegotiated only by the unanimous decision of the member states. Each country, therefore, had a veto.

To rub the point home, President Giscard also stressed that a renegotiation of the Treaty of Rome would require a revision of the French constitution on the basis of identical texts adopted by both Houses of Parliament.

These would then have to be submitted to a referendum. Though he did not say so in so many words, the President was clearly telling the Gaullists that the legal guarantees against an extension of the European Parliament's powers were already water-tight. In the view of the President, it would be entirely superfluous to ask the European Council to make an additional declaration, particularly since this would cause unnecessary friction between France and some of its partners.

The President also rejected a suggestion by a journalist that France's economy was not strong enough to allow it to join the proposed European Monetary System (EMS) and that it might be forced to leave the system, as it was forced to leave earlier systems in January 1974 and March 1976.

M. Giscard d'Estaing pointed out that the EMS was very different from the old "snake", because it provided for action on the part of countries with strong currencies as well as those with weak ones. In addition, France currently pursued economic policies which would put the country in a position to withstand pressures on its currency. In this context, the President expressed renewed confidence in M. Raymond Barre, his Prime Minister and architect of France's economic policies, whom he described as "one of the best Prime Ministers France had had for a long time."

Lynch meets Giscard today

By David White

PARIS, Nov. 21.

MR. JACK LYNCH, the Irish Prime Minister, will discuss terms for joining the proposed European Monetary System (EMS) with President Giscard d'Estaing here tomorrow, two days before Mr. James Callaghan comes to put forward Britain's reservations about the scheme.

The Irish leader is due to continue talks on the EMS in London and Bonn next week. His visit to Paris follows recent discussions in Dublin between M. René Monory, French Economy Minister, and his Irish counterpart, Mr. George Colley, the Finance Minister.

Mr. Lynch was due to arrive in Paris this evening and to have lunch with the French head of state before returning to Dublin tomorrow.

Steel plant shut-down

By David Curry

PARIS, Nov. 21.

THE SOLMER steel-making company, which has some of the most modern installations in Europe, is laying off almost its entire workforce in retaliation against a series of strikes which has badly disrupted production over the past two weeks.

From today the plant, which is working at so me 80 per cent of capacity, will be shut down and 6,300 of the 7,100 workforce will be sent home for an indefinite period.

Solmer, situated on the Mediterranean coast at Fos-sur-Mer just west of Marseille, is owned jointly by France's two big steel groups—Usinor and Sacilor. These companies, in the throes of a large-scale reorganisation to overcome their oppressive indebtedness, are operating at less than two-thirds of capacity. Solmer itself is believed to have lost some 22,000 tonnes of output since the strikes started out of a monthly production of some 350,000 tonnes.

Details of Madrid coup bid revealed

BY ROBERT GRAHAM

MADRID, Nov. 21.

THE SPANISH armed forces today released a laconic communiqué giving the first official version of the obscure events surrounding the arrest last week of two para-military police officers who were allegedly masterminding a scheme to seize the Cabinet and hold it ransom for the formation of a Government of national reconciliation.

The communiqué, issued in the name of General Ignacio Arce, the armed forces chief of staff, said that five officers met in a Madrid cafe, the Galvay, on November 11. He said they discussed the possibility of a "coup d'etat" and mentioned November 17 as the most opportune date.

Present at the meeting were a colonel in the Guardia Civil, a major and two captains in the Policía Armada and a major of an infantry unit.

The meeting was reported by military intelligence direct to the Prime Minister, Sr. Adolfo Suárez, in the absence from Madrid at the time of the Defence Minister, General Gutiérrez Mellado. As a result Sr. Suárez called a special meeting in the evening of November 18 attended by the chiefs of the security forces (the Guardia Civil and Policía Armada), representatives of the Defence Ministry and of the joint chiefs of staff.

At this meeting it was decided to instruct the commander of the First Military Region, which includes Madrid, to carry out preventive measures. As a result of statements obtained from those allegedly involved in the scheme, Colonel Tejero (of the Guardia Civil) and Captain Ynestraza (of the Policía Armada) were detained. The communiqué said, "The plan was now in the hands of military legal authorities."

This communiqué comes almost five days after the two arrests are believed to have been made and will do little to clarify whether these two men acted alone or did they enjoy wider support?

The communiqué does not amplify Press reports that they intended to seize the Cabinet on the Friday, November 17, the day of its weekly meeting. The extra security arrangements in force since Friday round the Prime Minister's official residence, the Moncloa Palace, were relaxed yesterday.

The low-key tone of the statement suggests that the armed forces are determined to play the matter down and it is significant that no member of the para-military is directly implicated other than in the initial café meeting. This is in line with the attitude of top Government officials who continue to maintain a cool attitude to the affair.

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Swedish aircraft decision

BY WILLIAM DUFFLORCE

STOCKHOLM, Nov. 21.

THE SWEDISH Government has decided not to produce a new light-attack aircraft, the B3LA, for the air force. Instead, Mr. Lars De Geer, the Defence Minister, has asked the defence forces' commander-in-chief to state whether another project, the SK38/A38, proposed by aircraft manufacturers Saab-Scania, would meet the air force's operational requirements.

The new aircraft, which would be developed initially only in a Saab-Scania Viggen aircraft, the trainer version could be the basis of saving the design and development potential of Saab-Scania.

Sweden's aircraft industry, it is also of interest to the European aero-engine industry, as one of the two contenders to supply its engine is Turbo-Union, the company owned jointly by Rolls-Royce, Motoren und Turbinen and Fiat.

If the commander-in-chief reports favourably on the SK38/A38 the Government will have to decide whether to allocate funds for it or to plump for a new attack version of Saab-Scania's Viggen aircraft.

The Viggen aircraft, the A30, the latter would not programme of saving the design and development potential of Saab-Scania.

Sweden in six years' time instead of one for every 6,500, as at present.

The investigation was started after two non-Socialist parties included in their 1978 election platforms demands for a more humane health system and a return to the personal doctor practitioner for every 3,000 concept.

SWEDEN WILL have more general practitioners in its health service if the recommendations of a Government-appointed investigator are accepted by the Government and approved by Parliament. The report proposes that there should be a general practitioner for every 3,000

U.S. dollar action 'has not solved main problems'

BY GUY HAWTIN

FRANKFURT, Nov. 21.

THE U.S. measures to stabilise the dollar were described as giving the currency "breathing space" by one of West Germany's leading industrialists today. Professor Herbert Gruenewald, chairman of Bayer, one of the country's three largest chemicals concerns, said that the U.S. action had not solved the dollar's problems.

Prof. Gruenewald said: "The latest measures to support the dollar with an anti-inflation programme, energy restrictions, government budgetary cuts and an increase in interest rates, have given the dollar a breathing space. However, they have not solved the dollar's problems."

The Deutsche Mark, he said, appreciated against the dollar by 19.5 per cent in 10 months. The logical result was that German exports should have fallen while imports increased, but current foreign trade figures showed that this was not the case.

Prof. Gruenewald, whose corporation is heavily dependent on exports, said that the condition of the dollar made it very difficult to forecast sales or profit performance.

Echoing the feelings of many German industrialists, he said: "If the decline in the value of the dollar had more than offset all of your rationalisation measures, you would probably feel a bit depressed too."

John Wicks adds from Zurich: The Swiss economy has been relieved substantially by the relative improvement in the exchange rate, even though foreign-currency conditions remain unsatisfactory, according to the latest report of the Swiss National Bank.

The exaggerated ascent of the Swiss franc, especially against the dollar and the mark as the two currencies of most importance for Switzerland, has not only been brought to a stop but partially reversed, the Bank points out.

The weakening of the Swiss currency is also attributed to the change in Switzerland's monetary policy at the start of last month.

Tito attack on economic problems in Yugoslavia

By Aleksandar Lebi

BELGRADE, Nov. 21.

PRESIDENT TITO of Yugoslavia today launched a swinging attack on the management of his country's economy and warned that the Government would have to take radical action to curb malpractices.

Speaking at the Eighth Congress of Yugoslavian Trade Unions in Belgrade, the President said the country faced major economic problems which could endanger the future unity of Yugoslavia.

The President listed the serious problems plaguing the Yugoslav economy: low productivity, increasing indebtedness, inflationary pressures, the country's swollen balance of payments deficit and misplaced investment. All these problems could, he said, hinder the development of the underdeveloped regions and ultimately endanger the unity of the country.

President Tito called urgently for the establishment of stability, even at the price of lower growth rates. Investments had to be curtailed and be set at realistic levels.

President Tito also warned against tendencies in the country, which is made up of six republics and many ethnic groups, towards economic selfishness, with the richer regions trying to look after their own interests while neglecting the backward areas.

Part of the responsibility for this, the President said, lay with "economic technocrats and political bureaucrats" who were seeking to undermine the rights of workers in Yugoslavia's system of self-management and decentralised workers' control in the economy.

"We must consistently fight against such tendencies and apply collective responsibility everywhere as has been done in the state and party presidencies," he declared.

New Unesco Press draft

PARIS, Nov. 21.

UNESCO published today a new draft declaration on the mass media which upheld journalists' freedom to report and said that they must have fullest possible access to information.

Director General Amadou Mahtar Mbow dropped from the document passages in his original text construed by Western nations as sanctioning Government controls over Press, radio and television. The draft was due to be submitted tomorrow to the Culture and Communications Commission of the Unesco general conference.

The text was designed to command a consensus among Communist, Western and developing countries so that it carried the full authority of the United Nations Educational, Scientific and Cultural Organisation.

(Unesco). A Unesco spokesman Mr. Mbow's draft was the product of days of backstage negotiations between representatives of all shades of opinion on the relationship between Governments and the mass media, which began as soon as the conference opened a month ago.

The first comment by a professional journalists' organisation was made by the president of the Inter-American Press Association, Mr. German Ornes, who said that "governments, and especially authoritarian ones, would make their own interpretation of the declaration which newspapers were certain to find objectionable." Mr. Ornes is publisher of the daily El Caribe in the Dominican Republic.

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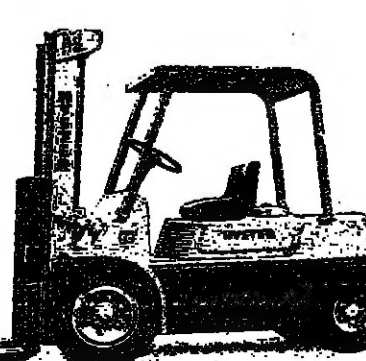
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The car you buy for your family and drive for yourself.



Most car manufacturers today either cater for the driver at the expense of his passengers or they build cars that are very comfortable, but not very exciting to drive. Thankfully, there is an exception: the Lancia Beta Saloon 2000, pictured here. Its stylish, refined lines are unmistakably those of a Lancia. Inside you will find all the comforts of home. Plush, cloth upholstered seats. Room to take five with leg and head room to spare. Deep pile fitted carpets throughout. Headrests on the reclining front seats. And an independently controlled heating and ventilation system for passengers in the back. For you the driver, there's a twin overhead cam engine with performance to match. Plus a five speed all synchromesh gearbox.

There's also Lancia's legendary front wheel drive and all round independent suspension so that handling is uncannily responsive and roadholding is exceptionally precise. Then there's a steering column that can be adjusted to your height and your most comfortable driving position. Once seated, before you is an impressive array of instruments and controls. These include electronic rev counter, warning lights for brake fluid and padwear, intermittent windscreen wipers, even a cigar lighter. At the back is an enormous 18 cu. ft. of luggage space. While for everyone's peace of mind, there's a passenger safety cell, anti corrosion treatment on the entire body and servo assisted disc brakes on all four wheels. It amounts to an extraordinary family saloon.

Fortunately, it can be bought for practically the same price as an ordinary one. You can also buy it in a 1300 and 1600cc version or, for those of you with an eye for something extra special, there's the 2000ES, complete with sliding steel sunroof and alloy wheels. Such cars as these can only be found in one place: at your local Lancia dealer. He'll be delighted to arrange a test drive for both you and your family. Because, at last, here's a car that will please everyone.

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WORLD TRADE NEWS

Britain to consider arms supply to China on 'case-by-case' basis

BY DAVID WHITE

BRITAIN WILL consider supply of arms to China on a case-by-case basis, the Secretary of State for Foreign Affairs, Mr. James Callaghan, said today.

Mr. Callaghan said that the British Government would not supply arms to China on a blanket basis, but would consider supply on a case-by-case basis. He said that the British Government would not supply arms to China on a blanket basis, but would consider supply on a case-by-case basis.

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U.S. group to import China crude

PARIS, Nov. 21.

COASTAL STATES GAS said it has agreed to become the first company to import crude oil from China into the U.S. AP-DI reports from Houston that the company said its coastal States Trading subsidiary signed an agreement last week in Peking with China National Chemical Import and Export Corporation covering purchase by Coastal of more than 300,000 barrels of crude oil. The company said previous Chinese agreements for sales of crude to other countries have been on a government-to-government basis.

David Housego adds: The Department of Industry confirmed last night that Mr. Eric Varley is expected to visit Peking in February and that the issue of sales of the Harrier jump jet to the Chinese would then be taken up again.

At the conclusion of Vice Premier Wang Chen's visit to Britain last week, a Press statement from the Department of Industry said that Britain had agreed to supply certain types of defence equipment to China subject to consultation with Britain's allies.

During Mr. Varley's visit the Chinese are expected to make their request for Harriers.

Mr. Varley will also be discussing with the Chinese fulfilment of the draft agreement of economic collaboration with Britain under which two-way trade with China is to be limited to \$8,100m.

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Tractor marketing
White Motor Corporation said its subsidiary, White Farm Equipment, has signed a long-term agreement with Itek of Japan to market an advanced line of small horsepower diesel farm tractors in the U.S. and Canada. AP-DI reports White Farm Equipment will begin marketing White-Itek tractors through its North American dealer network early in 1979.

Saudi can project
Continental Group has formed a joint venture with Ahmad Al-Farooq and Brothers of Saudi Arabia to open the first major container plant in Saudi Arabia in which Continental will have a 40 per cent stake. Reuters reports from New York that the plant, which is expected to start in early next year at Dammam, will manufacture cars for all types of lorries with a capacity of 250m three-piece cans annually.

UN Commission predicts slow world trade growth

GENEVA, Nov. 21.

THE UNITED NATIONS Economic Commission for Europe today predicted a growth of 5-8 per cent in the volume of world trade this year.

It said this likely growth level, little more than in 1977 and well below the long-term trend, is largely due to slow economic activity and low demand in Western Europe.

However, continued demand in North America and the Third World helped cut Western Europe's trade deficit by \$21bn in the year to mid-1978, the commission's economic bulletin for Europe said.

Western Europe's import volume rose only very modestly in the first half of this year, after a 4 per cent rise in 1977. Export volume was likely to rise by 5 per cent for the second year in a row.

The most dynamic market for Western European exports over the past year has been China, where exports have doubled to \$1.5bn in the first half of this year, the bulletin said.

It did not detail European trade with China but explained that "although still small in absolute terms, China seems likely to maintain the fastest growth in the immediate future."

Imports from the oil-exporting countries fell both in value and volume, partly because of

rising North Sea oil production. In addition, the fall in the price of imported oil due to the depreciation of the U.S. dollar—the currency in which oil is sold—should also have reduced inflationary pressure in Western Europe this year, the bulletin said.

Eastern Europe and the Soviet Union continued rigorous economic policies in 1977 and 1978 to correct trade imbalances with the West and to solve domestic problems, but rising imports further widened the East's trade deficit in the first half of this year.

Agencies.

Plans to produce annually for export about 50,000 high quality cars under a Porsche licence were scrapped earlier this year after the Volkswagen company had refused to allow a sales and servicing and after the Porsche family vetoed the use of the brand name. Similar talks with Chrysler, Mitsubishi, Ford and other with Soviet state order bookies await the conclusion of passenger cars in Austria have so far failed to produce concrete results.

As Austria imported 230,000 cars last year, the slump in the balance of payments became very serious.

Austria in negotiations with Ford

By Paul Lendvai

VIENNA, Nov. 21.

THE AUSTRIAN Government is negotiating with Ford and other major companies about the assembly of cars in the country as well as the possibility of setting up a car plant for domestic companies to produce cars.

The Finance Minister, Dr. Hannes Androsch, outlined the Ford plan in a newspaper interview for the first time today, describing the project as being of quite imperative dimensions.

However, the Federal Chancellor, Dr. Bruno Kreisky, refused to go into details after today's cabinet meeting and mentioned that one of three major projects were currently being negotiated. It could be known only in several months' time whether they could be realised, he added.

Plans to produce annually for export about 50,000 high quality cars under a Porsche licence were scrapped earlier this year after the Volkswagen company had refused to allow a sales and servicing and after the Porsche family vetoed the use of the brand name. Similar talks with Chrysler, Mitsubishi, Ford and other with Soviet state order bookies await the conclusion of passenger cars in Austria have so far failed to produce concrete results.

As Austria imported 230,000 cars last year, the slump in the balance of payments became very serious.

India to make structural changes in foreign trade

BY K. K. SHARMA

NEW DELHI, Nov. 21.

FOLLOWING THE sharp decline in India's export earnings so far this year, the government has decided to introduce "structural changes" in the country's foreign trade to lay the foundations for a stable and sustained growth in exports.

Commerce Minister, Mr. Mohan Datt, told Parliament today.

Countrywide studies are to be undertaken with the emphasis on diversifying markets as well as commodities.

As a long term measure, the Planning Commission is considering including in India's next national plan a list of selected export sectors which should have priority in the allocation of funds.

For the first time, major efforts are to be made to export agricultural goods with a beginning to be made with 500,000 tonnes of rice, 75,000 tonnes of onions and 600,000 tonnes of sugar.

Proposals are to be considered for the setting up of joint ventures, not only in the industrial field but also in consultancy, trading, marketing, exploration of minerals and service ventures such as hotels and restaurants.

Mr. Datt said that exports of tea, steel and cashew kernels fell sharply in the first half of 1978-79 and are mainly responsible for the heavy decline in export earnings in the current financial year. Tea exports fell by Rs 1.5bn (about \$1bn), cashew kernels by Rs 841m and steel by Rs 519m. Export earnings of gems, jewellery, engineering goods, cotton, garments, silver and sugar rose however.

Total exports during the period (April to September 1978) are estimated at just Rs 249.7bn compared with Rs 258.4bn in the same period last year. Mr. Datt said several reasons for the fall in exports, which severely reversed the trend of the past few years when exports rose by more than 20 per cent each year. These include recessionary conditions in developed countries and protectionist measures initiated by them. Also responsible for erosion in export earnings has been the decline in the Rupee value of the dollar. International prices of tea and coffee have fallen sharply, he said.

Dutch urge cost-sharing

BY CHARLES BATCHELOR

AMSTERDAM, Nov. 21.

HOLLAND IS pressing France to give firm guarantees before Friday that it will share the development costs of the Fokker F-29 jet.

Agreement on French participation in the F15 jet development costs of the F-29 is the only unresolved issue in the wide-ranging plan for aerospace co-operation between the two countries.

The Dutch Cabinet is due to decide on Friday whether to choose the Breguet Atlantique, made by Dassault of France, or the Lockheed Orion as a replacement for its ageing Lockheed Neptunes used for marine reconnaissance work.

France has said it is ready to place compensation orders worth 50 per cent of the total value of the Atlantique order, and it is also prepared to buy 18 F-29 turbo-prop. But to justify the F15, 200m (\$150m) price difference between the two aircraft and to help maintain Fokker as an independent manufacturer, Holland would like France to take a share of about 25 per cent in the F-29 development programme.

Mr. Gijb van Aardenne, the Economics Minister, met the French Ministers of Trade and Defence in The Hague yesterday for a second round of talks.

A refusal by the French to join the F-29 project does not mean Holland will automatically choose the Orion, an Economics

Ministry spokesman said. But it does mean that the U.S. aircraft stands a better chance of being chosen.

The Atlantique has up to now been the favourite to replace the Neptunes, despite its higher price and the fact it could not be delivered until 1984, two or three years after the Orion.

Lockheed has agreed to let Fokker assemble the Orion in Holland, and U.S. firms are ready to place compensation orders worth at least \$80m. But Fokker sees little point in setting up a production line for only 13 aircraft.

The U.S. Air Force has authorised the McDonnell Douglas Corporation to begin production of the KC-10 advanced tanker cargo aircraft, a derivative of the DC-10 commercial airliner.

During the next year, the Air Force will spend \$132.5m for the acquisition of two aircraft and pay the balance of the non-recurring engineering costs. In addition, authorisation was also given to McDonnell Douglas to purchase the initial spare parts and other support for the KC-10 system. A total of \$15.5m will be spent on this effort.

The Air Force awarded a basic contract for the KC-10 and a separate contract for its logistics support to McDonnell Douglas last December. Up to 20 KC-10s may eventually be bought by the USAF.

Finland, USSR accord

BY LANCE KEYWORTH

HELSINKI, Nov. 21.

TRADE EXCHANGES between Finland and the Soviet Union, valued at about FM 6bn (nearly \$750m) each way, were signed in Helsinki today. This is somewhat more than was foreseen in the five-year framework trade agreement for 1978-80 signed in 1978.

Finland's metal and engineering exports, totalling FM 2.7bn (\$240m), 28 per cent valued at FM 1.8bn (\$158m); paper board and other forest industry products; ready-made clothing and shoes; and agricultural products make up the Finnish export list.

Together with payments due for major construction projects in progress across the eastern border.

The Finnish import list is dominated by solid and liquid fuels, including 7m tonnes of crude oil. Finland wanted to buy even more crude, but the Soviet Union refused the request.

Other imports in the energy category are electric power and natural gas.

Soviet machines and equipment, cars, and raw timber also appear on the list.

Meanwhile, it was announced that the export value of Finnish forest industry products is expected to grow by 15 per cent this year and by about 12 per cent in 1979.

However, the situation is far from satisfactory, according to Mr. Lauri Kurves, Managing Director of the Central Association of Finnish Forest Industries.

Speaking at a Press conference, Mr. Kurves said the forest industry had been incurring heavy losses for the past three years, with the situation varying considerably within branches of the industry.

Exports of paper, paperboard and converted products are expected to increase in value by 21 per cent this year (10 per cent in 1979), while the volume increase will be 12 per cent (13 per cent in 1979). The value increase for plywood will be about the same as the volume growth, but rising prices should give a better result in 1979.

The pulp estimates reveal most clearly the need for higher prices; volume will expand 29 per cent, value only 24 per cent, this year. In 1979, the ratios could be 10 and 31 per cent, respectively, which suggests that pulp prices may rise considerably.

The growth in value of forest industry exports has been distinctly greater than the increase in consumption, largely for two reasons. One is the regaining of lost market shares by taking a heavy loss on prices, and the other is stock replenishment by buyers.

According to Central Association calculations, the forest industry recorded a deficit of FM 2.4bn (\$204m) on sales of FM 12.6bn in 1977, and the estimates for 1978 are FM 1.9bn and FM 14.3bn (\$1.8bn), respectively.

Soviet aid for Pakistan steel mills

BY IQBAL MIRZA

KARACHI, Nov. 21.

THE SOVIET UNION is to provide assistance of over Rs2bn (£100m) to Pakistan as additional relief for the Karachi steel mills under construction. Under the agreement the credit is repayable in five years at 6 per cent interest rate.

It is also reported here that over \$1bn of assistance has now been committed to Pakistan in

the form of loans and grants by several countries. These include the U.S., Britain, the Soviet Union, Japan, Canada, the United Nations Development Programme, the Asian Development Bank, the Organisation of Petroleum Exporting Countries, the Islamic Development Bank and a consortium of foreign banks.

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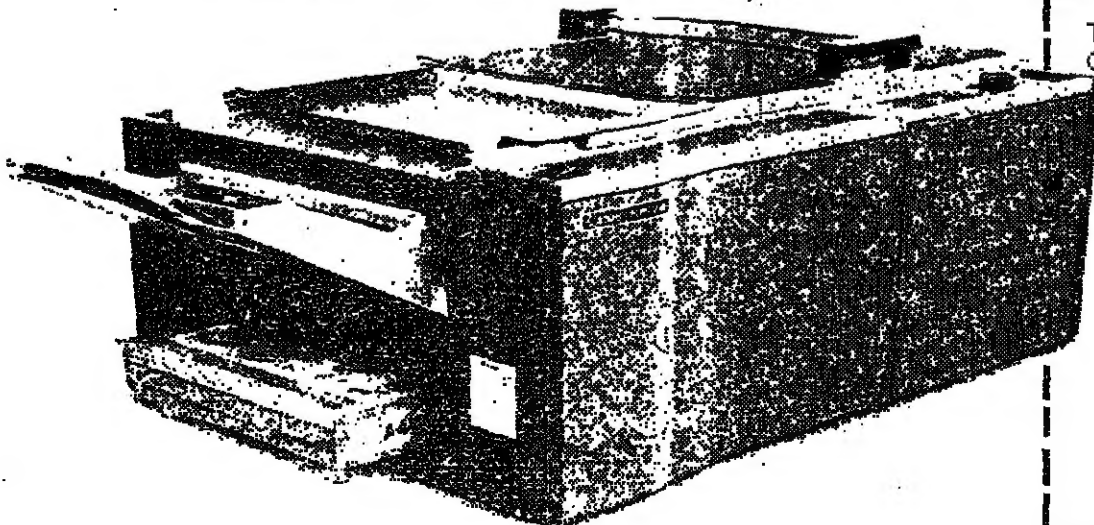
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HOME NEWS

Bank and Savill may cancel ship orders

By LYNTON MDAIN

THE BANK and Savill Line plans to cancel letters of intent with British Shipbuilders for container ships worth £36m if the Government fails to win European Commission approval for use of the £55m UK shipbuilding intervention fund.

The fund was set up in July to bring UK shipyard prices down to the level offered by overseas shipyards. It was approved by the EEC subject to the Commission vetting each application. Without the fund ships built in Britain would be uncompetitive and Bank and Savill would almost certainly place its orders overseas.

Bank and Savill wants two refrigerated container vessels of 16,300 deadweight tonnes to operate in partnership with the Shipping Corporation of New Zealand by early 1980.

British Shipbuilders is eligible under the intervention agreement for Government aid up to 30 per cent of the capital cost of each ship.

The Commission was expected to have agreed to the aid for the Bank and Savill ships by Monday, but failed to do so. Yesterday, the Industry Department, which administers the fund, said that none of the £55m had yet been allocated to British Shipbuilders.

Mr. William Kirkbride, a director of the Bank and Savill Line, said yesterday that the company

had tenders from Korea, Japan, West Germany, Poland, Yugoslavia and Spain as well as the UK. The average quote was £18m for each ship including 350 refrigerated containers.

"We would not be interested in building the vessels in Britain unless British Shipbuilders' quote was comparable," he said. "If there was no agreement with the Commission, the letters of intent to purchase from British Shipbuilders would come to nothing."

At the moment, the order had been placed with British Shipbuilders, but Mr. Kirkbride said he hoped approval for use of the intervention fund would come by the end of the month.

British Shipbuilders said it had won orders for six vessels since the fund was launched. The corporation did not know if work had started on the vessels.

The six orders included last month's £10m order from Nepal for two SD 14 ships from Austin and Pickersill, Sunderland, which may involve use of the fund. BP Oil ordered two petroleum carriers last week from the Appledore yard, Devon. The yard won another order yesterday when Rowbotham and Sons (Management), a subsidiary of the Ingram Corporation of New Orleans, placed an order for a 8,000 dwt. product carrier.

Accountants support Bill in principle

By Michael Blanden

THE accounting profession has supported the general approach to the supervision of the banking system in the new Bill, published recently and due for its second reading tomorrow.

In a memorandum to the Treasury, the Consultative Committee of Accountancy Bodies nevertheless recorded concern over the wide powers that would be available to the Bank of England to revoke the licence of a bank or the licence of a deposit-taking institution.

It also commented on the provision under which appeals against revocation would be addressed to the Chancellor of the Exchequer. Since the Chancellor was also ultimately responsible for the Treasury and the Bank, the accountants argued, an independent appeal board should be established.

The accountancy bodies suggested that further consideration should be given to the financial disclosure obligations on banks and deposit-taking institutions. Many large depositors would become even more dependent than now on the effectiveness of the Bank's confidential supervisory procedures.

It might be desirable, the accountants argued, to consider whether the public should be entitled to greater financial disclosure from banks and deposit-taking institutions.

Homes scheme competes with building societies

By EAMONN FINGLETON

THE Trustee Savings Banks are to provide £200m a year for a new home loan scheme which is expected to bring them into direct competition with building societies.

The TSBs, which are now being fused into a single national organisation, are launching the scheme as part of their participation in the Government's new house-purchase assistance programme.

Under this, would-be first-time home buyers are to get grants and interest-free loans from the Government after saving for two years with an approved savings institution.

The TSB mortgages will be allocated to borrowers who establish their right to Government aid by saving with a Trustee Savings Bank. Savings from December will count for the Government programme and in two years the TSBs will grant their first mortgages.

The Government will make grants of up to £110 and provide interest-free loans of up to £600 to successful participants in the programme, which will be run primarily by the building societies.

The TSB said yesterday that the terms of the new mortgage scheme had not yet been worked out but they would be "competitive with building societies."

Already the Birmingham branch of the TSB provides mortgages on a limited scale and it has been known for some time

that the movement is becoming increasingly interested in home loan business.

The TSBs' lending programme will provide more than 13,000 mortgages averaging £15,000 each a year from the end of 1980.

In evidence to Sir Harold Wilson's committee on the functioning of financial institutions, the TSB movement said it would have to increase its free reserves as a result of its transition towards operating as an independent banking organisation. Because of restricted activities under Government support and ability to accumulate enough reserves.

It told of plans to enter the commercial lending market next year. The movement will concentrate on lending to sole traders initially but will eventually lead also to major concerns.

The submission criticised the 1974 Consumer Credit Act which is now being implemented in stages.

Sixth year of free banking at Co-op

By Michael Blanden

FREE BANKING for Co-operative Bank customers who keep in credit will be continued next year, but charges for those who overdraw are to go up.

Mr. Lewis Lee, the chief general manager, said: "A free banking service is not only a very good deal in its own right, it's also easy to understand from the customer's point of view."

House buyers 'seeking new loan sources'

By MICHAEL CASSELL, BUILDING CORRESPONDENT

POTENTIAL home purchasers appear to be seeking new sources of finance because of the long delays in obtaining mortgages, according to Bernard Thorpe and Partners, the estate agents.

In its latest quarterly property market survey, the company says that difficulties in obtaining building society loans, with waiting lists as long as 12 weeks, have encouraged a growing number of people to seek finance from banks and insurance companies.

However, the company predicts that the home loans queue should shorten in the coming weeks, as the recent rise in mortgage rates helps to reduce demand.

Thorpe adds weight to the evidence that house prices have risen more rapidly this year than at any time since 1972-73. It says that in the past six months, price increases of between 20 per cent and 25 per cent have been recorded in several parts of the country, notably the North-East, parts of the Midlands, and the South-East.

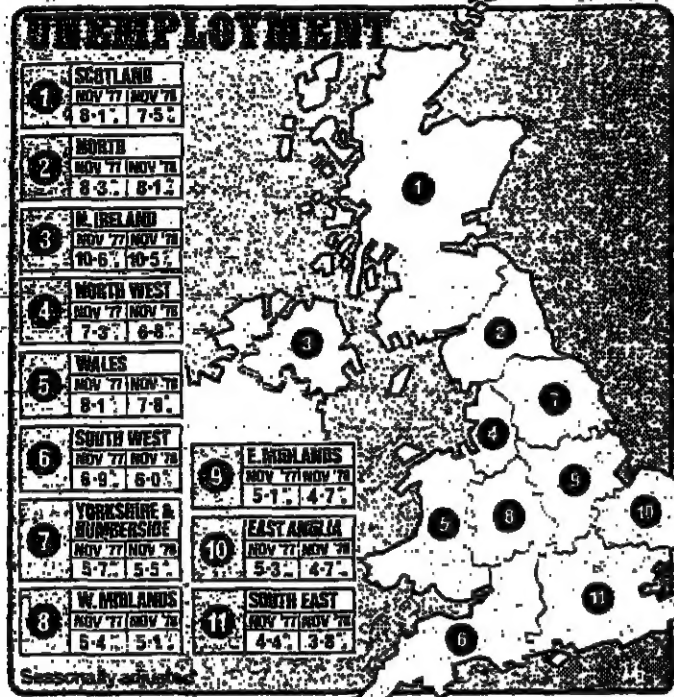
The survey reports shop rents as "going through the roof," with rents in Oxford Street, London, rising by 20 per cent in six months and a standard shop with a maximum 20-ft frontage costing at least £85,000 a running costs.

More Home News Page 10

The decision to maintain the system for the sixth successive year retains the Co-op's competitive advantage over the big four clearing banks in terms of personal account charges at a time when the big banks have been announcing increases in their rates.

Charges for customers who overdraw will rise sharply. The charge for debit items—withdrawals, standing orders and direct debits—will increase from 8p a time to 12p from the beginning of next year.

The bank is lifting its safety net for customers who overdraw only briefly, by raising the figure below which charges are waived from 25p to £1.



THE NUMBER of adults out of work has fallen by 6.4 per cent over the last 12 months, but this has masked a widening in regional differences. There has been a sharp contrast in the experience of the traditionally more prosperous regions—namely south-east England and East Anglia—and Northern Ireland, Wales and northern England. Adult unemployment in south-east England has fallen by 13 per cent. There has been a drop of nearly a tenth in East Anglia and of 1.7 per cent in the South-West. In contrast, unemployment has increased by 1.1 per cent in Northern Ireland, although it dropped by 4.1 per cent in the month to mid-November. The number of adults out of work declined by much less than the national average drop in Yorkshire and Humberside, northern England and Wales.

British Airways plans extra Concorde flight

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

MORE THAN 62,000 passengers have flown on British Airways Concorde service between London and New York since it started a year ago today.

British Airways has made 514 Concorde flights to and from New York, with an average load factor (the proportion of available seats filled) of more than 77 per cent, which is high by general airline standards.

The frequency of 12 flights a week is to be increased to 13 in January, when the "breakfast service" by Concorde, which de-

parts at 9.15 am from Heathrow and arrives in New York at 8 am local time, will leave on six days a week against five at present.

British Airways said this early-morning Concorde flight has bred a new style of transatlantic commuter, the business-man who goes to New York and back in a day. By catching Concorde and arriving in New York at 8 am, he has ample time for a meeting before leaving on Concorde at lunchtime and arriving back at Heathrow by 9 pm in the evening.

Force Crag seeks new partner for Lakes mine

By PAUL CHEESERIGHT

THE ATTEMPT to re-open the Force Crag lead and zinc mine in the Lake District National Park now depends on another partner coming forward with new capital.

The owner of the mineral lease, Force Crag Mines UK, is 54.66 per cent owned by New Force Crag Mines of Toronto. It is actively seeking a joint venture partner who will finance the building of a mill in return for an equity stake.

The mine, which is 4.5 miles from Keswick, on land owned by Baron Egremont, was in plant bought to win the benefit of capital allowances would increase the cost by £20,000.

Present plans are for a small mining and milling operation, which would employ 15 people and produce 50 tonnes a day.

The work has disclosed proved mineral reserves of 31,000 tonnes containing 2.08 per cent lead, 7.33 per cent zinc and 8.13 per cent barytes.

Force Crag management see barytes as a by-product for use in oil and gas well-drilling.

More than £100,000 has been spent on exploration, although the original budget was set at £23,150. A new partner would have to spend more than this on a mill.

A second-hand plant was used the cost would be between £100,000 and £150,000, but new plant bought to win the benefit of capital allowances would increase the cost by £20,000.

William Stern seeks damages over letter

WILLIAM STERN, the bankrupt property director, with record debts of £104m, is to ask a High Court jury to award him damages over a letter which, he claims, interfered with his secretly planning underhand or dishonest property deals.

The letter was sent to Sir Antony Royle, Conservative MP for Richmond, Surrey, the Trade and Environment secretaries, two solicitors' firms and City accountants Cork Gully.

Mr. Stern, of West Heath Avenue, Golders Green, London, 44-year-old former chief of the Stern group of companies which crashed three years ago, is suing Mr. Jack Beauprez, of Upper Richmond Road, Richmond, is Court libel jury to award him damages over a letter which, he claims, interfered with his secretly planning underhand or dishonest property deals.

The letter was sent to Sir Antony Royle, Conservative MP for Richmond, Surrey, the Trade and Environment secretaries, two solicitors' firms and City accountants Cork Gully.

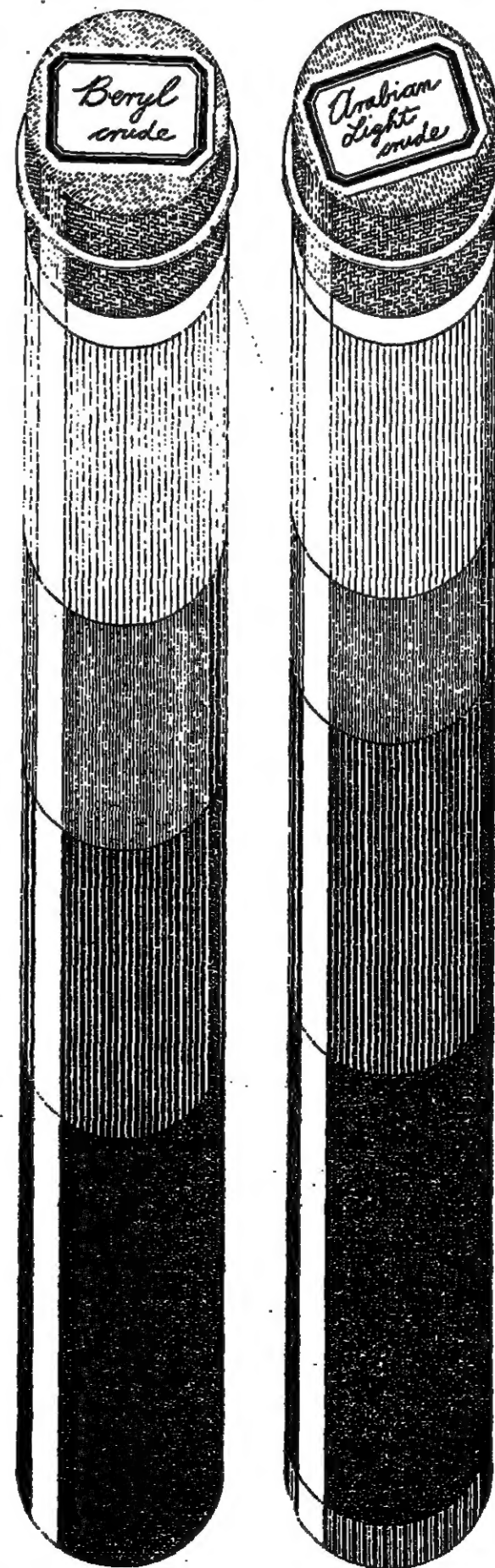
Mr. Stern, of West Heath Avenue, Golders Green, London, 44-year-old former chief of the Stern group of companies which

crashed three years ago, is suing Mr. Jack Beauprez, of Upper Richmond Road, Richmond, is Court libel jury to award him damages over a letter which, he claims, interfered with his secretly planning underhand or dishonest property deals.

The letter was sent to Sir Antony Royle, Conservative MP for Richmond, Surrey, the Trade and Environment secretaries, two solicitors' firms and City accountants Cork Gully.

Mr. Stern, of West Heath Avenue, Golders Green, London, 44-year-old former chief of the Stern group of companies which

British is not necessarily best.



Definitely top quality of course—this tube of British crude oil from our Beryl field in the North Sea. Formed probably 150 million years ago, it was brought up from oil-bearing rock 10,000 feet below the waters by Mobil and our partners in Beryl. Thin and sweet, it has the rich brown colour of strong tea. Excellent stuff. Unique in fact.

But so is every other crude oil. No two oils, like no two persons, are ever identical. Some are thick and others thin, some sour and others sweet. Some are slow and viscous, others smooth as wax. Some look black, some brown, some darkish red, some green, some the colour of pale blonde hair.

No one oil is 'best'. Each—like the two we compare here—has its own peculiar role and virtues. Each will more readily yield a particular range of products. So the challenge is to process both in an oil refinery which has been designed to bring out the best in each.

Beside the tube of Beryl crude oil we've placed a tube from a well in Saudi Arabia. It is quite similar to Beryl crude. But there are small, rather significant differences.

The Arabian crude is slightly heavier, more asphaltic, a bit thicker and almost imperceptibly darker. It's more sour than the Beryl: it contains more sulphur.

Suppose we now take each of these oils and refine them to an equal extent, to 'cut' the crude oil into its various valuable parts. You can see the result of this process on each tube.

Since Beryl crude is lighter, it produces more petrol and more jet fuel. Arabian crude on the other hand is excellent for lubricants, which cannot at present be produced commercially from Beryl crude. Arabian crude is also fine for heavy fuels and bitumen.

The score sheet: both oils, excellent; neither best.

So it's sensible to import Arabian crude for the products it makes best. That way we can make the most favourable impact on the UK balance of payments. We minimize costly imports of refined products and we can export any surpluses—like high value lubricants from Arabian crude, and petrol from Beryl crude.

Under present conditions our refinery at Coryton in Essex can convert less than a quarter of every barrel of crude oil into petrol. And while fuel oil, heating oil and diesel fuel are of value, none is as valuable as petrol. The refinery is now being modified to increase by 60% the amount of petrol which can be refined from each barrel. A £120 million project is under way to construct a new Fluid Catalytic Cracker (FCC) and related equipment. When the new FCC unit is installed, we'll be able to 'upgrade the barrel'—to make an extra 800,000 gallons of petrol a day from the same amount of crude run.

Modifying Coryton Refinery means more export capacity and an improvement in Britain's balance of payments of between £35 million and £45 million a year.

British oil, as we've said, is not necessarily best for every product. But developments like the FCC will enable us to make the best possible use of every barrel we refine.

Sixth in a series on the challenges of North Sea Oil. For a complete set of these advertisements write to: Manager, Public Affairs, Mobil North Sea Limited, Mobil Court, 3 Clements Inn, London WC2A 2ES.

Mobil

The new Minet House

100 Leman Street, London E1 8HG.

In less than 50 years since the firm was founded in 1929, the Minet Group has become one of the largest international insurance broking firms in the world. The new £8 million Minet House, the first to be specifically built for the Group, will house over 1,000 of its employees.

An £8,000,000 investment in the future

After two and a half years construction work on the project Minets, the international insurance group, moved into their new headquarters complex in Leman Street, on 6th November. The new building provides visible proof of the remarkable expansion of this worldwide group.

Mr. John Wallcock, Managing Director of J. H. Minet & Co. Ltd., Mr. R. F. Wallcock, Chairman of the Board, and Mr. R. F. Wallcock, Chairman of the Board, have had a long and successful career in the insurance industry. They have been instrumental in the expansion of the Minet Group from a small firm in 1929 to one of the largest international insurance broking firms in the world today.

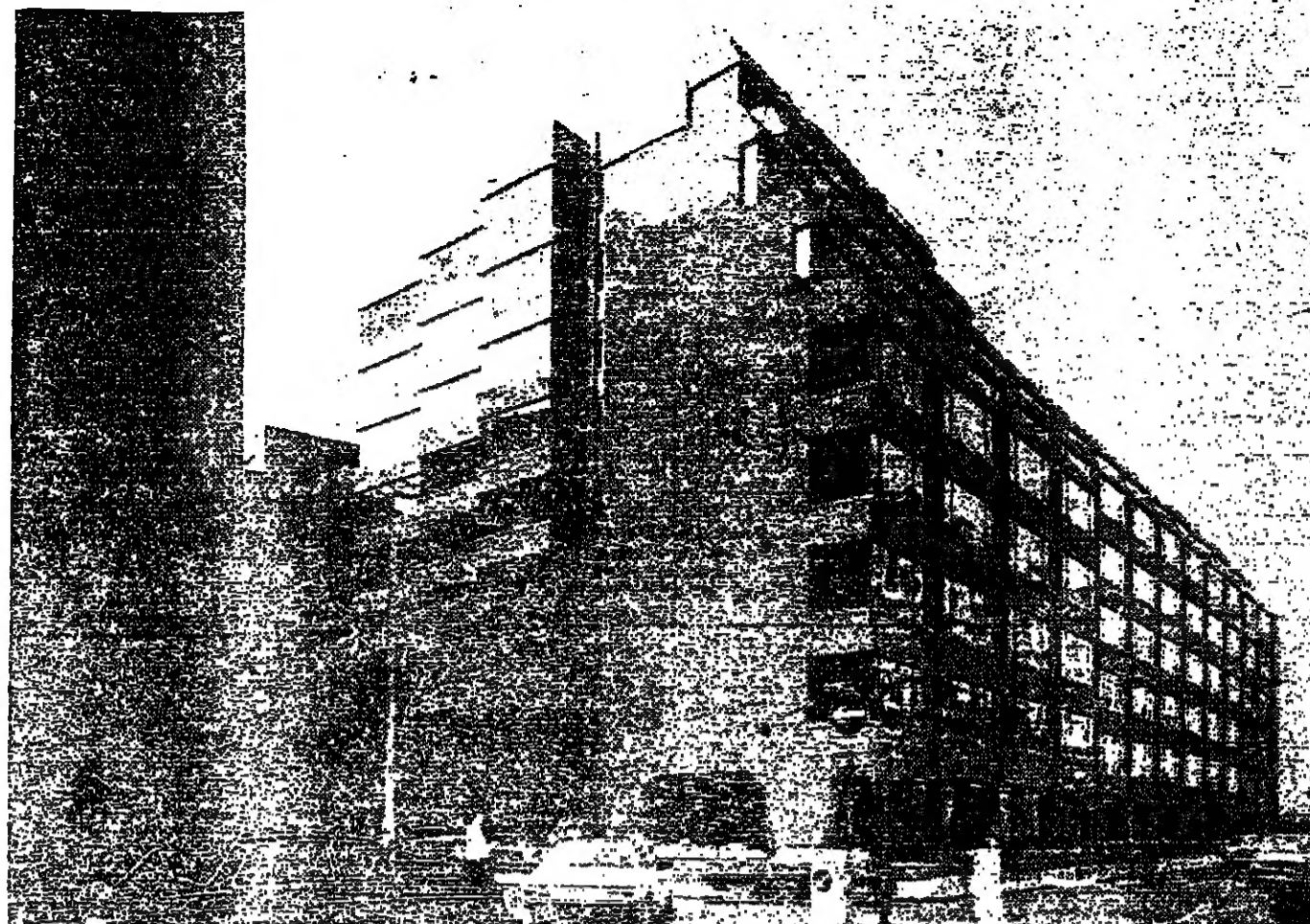
The new Minet House is a landmark building, not only for its size and cost, but also for its design and construction. It is a modern office building, designed to meet the needs of a large, international insurance broking firm. The building is a prime example of modern office architecture, with its clean lines and functional design. It is a building that will stand the test of time, and will continue to be a landmark in the London skyline for many years to come.



Mr. John Wallcock

A worldwide Organisation

Minets provide a wide range of insurance broking services, together with certain insurance and consultancy services, and now operate worldwide in virtually every country. With over 3,000 employees throughout the world, the Group is expanding in accordance with a planned programme of broadening and strengthening the extent and level of service offered to clients in both the developed and developing world, and the new Minet House is one manifestation of this expansion.



THE NEW MINET HOUSE. Architects: R. Seifert & Partners. Quantity Surveyors: Davis Bellfield & Everest. Structural Engineers: Peil Frischmann & Partners. Mechanical & Electrical Consulting Engineers: Parsons Brown. Development Consultants: Drinn & Wright. Main Contractors: Willment Bros. Ltd.

Today the experience of the Group in the field of insurance broking is exceptional. The importance of professional indemnity cover is widely recognized and the Group has become one of the leading brokers in the world in this field. Indeed, Minets have been awarded as the pioneers of professional indemnity insurance worldwide. The coverage provides vital safety to account-

ants, architects, surveyors, builders and equipment to solicitors, bankers, company directors and executives—for all of whom the consequence of a wrong decision or an omission or error can be enormous. Construction is another field—building under construction, completed or in operation, industrial accidents, loss of profit.

A special Division of the Group concentrates on the rapidly expanding area of oil and gas and petrochemicals where coverage is offered from initial exploration through onshore and offshore drilling operations, production and refining.

On the marine side it embraces, for example, ships under construction, ship navigation, and ships laid up, from small vessels to super-tankers, from private yachts to major fleets. One field in which Minets are pre-eminent is the air. Some of the world's most valuable works of art are insured through the Group.

Aviation too is a strong feature of the Group's work. From single aircraft to major fleets, from airport

Co-operation with Governments

In several countries the Group have been invited by national governments to help establish the state controlled insurance company and to provide for the subsequent management. Help has also been given in the framing of suitable insurance laws.

Thus the Group provides, throughout the world, a standard of service and a level of professionalism which must be hard to surpass in what is a highly competitive sphere.

In the words of the Chairman, however, "It is our intention in the future to prove that even the best can be bettered." In the new Minet House it would appear that this goal is already being achieved.

Message from the Chairman of Lloyd's Mr. Ian Findlay

The expansion of Minets into the new Minet House provides further tangible proof of the increasingly important contribution of Lloyd's and Lloyd's brokers to the economic prosperity of the country.

At a time when many industries are facing economic difficulties it is symbolic of the strength of Lloyd's as an insurance centre that this major investment in a new headquarters by a Lloyd's broker has gone ahead.

The role of the broker in winning business against fierce competition around the world and in servicing that business with a high degree of professional skill is becoming ever more important. This role, combined with the flexibility and adaptability of the Lloyd's system, results in a market which can address itself to virtually every insurance need.

The new Minet House is thus an asset not only to the Minet Group, but to the Lloyd's market as a whole and, as such, I welcome its completion and congratulate those whose efforts have created it.

A tradition of pioneering

The founder of the Minet Group, John Minet, was a pioneer in coming in first. After he established the firm in 1929, he set a precedent by introducing a significant amount of direct American non-marine business at Lloyd's, which until then had largely concentrated on re-insurance business.

In 1939 Minets set another precedent by becoming the first Lloyd's broker to go "public". At that time a number of other Lloyd's brokers were subsidiaries of public companies but none had previously formed a public company purely as a brokerage concern.

In 1970 Minets became the first major international insurance broker, indeed the first major City firm, to take the momentous step of moving the whole of their office staff out of the City of London and into new offices a few hundred yards to the East of the City in Prescott Street.

If John Minet were alive today he would surely have been extremely proud that the tradition of pioneering he had established had been so effectively emulated by his successors.

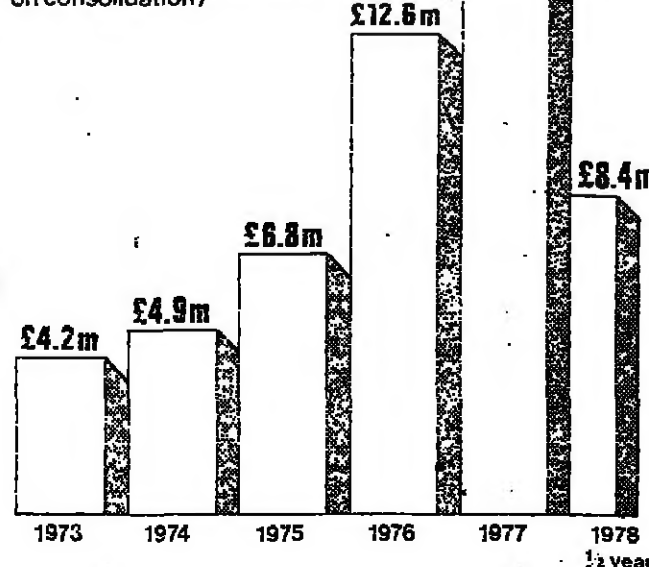
Five years of record growth

In the last five years the growth of the Group profits of Minet Holdings Ltd., and the earnings per share, has been considerable.

A Group profit in 1973 of £4.2m had risen by 1977 to £14.9m. The biggest leap forward occurred between 1975 and 1976 when the profit nearly doubled from £6.8m to £12.6m. In the same five year period the earnings per share increased from 4.17p to 16.00p.

The total income of the Group in 1977 rose to £33.3m, comprising £26.9m from brokerage, £1.1m from underwriting agencies, £3.1m investment income, £1.8m from associated companies and £0.4m from insurance companies. This was further unforecasted circumstances arise, the Board are confident that your Group should achieve a satisfactory growth rate for the year.

GROUP PRE-TAX PROFIT £14.9m (including exchange differences on consolidation)



Willment built for Minet

Willment are proud to hand over new Minet House to their clients, J. H. Minet & Co. Ltd. As main contractors for the construction of new Minet House, Willment Bros. Limited wish to thank the client, the professional team and all their sub-contractors for the co-operation received during the construction period. The resources of all the operating divisions of the Willment Holdings Group of Companies were utilised in effecting the completion.



Building and Civil Engineering Division; Demolition Division, 462 London Road, Isleworth, Middlesex TW7 4BT Telephone No. 560 4311

Plant and Transport Division, Emcroft Works, Twickenham Trading Estate, Rugby Road, Twickenham, Middlesex TW1 1DW Telephone No. 892 3612

Ready Mix Concrete Division, Howard House, 63 High Street, Teddington, Middlesex TW11 8HA Telephone No. 977 7513

Ashby & Horner
established 1740

We are pleased to be associated with Minet's new building by supplying all the hardwood joinery panelling

Ashby & Horner Joinery Ltd are manufacturers of all forms of high-quality purpose-made joinery, supplied to anywhere in the U.K. or abroad

Ashby & Horner Joinery Limited

795 London Road West Thurrock, Grays Essex Telephone Purfleet 684115

The Move to the East

"The Move to the East" is the phrase that has been given by the Property World to the current expansion of City firms eastwards into the Borough of Tower Hamlets.

It is a move which this year is accelerating faster than ever and which, for the first time, is producing visible evidence of reality in the shape of new office blocks rising rapidly and impressively in the area around Leman Street and the Minets.

Minets, advised by their Development Consultants in the property field, Dron & Wright, have played a major part in initiating the move to Tower Hamlets. Commenting on this eastward trend one of the senior partners of Dron & Wright, Mr. Derek Haycroft, said, "Demand for additional office space in the City continues to increase, due to the growing importance of London as a financial centre and to the ever expanding role of Britain's invisible exports such as Insurance and Banking."

"But the City no longer has space to accommodate these growing firms at economical prices. Thus the companies are looking elsewhere. They cannot easily move westwards, to the West End, for there is little accommodation there and communications with the heart of the City, such as Lloyd's and the Stock Exchange, are too slow."

"The same applies to the North. Southwards the river provides a physical barrier, so only the East is left."

"Here, around the traditional dockland warehouse areas near St. Katherine's and London Docks, the area is ideally suited for firms anxious to expand. Some, like Minets, have

already been here in Prescott Street since 1970.

"It was they who really started the eastward movement when, in the face of much scepticism from their rival brokers, they took the unprecedented risk of changing their prestigious accommodation in Plantation House, EC3, to Minet House, Prescott Street, E1."

"We, acting as their surveyors, advised them to do this and found for them the building in which they are now

The vital importance of encouraging Industry and Commerce into the Borough of Tower Hamlets is emphasised in this special message to Minets from the Mayor, Councillor Arthur S. Dorrell:

"My Council is deeply concerned about the high unemployment in Tower Hamlets and has, for some time, been considering various means of attracting further industry and commerce into the area. Any new ventures which will help ease this problem will receive fullest support and because of this I am particularly delighted to welcome the important and significant expansion of Minets in the Borough."

J. H. Minet and Company are already one of the larger employers in Tower Hamlets and their fine new building will create even more jobs. The company have undoubtedly been successful in the area, having gained The Queen's Award for Industry and the Queen's Award for Export Achievement since they moved here from the City in 1970. I warmly congratulate Minets upon their expansion and wish them every success in their further activities."

"They bought the building freehold in 1968 and by October 1970 it had been completely refurbished and they had moved in."

"The risks to Minets were enormous. There was no guarantee that their staff would stay with them. Yet the move, to the immense credit of Minets, was a remarkable success."

Dron & Wright acted as Development Consultants for Minets from the start of this

project, including the lengthy and successful appeal against GLC refusal of Planning Approval.

Community benefits
"I am convinced," said Mr. Haycroft, "that approval of these large schemes is an extremely good thing for the Borough and that 'The Move to the East' can, if controlled properly, bring immense benefits to the people who live there. It can also be of the utmost importance to many firms who are doing such a good job for Britain's exports."

"I also feel there is still vast scope for developing industry in Tower Hamlets, particularly light industry. London is crying out for areas for light industry in such fields as electronics, plastics, packaging and so on. Dockland and the surrounding areas are ideally suited to this and the so-called experts who say that industry doesn't want to come to the East End of London are completely wrong."

"The labour force is suited to the work and the river is still an important communications system. The only main problem is the present road system which is undoubtedly poor, particularly for communications to places like London Airport and Gatwick, which are so vital for air freight. London Airport is now the third largest port in Britain in tonnage handled after Southampton and Tilbury. Hopeful moves are now being made by the GLC to deal with this road problem and their latest road programme for Dockland would open up the area for ready and quick access."

"There is no doubt that the fastest way to bring capital investment into the Borough and to provide more jobs is to facilitate 'The Move to the East' and to enable more firms to convert existing buildings and build new ones."

Offices also bring in their own small industries and businesses which are already beginning to appear in the

West end of Tower Hamlets. The revenue in rates is, of course, very great. This helps to pay for the housing, social and other services and can only be increasingly beneficial. However, this can only occur if there is an enlightened planning policy to encourage mixed user development with particular emphasis on the integration of manufacturing industry into the community."

"In addition to the commercial users," said Mr. Haycroft, "there are, however, strong reasons for Tower Hamlets looking carefully at the possibilities of attracting special types of tourism such as the highly profitable conference business. London desperately needs a major conference centre of 5,000 seats or more and the Borough would be a perfect site for this as there is ample space for it and for the related buildings, such as hotels, and restaurants. The proximity to the City makes the location even more ideal."

"The conference centre could also incorporate exhibition space of up to perhaps 100,000 sq. ft. suitable for small to medium exhibitions and not rivaling in any way the huge NEC at Birmingham."

Mr. Haycroft concluded, "The next five years will be crucial. If the way can be found to accommodate 'The Move to the East' and to combine this with the desire of local people to improve their own accommodation and amenities, then I believe the prospects are bright."

Prior to the construction of the new Minet House a thorough study of the various design and construction aspects was carried out by the Consulting Engineers, Pell Frischmann & Partners. The choice of materials, whether steel or concrete frames, and the type of foundations were carefully studied. Site investigations to determine by borings and through "in-situ" and laboratory testings of the type of ground and how it would behave under the proposed loading were undertaken.

The site investigation had shown that up to 19 feet of gravel were overlying a considerable thickness of London clay. Although foundations could have been placed on the gravel with 3.5 ton/sq. ft. loading intensity, it was estimated that total and differential settlements, due to the slow compression of the clay, would have been unacceptable.

Since pile loads varied from 730 tons to 25 tons it was decided to use piled foundations. The piles chosen were bored, cast-in-place concrete piles with enlarged toes. The reason being that mostly one or two piles can support one column, thus making pile caps unnecessary or very small. By

having an enlarged base, the load is transferred to the lower parts of the London Clay, which are less compressible than the upper strata. Settlements became, therefore, insignificantly small. All piles were 80 ft. long, the largest one having a shaft of 4 ft. diameter with a 10 ft. wide bell.

The general construction consists of rib floors spanning 24 ft on a central spine beam which, in turn, spans between the columns carrying the loads to the piled foundations. Horizontal stability against wind is provided by the reinforced concrete lift shafts and stair wall adjacent to the Police Station in Leman Street.

All the columns at ground level which face the public highway have been designed to sustain impact from heavy vehicles.

One interesting feature of the design and construction are the brick arch facades which utilise the brick cladding as permanent formwork to the concrete arch.

The total weight of reinforcement used in the building, including foundations, was 1,000 tons and the total volume of concrete used was 9,000 cubic metres.

now covers an extensive range. Recent contracts involve commercial projects such as factories, warehouses, offices, supermarkets and government buildings, including telephone exchanges and military installations.

Included in the contract was the installation of air conditioning, passenger and goods lifts, plus a mechanical document handling system in addition to the usual service installations. In the case of failure of the electricity mains supply, a stand-by generator, which automatically takes over, can supply power to the building.

The building has an impressive facade of brick cladding. Over half a million, 50 mm deep, shadow-textured facing bricks were required to complete it. Approximately 30% of these bricks were specially made by hand.

The Willment Group has grown steadily since it was founded in 1919 and its work

Document Delivery—a unique system

A document delivery system enabling the automatic despatch of documentation and mail to pre-selected locations on different floors of the building is a unique feature of Minet House.

This installation is unique in that it embraces the wallet system with a combined horizontal and vertical system for conveying documents between any number of floors in a building or group of buildings. Documents handled may include punch cards, tapes, microfilm and computer records.

The system in the new Minet House features two elevators serving all the floors including the lower ground which houses the company's central filing and archives. A third elevator may be installed in the original Minet House and connected with the new conveyor system.

At the lowest level the elevators are linked with narrow belt conveyors travelling overhead, the wallets being transferred between the elevators and the conveyors automatically. Documents are despatched, on request, from Central Filing to the various departments located on the floors above, the destination having been pre-selected by the simple adjustment of code slider indicators on the sides of the wallets themselves.

The wallets travel at a maximum rate of six per minute, passing along the conveyors in

an upright position, resting on their longer edge. They form a queue at the entrance to the continuously moving elevator into which they are fed, each wallet being accepted by the next vacant tray passing in an upward direction. It then ascends to the top of the elevator, and is discharged on the downward side at the required floor, where it awaits manual collection.

An emergency stop button is located on each floor and a building

master control panel provides a guide to the location of any fault which might occur. At closedown, a "do-not-load" signal appears and warns users that no fresh wallets should be fed into the system. All wallets still circulating are then discharged at the basement level, including any wallets accidentally given an infeasible code during the course of the day, for a non-existent floor, for example.

The system meets three distinct needs: the delivery of incoming mail to dispatch points, the collection of outgoing mail for despatch, and the movement of documentation around the different parts of the building.

Message from the Chairman of The British Insurance Brokers' Association Mr. Francis Perkins.

On behalf of the British Insurance Brokers' Association I am delighted to have the chance of congratulating J. H. Minet & Co. on their move to their new headquarters.

Minets were the first insurance broking firm to receive The Queen's Award for Export Achievement and the new building is indicative of their determination to expand their already successful business. Insurance earns a major proportion of the invisible earnings of the City of London and Minets have every reason to be proud of their contribution.

I am also happy to take this opportunity to acknowledge the important part which Minets, along with many other insurance brokers played in helping to create the British Insurance Brokers' Association and the Insurance Brokers Registration Council. These major steps

have moved insurance broking on to a professional basis for the first time and will ensure service and security to the consumer with the backing of a national trade association.



We are happy to have supplied vanitory units in Sicilian marble: polished, beveled, flamed, and skirting, and a slate opening plaque for Minet House.

Architects:
R. Seifert & Partners
Contractors:
Willment Bros. Limited
BANKROCKS OF Birmingham
1542 Stratford Road, Hall Green
Birmingham B28 9HS
Tel. 021-745 1181

HUMPHREYS & GLASGOW SERVICES
MECHANICAL SERVICES CONTRACTORS
are proud to have been involved in
J. H. MINET'S
new city offices
22 CARLISLE PLACE - LONDON SW1P 1ZA - Tel 01-828 1234

Queen's Award 'double'

In the last five years Minets have won the Queen's Award twice, the first insurance broker ever to achieve this remarkable "double".

In 1973 the first Queen's Award for Industry ever made in the field of insurance broking services was won by Minets and this April the Group again received the Award, this time for Export Achievement.

The citation accompanying the 1973 Award stated that Minets had "achieved a substantial increase in the premiums brought from overseas for placing within the UK insurance markets, despite

fierce competition from foreign companies to retain or capture the business."

Five years later the accompanying citation reflected the Group's activities since the earlier Award.

"The Group, a Lloyd's and International Broking House, provides a wide range of insurance broking services as well as some management and consultancy services. It is active in Africa, Australasia, North and South America, Europe and the Middle and Far East. Over a three year period, (74, 75, 76) its overseas earnings have more than doubled."

These two Awards are greatly prized by all in the Minet Group and the Queen's Award insignia is used widely and proudly in the Company's marketing and public relations programme.

60-year experience backed builders of Minet House

Minets have been insurance brokers to the Willment Group since 1970, but with the award to Willment's Building and Civil Engineering Division in 1976 of the building contract for Minet's new headquarters, this relationship changed slightly. Each became a client of the other.

Before the construction of the new Minet House could take place an existing warehouse had to be cleared by Willments. The principal element of the demolition and clearance centred on the removal of this substantial six storey structure, bounded at both ends by modern buildings. It called for careful cutting away of the abutting walls and removal of thousands of tons of steel, brick and concrete debris.

Included in the contract was the installation of air conditioning, passenger and goods lifts, plus a mechanical document handling system in addition to the usual service installations. In the case of failure of the electricity mains supply, a stand-by generator, which automatically takes over, can supply power to the building.

The building has an impressive facade of brick cladding. Over half a million, 50 mm deep, shadow-textured facing bricks were required to complete it. Approximately 30% of these bricks were specially made by hand.

The Willment Group has grown steadily since it was founded in 1919 and its work

A tribute to British skills

Visitors to Minet House will be impressed by the excellent craftsmanship of the carpentry work and the high quality of the panelling undertaken by Ashby & Horner. This firm has a long history of joinery going back to 1740 when, as master joiners, they supplied joinery to churches, livery companies and Inns of Court. The work in Minet House is a tribute to British expertise in this craft.

Over many years the carpenters of Ashby & Horner have built a reputation for hardwood joinery for banks and insurance companies in the City of London. Today they are one of the few remaining joinery companies that can produce purpose-made joinery to the exacting standards of the past.

At Minet House they supplied and fixed full, room-height, hardwood panelling in teak and

Australian walnut for thirty-five rooms. Considerable trouble was taken to obtain the long lengths for the full height mullions as this type of timber is particularly scarce in the lengths required.

An interesting feature was that to facilitate access to the various rooms, the panelling was designed by the architect in conjunction with Ashby & Horner so that it could be delivered loose to the site and assembled when fixing.

All the panelling was finished in the traditional manner of hand French Polishing. The result is an interesting combination of traditional methods and modern design. The up-to-date "flush" appearance has been achieved with the conventional method of framed-up panels, which has been used since Tudor times.

Martin Neil Designs Ltd

suppliers of office furniture to

J. H. MINET & CO. LTD.

WISH THEM CONTINUED SUCCESS IN THEIR
NEW HEADQUARTERS

MARTIN NEIL DESIGNS LTD.,
100-104 UPPER RICHMOND ROAD,
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TELEPHONE 01-785 9857



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CONTRACTORS ARE PROUD TO HAVE
BEEN ASSOCIATED WITH THE ELECTRICAL
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NEW HEADQUARTERS COMPLEX

OFFICES AT

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DONCASTER

Dron & Wright
CHARTERED SURVEYORS

offer

their congratulations to

J. H. MINET & CO. LTD.

on the successful completion
of their new
Headquarters Building.
We are pleased
to have been associated,
as development consultants,
with all stages
of this
major development.

Dron 01-626 9681
Wright

Stelrad may aid Kirkby venture

By John Elliott, Industrial Editor

THE GOVERNMENT is seeking a partner for a new venture in the Kirkby area, which is to be a joint venture between the Government and a private company. The venture is to be a joint venture between the Government and a private company. The venture is to be a joint venture between the Government and a private company.

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GLC rejects Commission lottery attack

By Paul Taylor

THE GREATER London Council yesterday rejected the role of the Commission in the lottery attack. The Commission is to be a joint venture between the Government and a private company.

The Commission is to be a joint venture between the Government and a private company. The Commission is to be a joint venture between the Government and a private company. The Commission is to be a joint venture between the Government and a private company.

European investors turn sights on UK

Financial Times Reporter

A NEW venture capital concern, backed by a group of European investors, has been turning its sights on UK companies. The venture is to be a joint venture between the Government and a private company.

The venture is to be a joint venture between the Government and a private company. The venture is to be a joint venture between the Government and a private company. The venture is to be a joint venture between the Government and a private company.

Conoco cuts UK licensing bids in oil protest

BY KEVIN DONE, ENERGY CORRESPONDENT

A THIRD large oil company, Conoco, has shown its dissatisfaction with the Government's licensing policy by withdrawing its bid for the North Sea Ninian Field, said yesterday.

The Government repeated its bid that the overall response to the sixth round showed that the latest initiative changes in licensing terms and proposed raising of oil tax had not made the UK Continental Shelf a less attractive place for oil companies.

But the impression is growing that the high level of sixth round applications is due to increased interest from the smaller oil companies, rather than to continued commitment from the big ones.

Dr. John Cunningham, Parliamentary Under-Secretary for Energy, said the Government regarded that production from existing fields would decline in the later 1980s, and that maintenance of UK oil output would depend on discovery and development of further fields.

He said the Institute of Petroleum had great importance as an attached to continuing and thorough exploration of the UK Continental Shelf. The Government would be "flexible over tax issues which might encourage the development of marginally economic fields."

On yesterday's morning of associated gas offshore, Dr. Cunningham said that the Government intended that gas collection systems should be extended wherever possible to cover existing developments during 1985.

Maximum economic hydrocarbon recovery and delivery should be a feature of new offshore developments.

The Commission's report, which contains a number of omissions in the published version at the request of the two companies, says that profit margins for 1979 for General Paper and Rizla will be about 15 per cent.

The companies, with net margins of between 22 and 27 per cent in the years 1976 to 1977.

Return on capital employed, on a historic basis, has fallen from 49 per cent in 1976 to 24 per cent in 1977, with 23 per cent in 1978.

On a current basis, the 1979 forecast figure is 9 per cent. The Commission says: "We consider that the above return on capital may not fully reflect the profitability of the home trade."

The report concludes that the further delay in price rises is a new source of protection to the customer in a situation where competition cannot be negotiated in the immediate future.

The Commission's recommendation that the prices of both cigarette papers and filter use should be delayed effectively for 13 months since their last rise was announced by Mr. Hattersley after talks with the two companies.

The company said that it was committed to a firm high risk investment in cigarette tubes due to be completed next year and which has significant implications for its cash flow.

But the Commission replied that its recommended delay in increasing prices would still allow a reasonable contribution to trading profits to be made, to this investment.

So that the group can service existing Lloyd's policies the committee has agreed as a temporary measure "to allow authorised employees access to the Room for that purpose."

Crow Dalton Lambert is the third Lloyd's broker to be removed from the approved list of brokers this year.

Brunei station up for rent

BRITISH RAIL is looking for a new user for Brunei Road station in London. The station is to be a joint venture between the Government and a private company.

The station is to be a joint venture between the Government and a private company. The station is to be a joint venture between the Government and a private company.

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Rizla can put up paper price

By David Churchill, Consumer Affairs Correspondent

MR. ROY HATTERSLEY, the Prices Secretary, gave Rizla the go-ahead yesterday to put up the prices of its cigarette papers from January, in spite of a Prices Commission report published yesterday recommending a price freeze until February.

Rizla agreed to hold any price increases for the rest of 1979, as well as freezing its price for filter tips until January 1980, a gap of two years since the previous filter-tip increase.

The Prices Commission report covered Rizla and the General Paper and Box Manufacturing Company, which are jointly managed, and together have almost a total monopoly of supply of cigarette papers in the UK.

The two companies are subsidiaries of Chubb, a British company, in turn owned by Forlex SA, incorporated in Switzerland, which has recently come under the control of Lacorix Pils of Belgium.

Exports of cigarette papers are handled by Rizla International, incorporated in Jersey.

Rizla sought last July to increase the price of a 50-cd cigarette-paper booklet to 12 pence, or 3p. The Commission's investigation blocked this rise, and the company was refused its application to put the price up at an interim measure.

Omissions

The Commission's report, which contains a number of omissions in the published version at the request of the two companies, says that profit margins for 1979 for General Paper and Rizla will be about 15 per cent.

The companies, with net margins of between 22 and 27 per cent in the years 1976 to 1977.

Return on capital employed, on a historic basis, has fallen from 49 per cent in 1976 to 24 per cent in 1977, with 23 per cent in 1978.

On a current basis, the 1979 forecast figure is 9 per cent. The Commission says: "We consider that the above return on capital may not fully reflect the profitability of the home trade."

The report concludes that the further delay in price rises is a new source of protection to the customer in a situation where competition cannot be negotiated in the immediate future.

The Commission's recommendation that the prices of both cigarette papers and filter use should be delayed effectively for 13 months since their last rise was announced by Mr. Hattersley after talks with the two companies.

The company said that it was committed to a firm high risk investment in cigarette tubes due to be completed next year and which has significant implications for its cash flow.

But the Commission replied that its recommended delay in increasing prices would still allow a reasonable contribution to trading profits to be made, to this investment.

So that the group can service existing Lloyd's policies the committee has agreed as a temporary measure "to allow authorised employees access to the Room for that purpose."

Crow Dalton Lambert is the third Lloyd's broker to be removed from the approved list of brokers this year.

Brunei station up for rent

BRITISH RAIL is looking for a new user for Brunei Road station in London. The station is to be a joint venture between the Government and a private company.

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A tour of the new building yesterday for (left to right) Sir Haw Wheldon, chairman of the LSE Court of Governors, Professor Ralf Dahrendorf, the school's director, Mr. Derek Clarke, Librarian, and Lord Robbins, chairman of the library committee.

New £6m library boosts LSE's space

BY DAVID FREUD

THE LONDON School of Economics and Political Science has completed its biggest expansion programme since it was founded in 1888.

Its library, the British Library of Political and Economic Science, has moved into new premises which increase the school's cramped accommodation by about 50 per cent.

The building, named the Lionel Robbins Building after Lord Robbins, chairman of the library, opened the main wing of the school.

It was formerly the London head office and warehouse of W. H. Smith and Son, the booksellers and stationers.

The library at present contains about 3m items in some 840,000 bound volumes, all of them on microfiche paid £56m of the total £6m. The appeal raised a further £1.5m, and the balance of £500,000 was made up mainly by leasing back the building for a period, and by support from the University of London.

Sir Haw Wheldon, chairman of the school's Court of Governors, said yesterday that the presence of a building designed to store books next door was "marvellous."

Professor Ralf Dahrendorf, LSE director, said the new library represented a joint public-private venture which might become a model of the way in which progress was possible when public finance was difficult.

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Safety drive at atomic plant

By Michael Domes, Defence Correspondent

IMMEDIATE STEPS are being taken to improve health protection and safety standards in buildings of the atomic weapons research establishment at Aldermaston, where plutonium is handled.

A danger of inhaling plutonium has been found to exist although the overall standard of health protection and safety for workers at the establishment is claimed to be good.

Additional health and safety staff are to be appointed and it is hoped that work will soon be resumed in those areas at Aldermaston where it was suspended when the "plutonium" danger emerged in August.

These are the main developments resulting from the publication yesterday of the report by Sir Edward Pochin into radiological safety at Aldermaston, where the nuclear weapons for Britain's defence programme are made.

Sir Edward was asked by the Ministry of Defence in August to investigate the health protection arrangements, following the discovery that "a considerable number" of staff had plutonium contamination in their chests.

His main conclusion is that the standard of health protection at the establishment is good, and that releases of radioactivity from the individual buildings and from the establishment as a whole are "well below the agreed level" as recommended by the International Commission on Radiological Protection.

But he found evidence that levels of plutonium contamination in some working spaces in certain buildings exceeded the recommended limits, and that the present standard of protection at the establishment must be regarded as borderline in respect of inhaled plutonium.

He also points out that the extent of plutonium contamination is much lower than first feared. Out of more than 700 people tested, it is likely that under 3 per cent apparently had plutonium on their chests when first measured, and subsequently only about one-third of these retained any plutonium contamination.

Nevertheless, the Government has accepted Sir Edward's recommendations that measures be taken immediately to improve health protection and overall safety standards.

Buildings will be modified and improved, and more health physicists and change-room attendants will be recruited. This work programme is being discussed with the staff associations and trades unions concerned.

Mr. Fred Mulley, Secretary for Defence, announcing the measures yesterday, said that talks were in progress with the unions to ensure an early phased resumption of work in those active areas where work was suspended.

Christie's sold a very fine

Second Sassoon auction makes total nearly £2m

SOTHEBY'S WAS active yesterday in London and Zurich. In Zurich a further 33 Hebrew and Samaritan manuscripts from the unsorted collection of the late David Solomon Sassoon were sold for £32,382, making a total of almost £2m for the two Sassoon auctions.

Demand was well up in expectation, with a top price of £204,000 paid by a collector, a Zurich dealer, on behalf of the National Museum of Jerusalem, for the De Castro Pentateuch, a Hebrew Bible, written in Germany in 1944.

Other high prices were the £180,000 for an Oriental Bible produced in Iran or Syria in the 10th century; £151,600 for the "Rasha" Bible, an illuminated Spanish manuscript of 1383; £64,100 for the Merwaz Bible, written in Toledo in 1307; and the £41,224 for the Machzor, a large collection of Jewish marriage contracts, stretching from 1400 to the 20th century, was acquired by a Tel Aviv dealer for £32,000.

Later in Zurich fine jewels made £150,455 with a modest 8.9 per cent bought in. The best price was the £201,186 for a diamond ring with a stone weighing 18.82 carats. An unmounted 18.82 carat diamond, fetched £21,653 field near Zing. With an emerald cut diamond, £69,871.

Back in London, an auction of Italian maiolica totalled £268,650 for 58 items. All the top lots went to private collectors.

An Urbino "istoriato" dish painted by Nicola Pellipario about 1550 and showing the rape of Proserpine by Pluto sold for £25,000, and a Cubbio lustre, painted by Maestro Andreoli in 1524, made £15,500. The same sum secured a Faenza Linnell, went for £4,500.

"Istoriated" dish of 1520, slightly restored, a similar dish sold for £10,500.

Continental porcelain totalled £145,022. A Meissen dinner set, an extremely rare 1700 Bank of England note, dated October 15, 1895, made £11,500, and a 1935 "Tatler" the highest price of £1,000.

Stanley Gibbons' one-day sale, restored, a similar dish sold for £10,500.

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Back to Lloyd George principles

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Those who use up more resources will have to pay for them. And this was exactly the principle behind the Lloyd George principle of taxing road-users back to the original condition created by the arch-radical Lloyd George himself.

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مilton Keynes

Frankfurt and Paris take a day.

Hamburg, Copenhagen, a couple of days. Rome, Madrid, take a little longer: around four days.

These are typical journey times from Milton Keynes.

By truck.

For companies shipping to Europe, they make the place very attractive indeed.

You see, a truck leaving Milton Keynes on, say, Monday afternoon can be in Rotterdam on Tuesday morning.

The driver takes a rest during the night's crossing.

So when the truck rolls off the ship onto the European motorway network, he's ready for a full day's driving.

Our major link with the rest of the world is the M1. (As we're right alongside it, Southampton, Dover, Liverpool, Hull, Bristol, Felixstowe and the like are all under 4 hours drive away).

Naturally, the benefits are just as noticeable for air freight as for sea freight. (Small packages, for example, can be in New York in 24 hours).

And just as noticeable when it comes to supplying the home market as supplying export markets.

83% of the population of England and Wales is within a day's round journey for a truck.

Finally, it's worth pointing out that there are also plenty of attractions within Milton Keynes.

Like a superb range of ready-made commercial premises.

And a unique combination of old and new, towns and villages, highways and byways, factories and countryside.

All in all, Milton Keynes is a very good place to live, for both industry and the individual.

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KEYNES**

MILTON KEYNES. ALONGSIDE THE WORLD'S SHIPPING LANES.



FOR FURTHER INFORMATION CONTACT: COMMERCIAL DIRECTOR, MILTON KEYNES DEVELOPMENT CORPORATION, WAVENDON TOWER, MILTON KEYNES MK17 8LX. TEL: MILTON KEYNES (0908) 74000.

ECONOMY AND POLITICS

Ford will be first to know of any sanctions—Premier

BY IVOR OWEN

FORDS will be informed in the first instance of any sanctions imposed by the Government, Mr. Eddie Loden, Labour MP for South Wales Central, said today. He said that the Government would not impose sanctions until it had consulted the Prime Minister and the Secretary of State for Industry.

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MR. JAMES CALLAGHAN

But these things interest me. I think the public does understand that if we do not succeed in our part of the economy we have to take counter-vailing action in another part.

The Prime Minister again insisted that "substantial consideration" in the level of wage settlements offered the best prospect for economic growth, reducing unemployment, investment and countering inflation.

Trade with China to expand

BY IVOR OWEN

THE Government has announced that it will increase trade with China by 10 per cent in 1979. This is part of a wider policy to expand trade with the Far East.

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Mr. Callaghan said that the Government was not prepared to offer a concession on the closed shop in the public sector. He said that the Government was not prepared to offer a concession on the closed shop in the public sector.

Orme promises new social security deal

BY IVOR OWEN

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Pit deaths will be fully investigated

BY IVOR OWEN

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Lords pass £10 bonus Bill

BY IVOR OWEN

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Insurance industry 'faces controversy and laws'

BY ERIC SHORT

THE UK insurance industry is facing a period of controversy and legislation, Mr. Eddie Loden, Labour MP, said today. He said that the Government was not prepared to offer a concession on the closed shop in the public sector.

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LABOUR NEWS

Ambulancemen seek pay deal similar to firemen's

BY PAULINE CLARK, LABOUR STAFF

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Sir George Smith

Building union chief dies

By Our Labour Editor

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Comparisons

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Plan to end social workers' strikes

By Our Labour Staff

NEW JOINT proposals have been drawn up by union leaders and employers aimed at ending a series of strikes by social workers.

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Newspapers hit by journalists' action

BY PHILIP BASSETT, LABOUR STAFF

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Bank staff inquiry delayed

By Nick Garnett, Labour Staff

TODAY'S meeting of bank unions and staff associations involved in the inquiry into clearing bank staff representation has been postponed.

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Protests over Scottish prison unit spread

BY PHILIP BASSETT, LABOUR STAFF

MORE SCOTTISH prison officers are taking unofficial industrial action against their union's advice.

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BL pay talks resume soon

Financial Times Reporter

THE BL joint management and union negotiating committee is meeting again on Thursday to try to unravel some of the company's pay problems.

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'Save Triang' call by MP

BY ELINOR GOODMAN

THE GOVERNMENT was accused yesterday of "political manoeuvring" by announcing the closure of the Triang factory at Morley Tydal.

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Draymen keep up sanctions

BY PHILIP BASSETT, LABOUR STAFF

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Engine plant

BY PHILIP BASSETT, LABOUR STAFF

Ford management—which has already had private discussions with Ministers on the sanctions issue—can also be expected to point out firmly that British labour costs are only one factor in any application for price increases.

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Inflation

BY PHILIP BASSETT, LABOUR STAFF

In yesterday's Financial Times, Mrs. Sally Oppenheim, Shadow Prices Secretary, was reported by the Press Association to have said: "The total increase in inflation under this Government is 16 per cent."

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Blacklist

BY PHILIP BASSETT, LABOUR STAFF

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Sanctions — Ford in floodlight

BY ALAN PIKE, LABOUR CORRESPONDENT

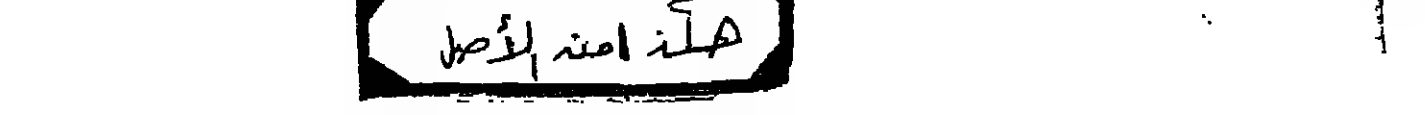
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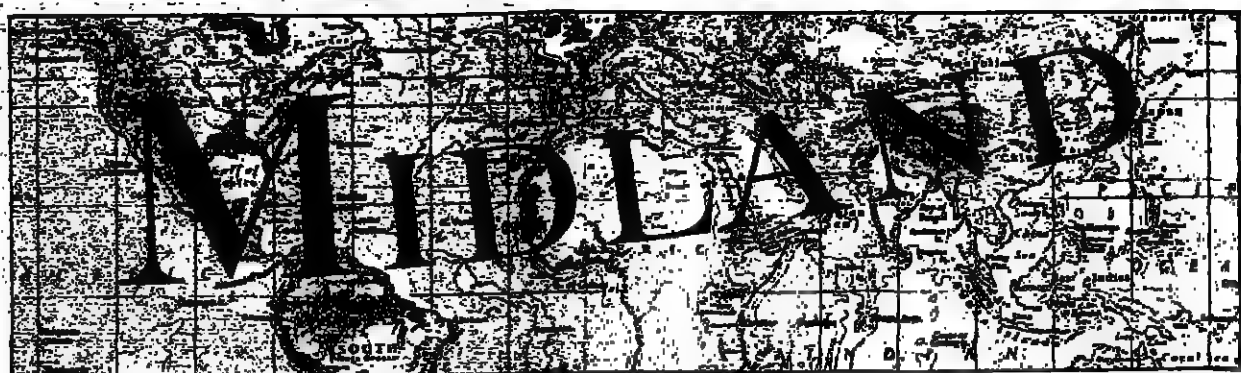
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Another more general factor: a sanction on his members.



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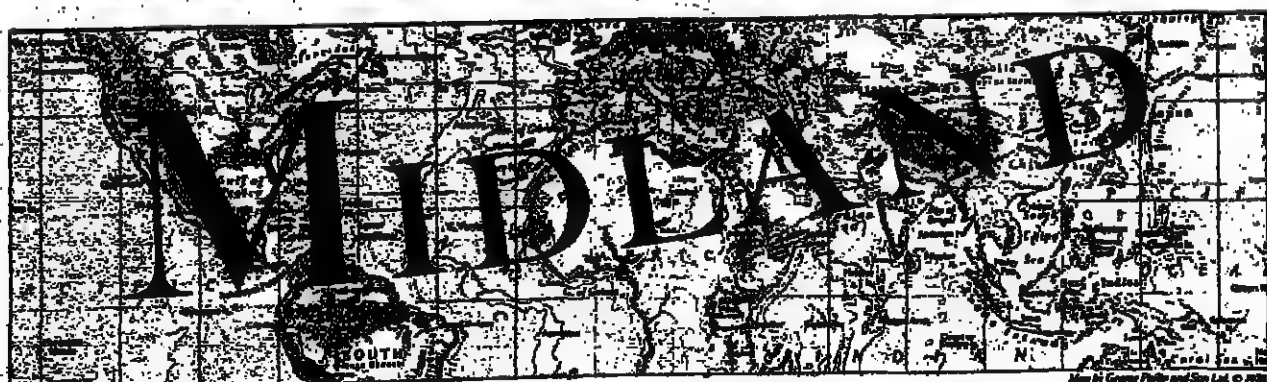
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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHMIDT

MATERIALS

Metal spray makes low cost forgings

DESCRIBED as a Technical Page some two years ago, its inception, the spray metal powder manufacturing and forging process is ready for world marketing and an agreement to do this has been signed between British Oxygen Company and Osprey Metals of North Chesham.

The principle of the process is to spray a fine stream of clean, dry, de-aired metal powder into a mold, which is then filled with molten metal. The spray metal powder is then forged into a shape, which is then heat treated to produce a forging.

This is not an end of the process, as the stream of hot droplets is directed into a specially shaped container to produce a form of the desired shape. The container is then filled with molten metal, which is then forged into a shape, which is then heat treated to produce a forging.

Savings claimed by the process are 10-20% over the traditional method of casting and forging.

Replacing light alloys

FURTHER PENETRATION into the market of light alloys is being made by the development of a new material, which is being called 'Alumalloy'.

A polyethylene, it is made by mixing aluminium and polyethylene in a special process, which produces a material with the properties of both.

The material is being developed by the British Aluminium Company, which is a subsidiary of the Aluminium Corporation of India. It is being developed for use in the automotive and aerospace industries.

Plastics film has novel properties

AN INVESTMENT of about £1m, in the initial phase of a project for the production of a new plastic film, has commenced at the Aylesford, Kent factory of Reed Plastic Packaging (0623-77555).

Based principally on polypropylene, but also containing other polymers essential to achieve the required characteristics, the film is called Reex-F.

It is manufactured by cold lamination and biaxial orientation (using a patented cold roll technique) of two or more cross-oriented layers of co-extruded film, and it is the 'cross-film' (XF) from which the company has derived the name for its UK product.

The company's plastic packaging production machinery, which incorporates the patented features of the process, has been manufactured under licence by Three-Titan AS, of Denmark, and the co-extrusion plant and printer together with other components, machinery, made by Windmüller and Holscher of West Germany.

The film is being produced in reels up to 1.5 metres wide in two substances—70 grammes per square metre and 90 grammes per square metre. Both are said to be superior to 150 gsm and 200 gsm low density polyethylene respectively, in terms

of tear strength, impact and puncture resistance.

It can be heat sealed, sewn, eyeletted, taped and nailed, and is said to have excellent frictional properties due to its surface characteristics, and will be available in a range of colours.

Because it is stabilised against weathering to ensure long life, and it can be subjected to high frequency electronic treatment to ensure permanent ink adhesion, the film should be suitable for many applications for which plastic is not at present used, says the company.

In packaging, it offers a wide variety of protective wrappings, particularly for machinery and equipment for export.

In building and construction, it can be used as roof tile underlay, damp proof membrane for floors, roadways, etc., and for protecting work under construction.

Caravanners, campers and hikers should find it useful for ground sheets, windbreaks, protective clothing, awnings, etc., and it can line or cover swimming pools.

It also promises applications in horticulture and agriculture (including land reclamation) as rich and stack covers lining and

covering silage pits, reservoir lining, covering and lining greenhouses, and protecting equipment and packed crops awaiting collection from the fields, etc.

The product is the result of more than 10 years research and development by Danish inventor, Ole-Bendt Rasmussen.

The company has acquired a fully exclusive licence to manufacture and sell the film in the UK, Eire, Canada, Australia and New Zealand, together with sub-licensing rights, and also has manufacturing and selling rights in other parts of the world.

Reed Plastic Packaging, Aylesford, Kent, is a subsidiary of Reed Plastics Ltd, which is a subsidiary of Reed Plastics Group Ltd.

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HANDLING

Smooth running trucks

YALE ELECTRIC rider lift trucks in the ERC/ERP A series run from 2,000 to 4,000 lb capacities.

Yale's Econrol solid-state pulse control contributes to their performance by giving a high degree of inching ability for handling delicate and awkward loads in confined spaces and smooth acceleration and deceleration, which allows the driver to operate quickly and efficiently with safety and precision.

Travel and lift speeds have been increased for optimum performance. For example, the A Series 2,000 lb capacity model lifts a full load at 88 ft/min in perfect safety.

Articulated design of the steering axle, which has needle roller bearings and bushes sealed against dirt and water, ensures four wheel contact and stability whatever the ground surface. A generous steering lock, inclined kingpins and full power manoeuvrability.

Eaton House, Staines Road, Hounslow TW4 5DX. 01-572 7812.

Cranes are easily dismantled

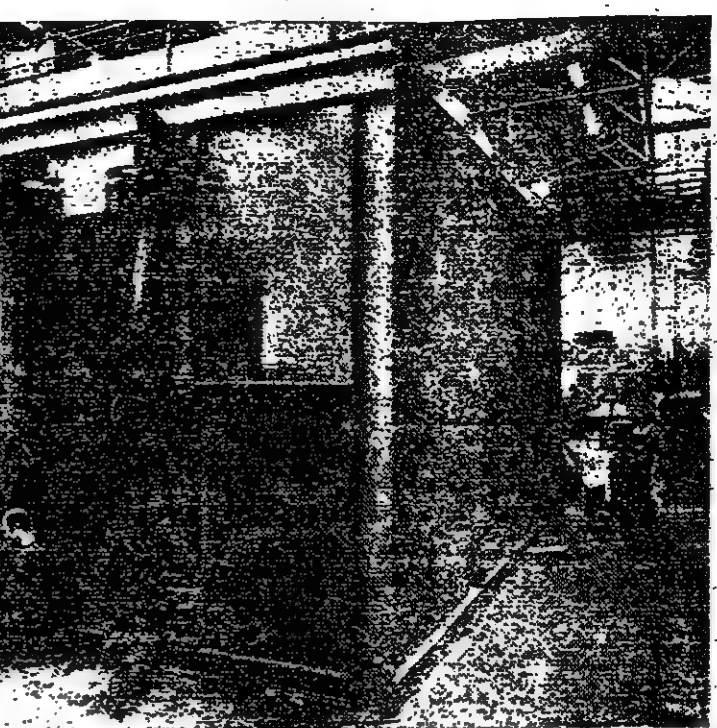
THREE hydraulically operated shop floor cranes, with capacities ranging from 1 to two tons, and a 1-ton truck mounted crane, are supplied in knock-down, bolt-together form (so that they can be supplied dismantled for storage and transport) are available from Linford Engineering.

Alders Drive, Moors Moor, Redditch, Worcs. (Redditch 285/3).

A 360 degree ball bearing swivel on the hydraulic unit (incorporated in all but the 1-ton capacity models) enables the operator to achieve multiple operating positions on shop floor units and a telescoping boom permits multiple length adjustments.

Said to be ideal for a variety of automotive, transport, industrial, agricultural and airport applications, they are a development of the Walker Cranes made in the U.S.

PROCESSING



This blast cleaning room, shown here during completion, has been built by Vacu-Blast and is now being used by Duramin Engineering Company of Lydney, Glos., for finishing freight containers. It is 26 ft long and 14 ft wide and fitted with a 3-ton capacity monorail conveyor which facilitates movement of the containers. Cast iron grit is sprayed at the containers at about 80 psi and air in the room completely

changed four times a minute which means the operators have good visibility all the time. Used abrasives are drawn through the floor and sucked away for recycling. Double doors are fitted at both ends of the blast room and two operators can work in it at the same time. Vacu-Blast, a subsidiary of BTR, has its works and headquarters at Woodson House, Ajax Avenue, Slough, Berks SL1 4DJ (0753 26511).

computer boards in a typical OEM system at about half the price.

Soon, however, the company will be making the 8085 version of the 8085 available, at which point the gap in performance between the mid-range minis and the Intel micro will be substantially greater.

The ISBC 8612 has a 16-bit central processor, up to 48 kbytes of memory, dedicated parallel input/output and a serial communications interface all on the same board. It plugs straight into the standard Intel Multibus and can be expanded using any of the company's cards or those of 100 other manufacturers now supporting the Multibus line.

Such boards include random access and read only memory up to 64 kbytes, PROM programmer boards, mini and standard disc controllers, cassette controllers, video graphics boards, communications controls and many others.

More from 4 Between Towns Road, Cowley, Oxford OX4 3NB (0865 771431).

NCC's Scottish Region is providing a working party, joined by a representative of the Institute of Purchasing Officers, to produce guidelines for computer software contracts. Its report will be published in the form of a handbook, a companion volume to the book on hardware contracts published last year.

The move is important because of the growing number of computer software packages being purchased. Computer managers urgently need to have advice on how to draw up suitable contracts to cover purchase, installation and maintenance. The investigation by the NCC will help managers to understand the nature of sales contracts—such as terms that should be covered for the necessary contracts negotiations.

The books do not set out to propose an ideal contract, but to provide the manager with recommendations and suggestions regarding items to be included in contracts. They should help to speed up the process of negotiation, both for the purchaser and the supplier, and speed up the process of negotiation.

NCC, Oxford Road, Manchester M1 7ED. 061225 6332.

THE REMARKABLE price/performance improvements achieved in the last few years by the calculator manufacturers are increasingly reflected in kindred devices such as electronic cash registers.

Latest example, from Casio, the 10ER will do all of the jobs the small shopkeeper is likely to need and will provide precise accounting records that are comprehensive but easy to understand. The 58 mm paper roll print-out produces either the transaction details in the form of a receipt for the customer, or a day-end summary/total of cash sales, credit sales, reductions and discounts, total number of customers and total number of items sold.

The green gas-discharge display shows either the transaction total or the change (with clear legend to avoid confusion), and the number of repeats.

After a sub-total has been obtained and the amount tendered is entered, the machine computes the change—and displays it. The customer's ticket shows each stage of the transaction.

There are also facilities for pre-settable or manually entered discounts and other reductions, and a key to allow credit sales to be separately registered from cash sales. Refunds and corrections are also catered for.

The electronic cash register measures 318 x 480 x 236 mm and weighs 4.5 kg. The price is dependent upon a discount structure, but will not exceed £110.

Casio Electronics, 28 Stratton Street, London EC2A 4TY (01-377 9087).

Computers too don't have to be big to be sophisticated. By making computers small, Sperry Univac has helped many new businesses to blossom. And now, as they grow, their computer systems grow with them.

We've even developed a small business computer, the BC/7, that can take an inexperienced operator through any programme step-by-step in plain English.

Our V77 minis keep everyone up to date of progress. Their flexible communications facility allows literally hundreds of separate terminals.

And while we're not the biggest in our field, our computers are among the best when it comes to thinking big. Like the famous 90 and 1100 series mainframes upon which we base our unique and highly advanced systems.

So, if you think your company could be a little prizewinner, talk to Sperry Univac. Through our comprehensive range of computers and distributive systems, we can grow together.

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Telex 337425

IN THE OFFICE

Projector fits drawing board

AN ART projector, called the Artograph DP 300, manufactured in the U.S. by Artograph Inc., is not obtainable in the country from Survey and General Instrument Co., Fifehead Way, Esher, Surrey, Kent (0883 86111).

Featuring up to 3 x enlargement and down to 3 x reduction, the projector is equipped with two 150W PH 312 photo enlarging lamps, and a 3 1/2 inch f4.5 high resolution enlarging lens.

For magnifications outside the stated range, it can be swivelled round to project on to the floor or a low-level working surface.

CONFERENCES

Equipment for foundries

RECENT developments in plant and machinery for ferrous foundries are to be discussed in a one day seminar held by the Swedish Trade Commission in London on January 24.

Experts from leading Swedish companies and foundries will assemble at Glaziers' Hall, City Livery Hall close to London Bridge, and deliver papers on topics covering air pollution, melting technology, materials handling, robots, etc.

There is no fee, and places are available from the Swedish Trade Commissioner 73 Welbeck Street, London W1V 6AN.

INSTRUMENTS

Point for accurate revolutions

COMPACT INSTRUMENTS has introduced a portable, optical tachometer for non-contact operation up to one metre away from the machine being tested.

The Compact 6000 can be used to check the speed of rotating machinery without stopping the machine. It measures the speed of rotation directly on the digital display. Readings are made every 0.5 seconds. No mechanical or electrical connections are necessary; only a piece of reflective tape needs to be stuck to a convenient part of the rotating surface before the machine is started. Because the light beam is visible, it is an easy matter to direct the device at the target, especially when ambient lighting is poor. An on-target indicator lights to show that the beam is correctly aligned.

To facilitate writing down results, a built-in memory system holds the last displayed reading for approximately 10 seconds after the button is released.

Main application areas are expected to be in measuring the speed of engines, fans, turbines, couplings, shafts, motors, pulleys, faceplates etc., whenever it is necessary to check rotating or reciprocating machinery.

Compact Instruments, Binary House, Park Road, Barnet, Herts. EN5 5SA. (01440 6663).

The green gas-discharge display shows either the transaction total or the change (with clear legend to avoid confusion), and the number of repeats.

After a sub-total has been obtained and the amount tendered is entered, the machine computes the change—and displays it. The customer's ticket shows each stage of the transaction.

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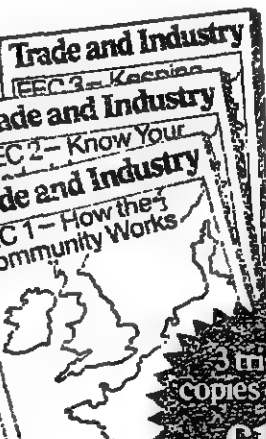
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Laminate's metal finish

A VARIETY of finishes and designs, including brushed aluminium and copper tones, is available in a range of laminates from Norsk Hydro (UK), Concord House, The Centre, High Street, Feltham, Middlesex TW13 1BT.

Known as the Respatex metal range, it can be bonded to a number of different cores such as chipboard, blockboard, plywood, asbestos, etc. A high grade lacquer finish protects against oxidation and chemical reaction.

Also announced in the range is aluminium brushed matt asbestos. This has a Class O fire rating and is recommended for use wherever flexible decorative surfaces are required and, due to its highly ductile nature, it can be applied to very small radii.

Keeps in the heat

AN ALTERNATIVE to fibreglass for loft insulation is offered with the introduction of Rollbatts flexible, lightweight, mass of resin-bonded mineral wool from Rockwool, Western Avenue Industrial Estate, Bridgend, Mid-Glamorgan CF31 3RT (Bridgend 0654-62411).

This is available in 50 mm, 60 mm, 75 mm, 90 mm and 100 mm thicknesses. A major advantage, when applied in the normal manner between the ceiling joists, is its resistance to compression.

This means that the mass will not compress under its own weight, with corresponding effective loss of thickness over the years.

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SPERRY UNIVAC COMPUTER SYSTEMS

The Management Page

Michael Lafferty on Turquands after the Sime Darby affair

A bitter blow to the gentleman of the accountancy profession

LAST Friday the accounting firm Turquands Barton Mayhew lost the audit of Sime Darby, the Far Eastern trading concern which had been one of the firm's largest clients. The sack-



Mr. Dennis Garratt

ing came as a bitter blow to the firm, which only a few years previously found that Sime Darby's then chairman, Mr. Dennis Pinder, was defrauding the group of substantial amounts.

The decision to resist dismissal at Sime Darby, and the choice of tactics, catapulted Turquands into the pages of the national Press. This normally publicity-shy firm made no secret of the fact that it was using the Press to get what it called "the real reasons" for the proposed dismissal from the Sime Board. But by the time of the last Press conference before the Sime shareholders' meeting, Turquands senior partner, Mr. Dennis Garratt, was accepting defeat. "We were on a hiding to nothing," he said —overthrew justifying the decision to resist dismissal on the grounds of protecting his firm's good name.

In retrospect, Turquands would probably do the same again. But senior partners in other accounting firms doubt the firm's wisdom in the Sime case.

What makes the affair particularly significant is that Turquands is one of the top 10 British accounting firms; it probably ranks in size larger than Touche Ross or Arthur Young McClelland Moores.

But unlike these two firms, Turquands is not one of the "Big Eight" International accounting groupings. Indeed it lost the Sime audit to one of the best known members of that particular club, Price Waterhouse. And the Sime audit Board made much play of the fact that it wanted to appoint Price Waterhouse because that firm is bigger and more inter-

national than Turquands. Turquands has sought to protect itself from the competition of the Big Eight by entering into a European partnership with Klynveld Kraayenhof, the large Dutch accounting firm, and Deutsche Treuhand, a substantial German firm. But KTD, as the grouping calls itself, has not yet seemed to attract much new business to Turquands. It certainly shows little sign of becoming a recognised European alternative to the international giants.

Associations

Outside Europe, Turquands has associations with other accounting firms. In the U.S. for example, the link is with Hurdman and Cranstoun—a firm which comes near to the top of the second division there in terms of size. It is to the KTD arrangement, presumably, that Turquands must look if it is to compete for major new clients. But will the present loose arrangement ever develop into a full partnership? Questioned whether there is any possibility of it breaking up, Mr. Garratt simply adds: "I'm not expecting it to crumble immediately."

Turquands Barton Mayhew itself is the result of a merger

SOME OF TURQUANDS' MAJOR AUDIT CLIENTS

Bowater
BTR
Consolidated Goldfields
Great Portland Estates
Arthur Guinness
Ladbroke Group
National Westminster Bank (joint audit)
Shell Transport and Trading
Sea Food Holdings
Westland Aircraft
Milk Marketing Board
Norwich Union

(Source: Turquands' Directory of Clients, published 1977-78)

in 1972 between two substantial and well-established accounting practices—Turquand Youngs and Barton Mayhew. Speculation in the profession that this has not been a total success is dismissed by Turquands' partners as baseless.

Such thoughts have undoubtedly been fuelled by Turquands' cautious attitudes to getting new clients—somewhat different from other firms. "We don't go out of our way to steal other people's clients," is how Mr. Garratt puts it.

Whether this relaxed approach is any longer appropriate to one of the country's largest accounting firms may be doubted, given the noticeable stepping-up of competition from the rest of the majors. This competition manifests itself in many ways—increased job advertising ("because we always need staff"), the distribution of firms' publications, and the issuing of Press releases on major accounting topics are the more obvious.

But some top accounting firms take the job so seriously that they are willing to spend a lot of money and partner time in getting their names into the right places. Price Waterhouse, for example, falls into this latter category. An indication of how

successful it has been so far is provided by comments from senior partners in other Big Eight firms. "PW is the one we worry most about," says one; another admits that PW's success in the new clients game is a cause of constant worry. Altogether, the contrast with Turquands could not be more marked. Mr. Garratt expresses surprise when informed that other accounting firms employ public relations organisations. City and Industrial Publicity, the PR firm which handled TBAG's Press releases in the Sime Darby case was brought in by Turquands' lawyers, McKenna and Co., on "a one-off basis."

These examples indicate the kind of firm Turquands Barton Mayhew is. It is big, gentlemanly, and lacking in the sort of international connections the Big Eight have, particularly in the U.S. As such, it is probably the most likely member of the large U.K. accounting firms to be involved in a merger over the next few years. This is how Mr. Garratt answers the question of whether his firm will have merged 10 years from now: "In the years to come there will probably only be a handful of large firms left. The only question is the speed at which this will take place. I doubt it. Turquands will be unaffected by that trend."

Approaches from other firms have come regularly. According to Mr. Garratt one firm asks every year, and gets the same reply. How far any such discussions have gone is not known, but it is safe to bet, as one Big Eight senior partner put it, that Turquands "would know where to come" if it wanted a merger. However, the likelihood is that any final resting place would be with one of the Big Eight. A critical factor here would be Turquands' undoubted strength in the Far East, where it is, arguably, the largest accounting firm in the region.

BUSINESS PROBLEMS BY OUR LEGAL STAFF

Freelance earnings abroad

I am a freelance worker and occasionally spend a few days abroad on short term contracts. I entered into a contract with a foreign employer and paid abroad. Based on IR 23 I have since 1975 taken 75 per cent of my foreign earnings as a basis for the assessment of income tax. Instead of 100 per cent. My accountant and the IR inspector have never queried this procedure, but now I have been informed that the situation on foreign earnings is not as I have understood it to be.

IR claim that 100 per cent of earnings abroad should have been taken as the basis of the tax assessment for the period 1975 to 1978. Could you please advise whether you consider that the IR is correct, whether the IR inspector can reverse his decision of previous years, and whether there is any legislation and IR literature which describes the situation since 1974?

You have not given as much to go on, but we wonder whether you are referring to schedule D case II assessments. The 1974 and 1975 editions of IR23 relate to schedule E assessments of income, and only to case I or case II. The distinction is, broadly speaking, between contracts of service (schedule E1) and contracts for services (schedule D), and you must give your accountant full details of the terms of the overseas contracts. If you have not already done so, to enable him or her to decide which schedule and case each one falls within.

If you are in fact talking about schedule D case II, then it looks as though the inspector is justified in making further assessments for past years, by virtue of section 28(5) of the Taxes Management Act 1970. Here again, you must consult your accountant, who knows both the law and the facts.

For 1978-79 onwards, as you probably know, 25 per cent relief rather than that described in IR23 is available for case I, and II schedule D assessments, by virtue of section 27 of (and schedule 4 to) the Finance Act 1978. No doubt a third edition of IR23 will be issued fairly soon, to incorporate this new extension of relief.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Employees apathetic about running pension schemes

BY ERIC SHORT



THE ROLE of employees in the running of company pension schemes is a subject that every one connected with pensions is earnestly discussing—every one that is except the employees themselves. Politicians, trade unions, professional bodies, are all vitally interested in the debate on member participation, but the reaction from members is often to yawn and then change the subject.

This is a great pity, because there are vital principles at stake and employees should be concerned at what is being proposed on their behalf. After all it is their money that is being managed and such sums involve considerable amounts. Pension schemes are set up under trust and administered by a board of trustees. This board has the duty and responsibility of administering the trust, that is the pension scheme, for the benefit of the beneficiaries of the trust, that is the members. Therefore it is only democratic that members should have a voice in the appointment of the trustees. No one has challenged this principle, at least in public, yet it is surprising that member participation has been very slow to emerge.

There are essentially two schools of thought on this subject—that of the Government and trade unions and that of the other political parties and the professional bodies concerned. The Government proposed in its White Paper on member participation over two years ago that 50 per cent of the seats on the board should go to member representatives and that the appointment of these persons should be the sole right and responsibility of recognised independent trade unions.

The Conservative and Liberal parties, the professional bodies concerned with pensions and others, take the line that the member representatives should be appointed by the members themselves and this should include all members, irrespective of whether they belong to a recognised independent trade union or not.

When the Government published its White Paper, it went

through the usual process of seeking the views of the pensions industry and other interested bodies and persons. But the pensions industry feels that this was simply to conform with an outward show of democracy. The Government, it argues, was not interested in modifying its original plans to take account of the very strong views put forward.

The frustration thus engendered was very evident when this subject was discussed at last week's Conference of the National Association of Pension Funds. Mr. Michael Pileh, the deputy chairman, stated bitterly that the Government was not interested in member participation, only in trade union participation.

Participation

The Government has prepared the necessary Bill to bring about member participation on the lines laid down in the White Paper. Mr. David Ennals, the Secretary of State for Social Services, stated at the NAPF conference that it would be introduced as soon as the time seems ripe.

Lord Banks, the Liberal spokesman on pensions, also speaking at the conference, revealed that the Liberals had blocked the introduction of the Bill during the days of the Labour pact because it was based on union participation, not member participation. So perhaps everything depends on the outcome of the next election. Or does it?

If by the time the next Labour Government is ready to introduce legislation on participation the vast majority of pension schemes have their own genuine member participation working to the satisfaction of members,

it may well have to modify its proposals. The Government has pledged that good participation schemes have nothing to fear from the proposed legislation, though until the Bill is published one cannot judge.

Employers might be advised to press ahead with schemes for member participation. Even a Labour Government with an overall majority will have to take some heed of strong public opinion. And to help employers bring about what the Society of Pension Consultants calls meaningful participation, it has produced a booklet explaining among other things various methods of voting.

We still have the annual vote system for parliamentary and local authority elections and the vast majority of the electorate seems satisfied with the system. But the society feels that a first past the post system is likely to cause unrest in electing trustee members.

It takes the view that the minority will not happily accept the voting power of the majority. For example, if the scheme membership is split 60 per cent manual, 40 per cent staff, then the staff will feel disenfranchised if the manual employees vote their members on every time. But the booklet does emphasise that each scheme should find the method that suits it best.

Another possible course of action was put forward by Mr. Patrick Jenkin, the Conservative spokesman on Social Services. He suggested at the NAPF conference that a Conservative Government would introduce legislation on member participation giving democratic rights to every pension scheme member that a subsequent Labour Government could not take away. This suggestion came from out of the blue—the previous Tory line being a code of practice. But Mr. Jenkin is seeking the views of the pension industry.

Member Participation in the Management of Pension Schemes—Selecting Representatives—from The Society of Pension Consultants, Ludgate House, Ludgate Circus, London, EC4.

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A place in the game

WITH NEARLY 800 teams already in the starting position for next year's £2,000 national management championship, and £250 for the teams which would be contestants are still asking how they can enter the lists. Accordingly, Jack Layzell, the chief administrator, has agreed to extend the closing date until December 1.

Those wishing to make sure of a place in the game—which also offers prizes of £750, £500 and £250 for the teams which finish second, third and fourth—should swiftly contact Mr. Layzell at NMG, Victoria House, Southampton Row, London WC1B 4EJ, tel: 01-242 7806. The entry fee is £80.

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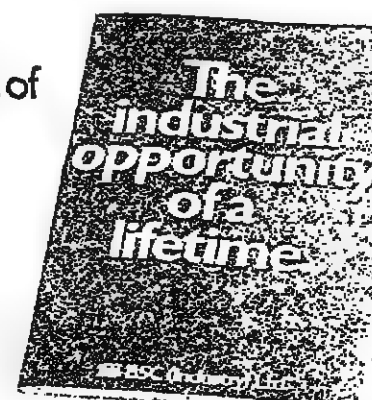
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Television

Always the same in sitcom land

by CHRIS DUNKLEY

And it came to pass that for which the script editors were Richard O'Sullivan. Finally, stopped playing the unpleasant medical student in the *Doctor* programmes. And he went down into bed, and when Johnnie Mortimer and Brian Cooke wrote a new series involving O'Sullivan and two girls living in one flat. Therefore was the name of it called *Men About The House*, and the girls were played by Sally Thomsett and Paula Wilton. And O'Sullivan was like unto a chief, and the producer/director was Peter Frazier-Jones.

And dwelling in that house there were downstairs the landlady and his wife whose parts were played by Yootha Joyce and Brian Murphy. And *Men About The House* went up out of Thames even unto America where ABC Television did a format deal. And in the days of great trouble over violence on screen they did violence the same idea of two sublimely and one man living together and they did it in *Three's Company*. And, lo, the viewers saw the juggle of the girls and thought that it was good, and sent the series to the top of the American ratings. And when this was seen at Thames they said one to another, Go to, let us buy back our own format and give it another whirl on the merry-go-round.

Now, these are the other generations of *Men About The House*: Johnnie Mortimer and Brian Cooke, began George and Mildred, starring Yootha Joyce and Brian Murphy, and Peter Frazier-Jones was the director/producer. And he was too proud/director of Robin's Nest engaged in a perpetual "excuse

me," forming partnerships, then forming briefly together, then breaking away to make up a different team with another old partner.

The programmes they make are known as "situation comedies" ("sitcoms" for short) which is useful shorthand so long as we all agree about what it means. It does not mean *The Muppet Show* with its puppets, guests and song and dance routines. Nor does it mean the and their content of a Morecombe and Wise, nor the short sketch and animation formula of *Monty Python* (whose *Monty Python's Flying Circus* repeats are currently the funniest programmes on the box). *Woodhouse*, *Ploughshares*, a series adapted highly successfully from P. G.'s stories, features different characters in different comedy situations each week, yet is not a true situation comedy.

A sitcom is a humorous narrative drama series, almost invariably written specially for television, in which the same set of characters reappears each week, performing against the same setting which more often than not is institutional (a hospital in *Doctor On The Go*, a school in *Plouse Sir*, the RAF in *Get Some In*, a prison in *Porridge*), and most often of the institution is the family home.

The popularity of such material is unmistakable: the JICAR ratings for last week show that the first episode of a new series of *Some Mothers Do 'Em* attracted nearly 30m viewers and went straight to No. 1. *Robin's Nest* is at No. 6, *Mixed Blessings* at No. 13, and *George and Mildred* at No. 18. The BBC's October figures prove that some of their biggest audience for the month were for sitcoms even though they were repeats.

At the same time sitcoms arouse great hostility among the cohorts of feminists, trades unionists, rabid egalitarians and others who complain that such series are characterised by stereotypes—which they are. And occasionally this fact alone is indeed deplorable.

It seems boringly unoriginal to say the least, to people a brand new series about all-in wrestling. *The Losers* was a cunning and cowardly little manager (played well enough by Leonard Rossiter though he is given precious little scope to provide more than the twin brother of the landlord in *Rising Damp*) and a great slab of a wrestler who is as thick as two planks. How much more original, and perhaps productive, to have reversed the stereotypes and had a stupid manager and a smart cowardly wrestler.

That aside, it seems a perverse subject to choose since all-in wrestling itself constitutes one of the very few innovations in comedy in the last few hundred years, and at its best is very funny, funnier than *The Losers*.

Usually, however, it means very little simply to claim that a given

comedy figure is a stereotype. What matters is what is made of them: it is perfectly possible to use stereotypes, and with care, produce great comedy. *Dad's Army* proved it. The masterstroke of that series, as Sir John Woodhouse pointed out, was that writers Jimmy Perry and David Croft made the grammar school stereotype the officer, and the public school stereotype his NCO.

Conversely, the danger with a series such as *Are You Being Served* (where, incidentally, the institution is a department store) is that each member of the large cast will be given only enough material to reinforce his stereotype each week and no more. That was certainly the appearance of last week's programme, important to point out that last week's set-piece stunt was a dramatisation of Gerard Hoffnung's famous Oxford Union story about the barrel of bricks, and that Hoffnung's sound-only original was funnier.

In fact all the recent British sitcoms have looked more or less unoriginal. But *Butterflies* is a comedy which bears a resemblance to Charles Wood's superb *Don't Forget To Write* (though Wendy Craig is no Gwen Watford) to *Rings On Their Fingers* in which the industrious Richard Waring went through all the old marriage gags with the minor variation that his two rather unsympathetic characters had lived together for years before marrying.

And in case it is assumed that such unoriginality is inevitable, there is at least one series which completely disproves it: *Soap*, imported from America and shown at present on ITV only in London and its two families which makes all the British sitcoms look tired. When Danny Jodie's homosexuality last week was muted, "You know, you do walk kinda funny," which anyone else would have been a stereotype joke but here was quite clearly intended as a joke against stereotype assumptions.

Mrs. Stoccombe's famous pussy really isn't part of the same era.

Festival Hall

The Apostles

by ARTHUR JACOBS

The opening is as solemnly promising as any other of Elgar's, and the short theme representing the divine calling is as rich and haunting as the recurring cadence in Britten's *War Requiem*. Why is it, then, that *The Apostles* is an oratorio commanding only a rare and respectful revival while Elgar's earlier and shorter *Dream of Gerontius* arouses perennial enthusiasm?

Monday night's performance by the Royal Choral Society, under Meredith Davies, showed once again that the main weakness is in dramatic proportion. Lacking the continuous narrative of Cardinal Newman's text for *Gerontius*, the later work is too episodic and too preponderantly slow. A special difficulty arises with the long-drawn out soft ending of the first half, which could be effective only if contrasted with some point of memory — but Elgar has dissipated his previous climax by the leisurely episode immediately following.

Some compensating urgency may be infused by the conductor, but Mr. Davies seemed reluctant.

Festival Hall

Guitarama

by KEVIN HENRIQUES

It was a thoroughly commendable and enterprising idea to showcase three vastly different guitar styles in this weekend concert. The classical was represented by Carlos Bonell.

After the interval the latter played two Manuel De Falla flamenco by Paco Peña and jazz by the Isaacs and Denny Wright. Included in his opening solo was a completely satisfying musical experience in another, and debatable, matter.

Heard from a jazz standpoint the concert afforded one the chance to admire the structure of the compositions by Villa-Lobos and Albeniz which Bonell included in his opening solo; also the delicacy of Bonell's playing. However, classical guitar is clearly a self-contained form of music-making, much more organised than the other two and widely separated from them in emotional terms.

Flamenco and jazz do have certain facets in common, the most crucial being that they are both improvised musics—there have, in fact, been some jazz-flamenco albums. Clearly Paco Peña's three solo interpretations were distinguished but, to a jazz ear, seemed to lack subtlety and to lack the embellishment of singers and dancers to add that important emotionalism they clearly needed on Saturday.

Jazz guitarists like Isaacs and Denny Wright, with the minimum of amplification, closed the evening with this intelligent and well-arranged concert with five music.



Cleo Laine

Palladium

Cleo Laine

Cleo Laine is the best jazz singer that we have got so it is very perverse of the lady to beam her talent so complacently at the middle ground. At the Palladium on Monday night, where she opened in what has become an annual week of performances, it was hard to tell the unaffected London girl from an American superstar as she cooed her way through 90 minutes of audience massage. There was the full blown orchestra in support; the well timed routines; the pretty compliments; and the extended ovation. But there was little or no jazz.

She deserves the recent honours — the appearances before the Queen and the television spectacular, the American success and the gold albums—but there were times on stage when she seemed to be spreading her talent through 90 minutes of audience massage. There was the full blown orchestra in support; the well timed routines; the pretty compliments; and the extended ovation. But there was little or no jazz.

There were the new songs, setting were the new songs, Queen and the television spectacular, the American success and the gold albums—but there were times on stage when she seemed to be spreading her talent through 90 minutes of audience massage. There was the full blown orchestra in support; the well timed routines; the pretty compliments; and the extended ovation. But there was little or no jazz.

ANTONY THORNCROFT

Soho Poly

Keep it in the family

Colin Spencer once wrote a play about a male homosexual marriage in which one of the partners gave birth to a child, in his new lunchtime piece, 15-year-old Janet is nearly three months gone, but a visiting social worker cannot uncover the father's identity. The fact is that Janet has three lovers — her father, mother and twin brother. The dominant theme of what is in fact an extremely lightweight concoction is the collision of marriage, devoid of tenderness, with the perils of promiscuity and the attempt to establish moral and legal objects.

None of this is particularly shocking, as the family trio come across as not only unlikely but also as irredeemably wet. If stupidly open-minded parents, such a family were to exist, I and Tilly Vosburgh the undoubted very much of their liberation and excessive tolerance.

MICHAEL COVENEY



Geoffrey Palmer, Wendy Craig and Andrew Hall in "Butterflies"

New York Theatre

Broadway cranks up slowly

by FRANK LIPSUS

The end of the newspaper strike in New York raised the expectation that the Broadway season would finally move full steam ahead. But November's schedule of only two openings indicates that the machinery has run down and needs some time to get working again. Most of the productions that had defied the strike and gone ahead despite the lack of reviews have been musicals, a fact that reflects a possible new development in the legitimate theatre.

Several years ago, in the period of Broadway's doldrums, new audiences, especially among the black middle-classes, were attracted to the theatre through television commercials. The bad press given *The Wiz* was only a temporary setback. Most of the productions that had defied the strike and gone ahead despite the lack of reviews have been musicals, a fact that reflects a possible new development in the legitimate theatre.

The commercials play up the young, plainly dressed, enthusiastic people who do not appear to be the traditional Broadway audience. If such advertising continues to be used, the theatre will probably benefit from the extra source of revenue without losing the original audiences who follow the reviews. I am sure the local critics can feel only relief at being taken off the hook for the sole responsibility for the success or failure of a play.

While it gives something of a distorted picture of Broadway as it is now to have only straight plays to review, most of these opened off-Broadway. One that didn't, *First Monday in October*, has cast headed by Henry Fonda and Jane Alexander. A drama that revolves around the first woman appointed to the Supreme Court, it was appropriately written by Jerome Lawrence and Robert E. Lee. Labovitz, a dramatist who specializes in commemorating events in American history, like the Scopes monkey trial in his *Inherit the Wind* and *The Night Thoreau Spent in Jail*.

Henry Fonda's role is modelled after William Douglas, an outspoken ultra-liberal mountain-climbing former justice who, like the part, would not have objected so much to the appearance of a woman on the bench and a conservative woman, the work of the Broadway stage.



Henry Fonda in "First Monday in October"

role of Miss Alexander. In the urbane and biting dialogue the justice and, as he calls her, the justest, gradually build a grudging respect and finally gruffly-expressed affection for each other.

The playwrights have done their homework, spicing the play with real constitutional issues on which to divide the justices' opinions. Justice Snow (Fonda) is full of admonition and advice, not needing to join his colleagues in the sentencing of a pornographic film to know he supports an exhibitor's right to show it. He borrows a perpetual motion machine from the Smithsonian Institution to demonstrate the need to protect inventors' voracious willingness to buy up inventions without ever intending to use them.

Larry Gates as the chief justice heads an impressive supporting cast and there is a solid set with book-filled and leather-appointed judges' chambers. Without Henry Fonda in the cast, the play would probably not have attracted the attention it has, an unfortunate change from the time when serious and witty works were the bulk of the Broadway stage.

Ever Bees, which has already appeared in London, revives the period of the Congressional witch-hunts in the early 1950s. Brought to New York by the Rutgers Theatre Company, Eric Bentley's play uses only actual testimony to show how some of Hollywood's best known people betrayed friends to co-operate with the House Un-American Activities Committee. The production is distinguished by outstanding performances by the company and led by Joseph F. Mikojcik, Jr., using plaster casts of film crews to focus attention on the witnesses' disfigurement.

The first testimony by Larry Parks, played by W. L. Martin, reveals the anxiety and fear forced to give up the names of friends as well as confess his own guilt by association. Thereafter, the witnesses, including Sterling Hayden (played by Raymond Baker), Jerome Robbins (Karl Muhlstein) and Lionel Stander (Tom Brennan), parade their co-operation in a way that ignores any extenuating circumstances. Like a witch hunt turned on its head, the play serves only to embarrass those who co-operated in the purpose that follows the end-justifies-the-means philosophy of the committee itself.

Sam Shepard's latest play, *Barred Child*, opened at an off-Broadway venue, Theatre on the New City, in a production directed by Robert Woodruff and starring the well-known actor, Richard Hamilton. Shepard's desecrated American dream here takes the form of a bizarre Illinois family, brought to ruin mysteriously by an old crime of killing a new-born child. The audience witnesses the effects of this deed in the form of adult sons who stay at home, refusing the peace of the inebriated father (Hamilton) and the philandering mother. One son has a false leg which hangs over the sofa during part of the play; another picks vegetables in the back yard and insists on husking the corn in the living room. Another generation is represented by a grandson, now grown with a comely girlfriend, who arrives and remains unrecognized by the rest of the family.

Shepard's vision changes little, though he takes different forms of distortion to exemplify a curious amalgam of American working classes undermined by some cerebral divine justice. The grandfather in this play attracts all the attention in his monosyllabic way, with each of the other characters brought forth with some malintention to set a reaction going. David Gropman's set is marvellously malleable in using lights to change mood and Woodruff puts the cast through its paces without allowing the audience to wonder what really is going on.

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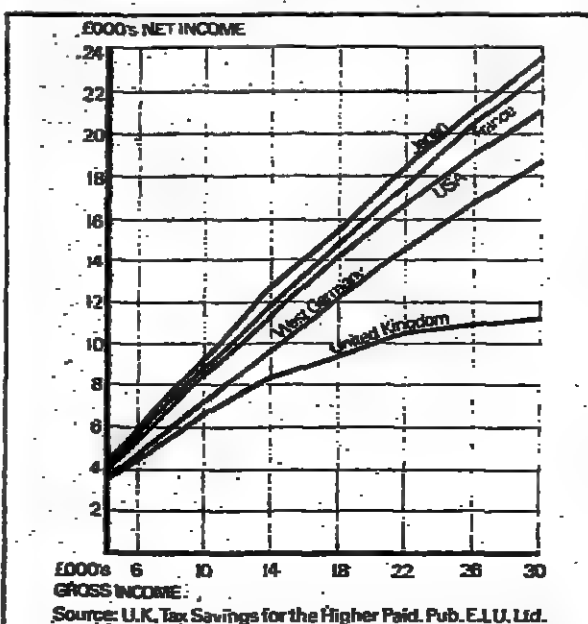
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Based on a married man with two children.



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Wednesday November 22 1978

Five per cent ghosts

IT NOW SEEMS likely that in the next day or two the Ford workers will accept a management offer worth about 17 per cent, including a small productivity element, and that British Oxygen will settle for a little under 10 per cent in straight new money. These are certainly inflationary settlements (though it is interesting to note that the Ford offer does not yet seem to be a norm for other bargainers), and illustrate what has been lost with the breakdown of pay restraint, which is regrettable. If these examples are widely followed, prices and unemployment will be higher than they need have been.

Credibility

It is one thing to regret a situation, however, and quite another to try to pretend that it does not exist. All the available information suggests that the Government, determined to defend what it sees as its credibility far beyond the last ditch, is planning to make some sort of example of Ford (though there is a significant silence about British Oxygen). Sanctions are to be deployed, as if Ford and its shop stewards had breached some national policy backed by Parliament and by the official unions. In fact, of course, nothing is left of the policy but a Government aspiration: but even if it is dead, it seems that its ghost can still rattle its chains.

This is as sad as it is objectionable, because it means that the Government, which in fact has a credible anti-inflation policy in its management of the money supply and the exchange rate, is again threatening to divert attention from the realities that ought to restrain rational bargainers by mounting an absurd side-show. The 5 per cent policy itself became such a side-show when it was totally rejected by the TUC: there are arguments for and against the kind of voluntary restraint which ruled until this year, but a unilateral bargain is simply a fiction.

Mr. Rex Birch of the engineers has argued that the whole Ford strike, which has cost two months' output from our most successful motor manu-

facturer, is simply due to the 5 per cent fiction, under which management felt bound to make an "insulting" opening offer, and even the shop stewards lost control. It is arguable that the settlement is higher than it would have been if it had been negotiated rationally.

Be that as it may, the damage is done. How are sanctions supposed to reverse it? Even Ministers admit privately that they are likely to do little harm to Ford, which had a large backlog of orders even before the strike: they are simply intended, like shooting an admiral, to encourage the others. Are Ford's prices to be frozen—thus increasing its share of private home demand? Are orders to be diverted to other manufacturers? Regardless of price? Sanctions must mean more than the normal rule of buying from the cheapest supplier. This will simply reduce the fears that might restrain settlements in less profitable rivals. Or perhaps both contradictory policies are to be adopted at once. The only likely result is as improbable as the policy itself: to unite the warring employers and unions in an irrelevant struggle against the Government.

Consequences

The Government is in fact battling to maintain a damaging illusion—that in the absence of agreement, it still controls events in the private sector. But the real argument against excessive settlements is not the Government's power, but its lack of power: the fact that it cannot save people from the consequences of their own folly. That is the message of its monetary policy, and of a strong exchange rate, which represent the only real choice a Government has. It can stick to a non-inflationary stance, in which case the effects of inflationary settlements fall mainly on those who make them, in terms of lost markets and jobs; or it can give in to inflation, and let the weak suffer. The Government has made the right choice, but cannot explain the logic of it as long as it maintains a sham battle of wits over a dead policy.

Missing out in China

THERE COULD be only one justification for the British Government refusing to sell Harrier aircraft to China, and that is that such a sale would upset the balance of power between China and the Soviet Union. If the Government seriously believed that China does not need the weapons and that their transfer would increase Sino-Soviet tensions—possibly to the point of confrontation—there would be good grounds for holding back.

Peculiar

There is no reason to believe, however, that the Government has any such scruples, and indeed the balance of power arguments lie the other way. The Soviet Union is militarily strong and getting stronger. It is therefore reasonable that the Chinese should seek to improve their own defences, even if they can rarely be any clearer distinction between what is a defensive and what is an offensive weapon. It would also be helpful, since the negotiations have advanced so far, to allow the deal to go ahead as quickly as possible.

In the House of Commons yesterday the Government gave several explanations for the delay, all of them in different ways unsatisfactory. Mr. Fred Mulley, the Defence Secretary, said that it was only during the visit of Mr. Wang Chen, the deputy premier, to London last week that the full details of the Chinese request became known. That statement can be true only in the most literal sense. The Chinese interest in the Harrier has been well-known for months if not years, and it has not been discouraged by the British. The Government is naive to pretend otherwise. Secondly, Mr. Mulley said that such a sale would require the approval of the NATO allies. Since the U.S. Administration has already gone on record as no longer opposing this kind of sale to China and other members of the Alliance take a similar view, it is hard to know what he is talking about.

laghan, the Prime Minister, to give some hint of what is really happening. It appears that the Government is broadly in favour of the deal, but is insisting that the Chinese must buy all sorts of other British goods as well, most of which have nothing to do with defence. That is a peculiar way to conduct a negotiation. First of all, there is no guarantee that it will work. The Chinese are under no obligation to buy (say) British mining technology, and indeed have every incentive to shop around for the best that they can find. Again, if the British want to create Chinese good will, the best way of doing that would be to allow the Harrier sale to go ahead. There is a danger in the present approach that the Government will end up selling neither the Harrier nor securing the other contracts which it is seeking. True, the Harrier is a unique aircraft which the Chinese have wanted for some time, but there must still be limits to Chinese patience.

Perception

There are other objections. It is beginning to look as if the sale is being delayed out of deference to the Soviet Union. Mr. Callaghan implicitly denied that in the House of Commons yesterday, but it is the perception that matters. Moscow and its allies have mounted a strong campaign against the sale and, if it now breaks down, it will look as if they have exercised a veto over western actions—just as it appeared earlier this year when President Carter chose not to go ahead with the neutron bomb. Equally, if the sale does eventually take place, Moscow's wrath will presumably be even greater. That is another reason for speed.

Finally, if the deal does fail, the Government is not above trying to fall back on arguments about arms control. That alibi should be scotched at once. The Government has shown no interest in the arms control factor, any more than it did in its arms transfers to Iran. It is seeking a commercial deal, and it is running the risk of making a mess of it.

Why GEC went after an old American family company

BY MAX WILKINSON

SCIENTISTS in one of the General Electric Company's laboratories came up with a brilliant new idea for an all-electric telephone. The new machine in which sophisticated electronics replaced clattering mechanical parts, was "years ahead of its time," says Sir Robert Telford, managing director of GEC-Marconi. That was ten years ago. The machine was a failure.

In spite of lengthy tests, GEC could not make the prototype reliable enough to allow them to launch it on the open market. So it was left to competitors like Siemens of West Germany and ITT to introduce electronics into one of the oldest and most traditional of communications devices.

The moral of this failure, says Sir Robert, is that GEC was unable to match its electronics expertise with the design and engineering skills needed for the mechanical parts of the machine.

The company is hoping to fill this gap in its capability by buying one of the larger U.S. companies in the traditional office equipment industry, A. B. Dick.

On Monday GEC announced that it had made a \$52m agreed bid for A. B. Dick, which has sales of £180m a year, most of it in the duplicator, offset litho and reprographics business.

GEC is hoping that a marriage can be arranged between the more traditional electro-

mechanical manufacturing and development skills of A. B. Dick and its own technology in younger communications and computers.

For its part, A. B. Dick needs an infusion of electronic know-how and of cash if it is to compete in the fast growing electronic part of the office equipment market. In a few years' time almost every machine, from the typewriter upwards will include some form of computing power making it capable of forming part of complicated communicating systems.

One of the most important of the growing markets, for example, is for electronic type-

writers with an internal memory. These "word processors" can be linked together by a company's internal telephone system or communicate across the public telephone network. A document typed on one such machine can be transmitted in a few minutes to any matching machine by telephone wire. Electronic mail of this sort is much more rapid and often cheaper than the ordinary postal service. However the possibilities are very little understood in the UK and are only beginning to be exploited in the U.S.

It is a market in which GEC has been increasingly interested ever since its abortive attempt to develop an electronic printer. However, in spite of considerable research, it has lacked the manufacturing ability or the marketing network to enter the office equipment arena. Meanwhile, A. B. Dick has also seen the need to diversify into the newer product ranges. It markets Japanese and German-made copying equipment, and four years ago it launched its own word processing machine, the Magna 1, followed this year by Magna 2, a newer version with communications capabilities.

The scope for tougher management and strict financial control—GEC's strong points—is shown by the recent record of A. B. Dick's nearest U.S. competitor, Addressograph-Multigraph (AM).

Like A. B. Dick, AM found itself caught at the beginning of the electronic age with a range of excellent duplicating and printing machines based on ageing technology.

In spite of attempts to diversify by 1975 and 1976 it was making very low returns of between 2 per cent and 3 per cent on sales. And by 1977 it had moved into a loss. At the same time it acquired a new chairman, and chief executive, in Mr. Roy Ash who came from Litton Industries via a post in

the Nixon administration.

A. B. Dick has meanwhile scored an impressive development coup with its ink jet printing system. This allows characters to be formed on a page by a jet of ink whose direction is controlled by a miniature computer.

This entirely new printing system has been adopted under licence by IBM as the basis for its high speed ink jet printer, while A. B. Dick has produced an ink jet machine for industrial use in the high-speed labelling of goods.

Although the ink jet breakthrough indicates a lively research capability at A. B. Dick, it also shows, what GEC found with its earlier printer, that research is not enough. Expensive development is needed to bring new ideas to market.

IBM's exploitation of A. B. Dick's invention illustrates the point. A. B. Dick's ability to respond to the extremely fast pace of technological change has been limited in the last few years, not only by the need for ready cash but also by uncertainty over its management.

The company's president, Mr. Karl Van Tassel, now 75, was brought back out of retirement 18 months ago when Mr. John Stetson abruptly left the job to become President Carter's Secretary of the Army.

Mr. Albert B. Dick III, the chairman, has been looking for a suitable chief executive without success since Mr. Stetson's departure.

The possibility of selling out appears to have been considered only recently when the company was approached by a large U.S. company.

Sir Robert Telford, who heard about the approach, quickly put in a counter offer on behalf of GEC. Sir Robert says that family pride was an important factor, because Mr. Dick was anxious to sell only to a bidder which would develop the company along the lines he wished.

GEC-Marconi, with its extremely successful record in

advanced defence electronics, is in generally low technology undoubtedly has the technical products? Sir Robert Telford's self-confidence to enter a new answer is that buying U.S. and competitive business in the companies cannot be neatly U.S. GEC's computers have been developing from industrial control and telecommunications functions, so that how to get into the office equipment they have at least the potential to become business systems.

However, there can be no certainty that GEC's technology defence of what you want doing and A. B. Dick's marketing base up for sale when you want it. It will automatically fuse into a successful compound.

GEC will therefore continue its search for suitable companies in the U.S. An obvious possibility would be a mini-computer company which it might be able to put together with A. B. Dick to promote the development of complete office systems.

The marketing flair shown by IBM and its leading competitors in the electronic office equipment market is something which the GEC-Dick combination will be taking this route with an offer needed to develop for itself. The "Buy Microdata, a California elusive balance between market-mini-computer" company ing instinct and inventiveness currently valued at \$45m, required in the office industry GEC's success in finding the ingredients of success. In time to depend on the efforts of Mr. Geoffrey Cross who was

For GEC as a whole the acquisition of A. B. Dick would be more a beginning than an end (GEC) to return to Call and to its ambitions of expansion into the U.S.

The strategic decision to buy achievement as managing director U.S. companies was taken long since 1970, was the several years ago. The main rationale of GEC, AM, and reason behind it was that the English Electric plants into a U.S. market for electrical and electronic equipment is much the largest in the world, an apparent failure to develop new avenues of growth at a time when cash surpluses have been mounting up.

Since August, however, the company announced two substantial new developments, a joint semi-conductor venture with the U.S. company Fairchild, and now the offer for A. B. Dick. Mr. Cross will certainly continue his activities, and it can be assumed that there are other possible acquisitions already in the pipeline. GEC sees the purchase of A. B. Dick as the first major step in a new phase of "full pattern" will not emerge until a year or more's time.

So why does GEC propose to buy a company whose expertise

PROFILE OF A. B. DICK

A. B. DICK markets a wide range of duplicating, copying and printing equipment and ancillary services. Around three-fifths of its sales by volume is derived from products of its own manufacture and the rest is manufactured to specification. Just over half its sales consists of supplies and services marketed in support of its machinery and rather more than a quarter of its sales comes from international markets.

The group has an erratic profits record, with net earnings reaching a peak of \$1.78 per share in 1973 and subsequently falling away to \$0.57 in 1976. Earnings recovered to \$1.17 per share in 1977—of which around a fifth represented a final royalty payment from IBM in the field of ink-jet printing.

Sales of duplicating and printing equipment, which represent about a

third of Dick's total turnover of about \$350m, have been rising rapidly in the recent past, with word-processing equipment having a significant impact. Progress has been much slower in copying equipment—an eighth of group sales—especially in the area of electrofax units as opposed to plain paper copiers. Dick has had to cope with keen price competition in recent years.

In contrast with other recent takeovers in the U.S. GEC is offering quite a small premium over Dick's net worth of around \$91m and although the price of \$18½ a share is more than double the recent market price, Dick's shares have traded as high as \$12½ within the past 12 months. With profits currently running at around \$13m pre-tax, Dick should certainly cover the financing costs of a bid which is worth around \$100m.

Marketing instinct

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MEN AND MATTERS

Another church militant

The People's Temple is by no means the only West Coast cult imposing the tightest of disciplines on its members. Until the weekend deaths in Guyana more U.S. attention was being focused on another organisation in the San Francisco area, the Synanon Foundation.

Founded by a former alcoholic called Chuck Dederich, Synanon has been in and out of the news for 20 years.

Dederich was praised by Liberals for preaching non-violence and the virtues of communal living. Conservatives approved because he extolled self help and declined federal aid. And like other cult leaders, not least the "Reverend" Jim Jones, he was a magnetic personality, lionised by celebrities, and adored by a solid band of faithful—in Synanon's case about 1,000 strong.

But Synanon, it seems, has been developing into a very different creature. A growing number of Press reports tell of a paramilitary organisation, resentful, sometimes violently so, of critics and outsiders. Synanon has gone in for such exotic practices as mass vasectomies, group marriage and remarriage. It has also had increasing recourse to out-and-out violence, in particular towards its critics. Two months ago a Los Angeles lawyer who had won a lawsuit against Synanon accusing it of false imprisonment, kidnapping and brainwashing reached into his mail box and was bitten by a rattlesnake. The snake's warning rattle had been carefully removed. Two Synanon members have been charged with attempted murder.

Journalists who have written unfavourably about the Foundation have been hounded, as have Synanon defectors who have provided the Press with material. Synanon members, invariably shaven-headed, have turned up at the annual meet-



"Who said you couldn't have both guns and butters?"

ings of major television networks. Their not-so-veiled threats have led at least one network chief to hire a bodyguard. Dederich himself does not proselytise any more and has withdrawn from the circle of celebrities where he used to move so easily. But there is a quote from an earlier time which may offer a clue to the overall change: "I've done exactly like the rest of the guys that run the world. I could run a gate, a country, a city. It doesn't make any difference. I'm one of those guys. I have that magic. I know it."

Lord Acton had a dictum about power which covered that sort of belief.

Briefing time

Candidates for the European Parliament are warned! R. L. Doble, the former chief executive of Greenwick, has some experiences which could be repeated. The European Parliament Report recounts that after he was appointed as UK local government representative

to the Economic and Social Committee, he began to receive a stack of mail from Brussels. The documents were for his first meeting there. When he weighed them he found they totalled the same as his plane baggage allowance.

Cardin everything

Riding high on the invitation he has received to advise the Government of China on couture—now that women are once again allowed to wear skirts—Pierre Cardin was in fine fettle yesterday as he launched the somewhat unexciting furniture he has designed for the British market. "I think my name is quite popular here," he murmured confidently to the mesmerised crowd.

The name certainly retains its cachet. Cardin's designers now work on just about everything from ties to bicycles, and last month added a jet-liner to the list.

Cardin furniture for Britain has been a coup for S. Englander and Sons, which is to make it. In a few years it has grown to be one of the largest upholstery manufacturers in the U.K. Michael Englander, one of the Sons, is confident that Britain is quite wealthy enough to lap up Cardin "group's" of furniture—"we don't talk in terms of three-piece suites"—at an average of £1,100 to £1,500 a time.

Having just looked through a mountain of neckwear all bearing the Cardin label I wondered how much designing Cardin himself found time to do. "It's a very close co-operation with the Cardin people," smiled Englander.

Hovering in the background was the Stonehouse family enterprise, Barbara Stonehouse PR Services, a "cost-effective" choice, says Englander. "Notoriety helps anyone."

Shower alert

Always on the look out for information, the CIA has just come up with a remarkable scoop in the Mauritanian capital of Nouakchott. Diplomats there tell me that the local agency station has been paying money to some unlikely informants, including out-of-work teenagers.

Recently one of its trusted sources came up with the information that the American, West German and Spanish embassies were to be attacked by the PLO. After thoroughly grilling his informant, the CIA chief told his ambassador who passed it on to Washington. Separately from whatever discreet exchanges went on in Nouakchott, Washington told Madrid and Bonn.

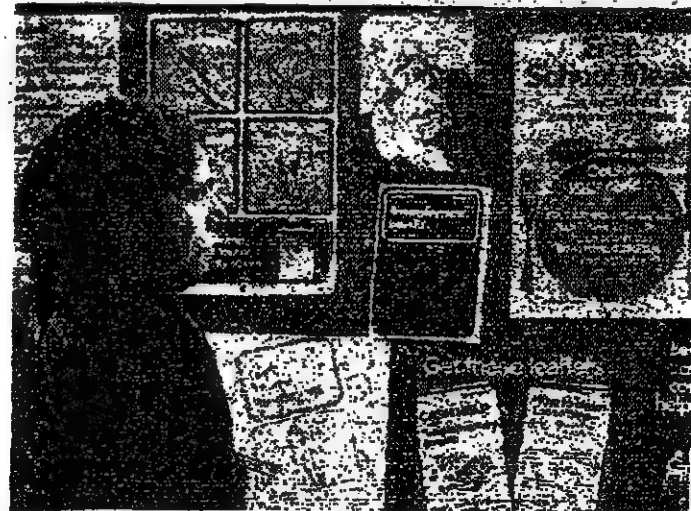
The Americans took no chances and on the Saturday in question evacuated the embassy on the pretext of an electricity cut. They waited at a safe distance and after about an hour saw eight young Mauritanians approaching the embassy with bulky packets under their arms. These were let in by the doorman. The Americans' alarm grew. Was the doorman in the plot too?

An hour passed and no explosion occurred. Then the door opened again and the young men, smiling and relaxed walked off. They turned out to be local employees having their weekly shower on the embassy premises.

Yule cool

Answering her front door last night, a reader was confronted by two small boys asking her to name her two favourite carols. "Bit early for carols, isn't it?"

"We're not going to sing now, lady. We're doing market research."



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FINANCIAL TIMES SURVEY

Wednesday November 22 1978

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Singapore

Despite many problems, the tiny island Republic has achieved an economic miracle under the Government of Prime Minister Lee Kuan Yew. But there are fears that Singapore's very prosperity may have begun to fray the edges of Mr. Lee's 'rugged society.'

SINGAPORE'S HISTORY since it emerged from British colonial rule at the start of the 1960s has been a series of successful responses to what seemed, at the time, like insuperable threats to its existence (or at least its survival as a stable and viable community).

The process began with the problems of explosive population growth and high unemployment at the opening of the last decade, continued with the political ups-and-downs of the mid-1960s (as Singapore first joined and then withdrew from the Federation of Malaysia), and took a new twist in 1968 when Britain threatened to deprive the island of a major source of livelihood by closing down its military bases.

It is a matter of record that Singapore came through each of these challenges, not only with flying colours, but in a stronger position than before. The problems of high unemployment and population growth, which bedevilled the island 20 years ago, have been solved to the extent that Singapore now has a labour shortage and one of the lowest population growth rates in Asia.

Withdrawal from Malaysia turned out to be a blessing in disguise in the sense that it opened the way for Singapore to embark on the foreign investment-oriented 'economic development strategies' which have been the key to its subsequent success.

Even the British military withdrawal turned out to bring short-term benefits since it released to the Singapore Government valuable space for the rest of the world that

installations which could be rapidly turned over to private industry.

After surviving and prospering in the 1960s, despite localised threats to its existence, Singapore has flourished in the seventies despite unfavourable global economic conditions. The 1973 oil crisis inflicted a year of slow growth and high inflation on the island Republic (in 1974-5), but adjustments were made speedily and successfully.

Growth from the mid-1970s onwards has been slower than the hectic 10-12 per cent real annual growth rates maintained by Singapore in the 1960s, but has been well within the Government target of 8 to 8 per cent per year.

Singapore's economic problem for the remainder of the 1970s and for beginning of the next decade is not to 'recover from the oil crisis' (as some other Asian industrial economies have yet to do) nor to solve the puzzle of how to combine high growth rates with low inflation or with balance of payments stability. Inflation, despite a substantial surge in 1978, caused by higher rice prices, has been slower in Singapore than in most-OECD countries since 1975, while the balance of payments, thanks to a continued inflow of foreign investment, remains comfortably in surplus.

The problems are, rather, to deal with the consequences of success. One of the most specific of such consequences, which

surfaced last year in what for a withdrawal turned out to bring short-term benefits since it released to the Singapore Government valuable space for the rest of the world that

Singapore is still a developing, not a developed country.

The IMF attempted to reclassify Singapore as a developed nation, thereby risking the loss of preferential status for the Republic's manufactured goods exports to developed nations, but was dissuaded after Singapore argued that a major part of its GNP was being earned, and spent, by expatriates.

Another worry which faces the Singapore Government to

strictly economic, while the second combines economics and foreign relations, and the third is almost wholly political.

The major economic preoccupation today—and for some time to come—will be how to upgrade the quality and value-added content of Singaporean industry by attracting to the island more investment in sophisticated areas such as aircraft components or pharmaceuticals, while gradually phas-

ing out some of the simpler industries that are both labour-intensive and liable to face import barriers in some of Singapore's major markets.

The campaign to upgrade the technical level of Singapore's industry has already begun to pay off and should make further progress so long as the Republic maintains its 'open door' policy to investment by multinational corporations (which may own 100 per cent of the equity of their ventures on the island and repatriate all of their profits).

Moving up market, however, is not the only strategy that the Government seems to have adopted in the face of labour shortages and overseas protectionism. A second important element in Government policy is to stress Singapore's ties with its neighbours in the five-country Association of South-East Asian Nations (ASEAN). This arrangement is now to be supplemented by the introduction of guest workers from Thailand on long-term visas of up to one year.

Because it needs both the markets of ASEAN and a supply of ASEAN workers in order

to maintain its economic development, Singapore has emerged in the past year or two as the most active supporter of economic integration among the five member countries.

Active proselytisation by Singapore for more regional integration has been replaced by a more patient approach since the Kuala Lumpur summit of ASEAN heads of state, held in August, 1977.

However, the Republic continues to be one of the moving forces in this area as well as one of the more cautious of the ASEAN governments in dealing with governments on the fringe of the region.

Singapore has yet to establish

diplomatic relations with the People's Republic of China ostensibly, and perhaps genuinely, because it does not wish to give its neighbours reason to worry about the emergence of a special relationship with Peking based on the predominance of its own Chinese community. It has also reacted even less positively than most of its neighbours to recent political overtures from Vietnam.

Singapore welcomes the prospects of increasing its trade with Vietnam (and with Cambodia, if the Cambodians can pay for goods they seem willing to buy) but has come down strongly against Vietnamese proposals for the signature of bilateral treaties with ASEAN members. Its position on this matter appears to be more clearly defined than that of Malaysia (which has been wooed by Hanoi with proposals for a modified version of Malaysia's own plan for the establishment of a Zone of Peace, Freedom and Neutrality (ZOPFAN) in South-East Asia).

The final item on Singapore's list of priorities is a domestic one—that of producing a specifically Singaporean culture which combines fluency in English (needed to maintain the Republic's position as an international business centre) with indigenous Chinese (and Malay and Indian) values.

The need to produce an integrated Singaporean society stems from the fact that Singapore's 2.3m people are very far from being integrated at present. The Republic is, in effect, a polyglot community

(with the Chinese element represented by 75 per cent, but four or five different languages or dialects in official use) imposed by the need to make living and by a firm Government.

Prime Minister Lee Kuan Yew, who has headed the Government since 1960 and who may well be around for another five to ten years, has opted for a language policy which is designed over a period of years to produce a generation of Singaporeans who will be probably fluent in both English and one of the Republic's other three official languages.

The hope is that when Singapore emerges as a coherent though still multi-cultural community, in 2000 the mid-1990s it will not have lost the important momentum that carried the present generation of Singaporeans to lay the foundations of a prosperous modern economy.

This may, however, be hoped too much, given the aims that already exist that Singapore has begun to fray the edges of Mr. Lee's 'rugged society.'

BASIC STATISTICS

Area	224 sq. miles
Population	2.3m
GNP	(S\$) 8.1bn
Trade (1977)	
Imports	\$8,250m
Exports	\$8,010m
Imports from UK	\$800m
Exports to UK	\$800m
Currency	S\$ = S\$1.00

Problems of success

By Charles Smith, Far East Editor

day is how to maintain the "will to work" of the Singaporean labour force in an environment which combines increasing affluence and a growing labour shortage. A final, and by no means exclusively Singaporean problem, is how to deal with the growing protectionist movement in world trade which threatens Singapore's exports to America and Europe.

Although these various challenges seem diverse enough the solutions to them overlap to a considerable extent—or so the Singapore Government appears to believe. Singapore's priorities for the next few years focus on three clearly defined targets of which the first is

ing out some of the simpler industries that are both labour-intensive and liable to face import barriers in some of Singapore's major markets.

The campaign to upgrade the technical level of Singapore's industry has already begun to pay off and should make further progress so long as the Republic maintains its 'open door' policy to investment by multinational corporations (which may own 100 per cent of the equity of their ventures on the island and repatriate all of their profits).

Moving up market, however, is not the only strategy that the Government seems to have adopted in the face of labour

search for markets in developed Western countries and for foreign investment got under way, but is returning in its most recent phase to a renewed interest in regionalism.

The larger but less-developed countries which are Singapore's partners in ASEAN offer a market for specialised goods and services produced within the 225 sq miles of the island of Singapore (a case in point is the oil exploration servicing centre established in the Jurong Industrial Estate).

They also offer a labour reservoir which can, and probably will, increasingly supplement Singapore's tightly stretched work force. Singa-

to maintain its economic development, Singapore has emerged in the past year or two as the most active supporter of economic integration among the five member countries.

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Plans for broadening the economy

THE WORLD Bank decision to promote Singapore to the ranks of "developed" nations was a momentous compliment to the economic miracle performed by Premier Lee Kuan Yew's Government.

But the Government received the news with alarm. Faced with the prospect of losing its share of handouts from the IMF gold auction fund, and — more important — of losing the special trading concessions given to developing countries, the Government hastily presented a case for keeping its "developing" status.

The case was detailed and complex, but leaned heavily on the fact that much of Singapore's wealth is generated by — and retained by — the small expatriate population.

The World Bank can be forgiven, however, for thinking that Singapore's economy was sturdy enough to fend for itself in the "first division" of industrialised nations. Almost every available economic indicator is set fair.

First, as the Communist regime in Indochina subsides among themselves, foreign investors recognise that Singapore, and the ASEAN group as a whole, can look forward to a period of political stability.

This is clearly reflected in Singapore's growth rate: gross domestic product increased by 8.1 per cent in the first half of this year, and is expected to stay close to this level through to the year's end. A growth rate of at least 6 per cent is predicted through to 1980, despite fears of slow growth elsewhere in the world.

Inflation in Singapore rose to 5.3 per cent in the first half of 1978, mainly because of a big increase in rice imports. But this inflation rate is better than that for most Western nations, and compares favourably with inflation among Singapore's major competitors. During the same period, Hong Kong recorded 5.5 per cent inflation; in Malaysia it was 4.8 per cent; in Taiwan 7.0 per cent, and in South Korea 10.2 per cent. Furthermore, as rice prices have fallen, so inflation is expected to fall back in Singapore.

This low inflation rate has been possible for two main

reasons: first, wage increases have been tightly controlled by the National Wages Council. Second, a purge on profiteering has kept shop prices down. Singapore is one of the few countries able to claim full employment. Unemployment has fallen steadily, from 10 per cent in 1960, to 2.9 per cent in the first half of this year.

Labour shortages, particularly in the construction industry, have only been averted by allowing more "guest workers" into Singapore. Until this year, this used to be the prerogative of Malaysian workers, but the Government is now allowing Thai workers into the country as it attempts to keep pace with shortage of labour.

Investment (private and public) also soared to \$5560m in the first six months of 1978 — compared with a total for the whole of 1977 of \$431m. The average monthly investment in 1977 was \$334m; up to the end of September this year, investment had averaged \$579m a month.

While investment levels have been somewhat artificially boosted by Shell's \$330m investment in a refinery on the southern island of Pulau Bukom, this does not account for all of the increase.

Strength

Despite the tremendous economic strength implied by these indicators, Singapore's administrators insisted that their country was still extremely vulnerable. They highlighted Singapore's tiny size, the total absence of natural resources, and the comparatively low skills of its workforce. The World Bank accepted their case and Singapore remains for the time being — among the ranks of the world's developing nations.

Finance Minister Hon Sui Sen noted in a recent interview: "So far as indigenous manufacturing is concerned, Singapore has only mastered the very first steps of industrial development, namely, labour-intensive assembly-type manufacturing. Singapore requires and should be given time to make the grade towards an industrialised economy. Some would estimate a period of roughly ten years would be necessary

before it can achieve this."

Singapore's economic planners admit to other worries. Slow growth predicted for the major Western economies over the next couple of years is expected to depress Singapore's growth rate. But most predict 6 per cent growth in 1979.

A more serious worry is the rise in protectionism in Europe and the United States — what Lee Kuan Yew calls their collective "loss of nerve." Those most immediately threatened are producers of textiles, electronic calculators, black and white TV sets and plywood.

Textile workers in America have lodged a formal complaint against Singapore's textile exporters, alleging that the pioneer status and export incentives granted by the Singapore Government constitute an unfair advantage and allow these exporters to "dump" on the U.S. market. They want countervailing duties imposed.

Finance Minister Hon Sui Sen complains: "This is really harassment. Even if we prove that the union's complaint is unjustified, we have had a non-tariff barrier imposed on our trade."

If the textile union complaint is upheld by the U.S. Justice Department, then the consequences for the Singapore economy — and many other developing economies which have attracted investment by offering various incentives — could be disastrous.

A further concern for the Singapore Government is that as wage rates rise, its advantage as a reservoir of cheap labour is eroded. Foreign manufacturers can already employ cheaper labour in South Korea, Taiwan and Hong Kong.

Nor can the acute labour shortage be ignored. In a survey of business confidence published early in November, 39 per cent of respondents said the major factor limiting growth was the shortage of labour.

Singapore's trade balance has also been deteriorating in recent months. In the first half of 1978, imports grew by 15.8 per cent, while export growth fell to 12.5 per cent, compared with 27.6 per cent during the comparable period in 1977.

Trade figures alone have only partial significance in Singapore, however, because of the

massive invisible trade surplus based on banking, tourism and service industries. Hon Sui Sen predicts a balance of payments surplus for 1978 of more than \$1.1bn, compared with \$871m in 1977. This steady surplus, coupled with interest rates that have risen fast during the South East Asian battle for foreign investment means the Singapore dollar is likely to strengthen in the near future.

Singapore's Government plans a number of responses to the various threats to its future economic progress. To counter the protectionist threat, it is developing new markets and broadening its economic base by attracting investment for capital intensive industry which will enable Singapore to export goods which are less exposed to protectionist pressures.

Trade within ASEAN, which accounts for only 15 per cent of Singapore's total trade, is to be encouraged. The first step has been an agreement to cut tariffs on a growing number of goods traded within ASEAN.

Efforts have also been made to boost trade with West Asia. Several contracts, particularly in the construction industry, have been won in recent months. Japan became the biggest investor in Singapore for the first time this year, and it is predicted that the Japanese will soon overhaul the Americans in terms of cumulative investment. In the first nine months of 1978, Japan invested \$130m in Singapore, compared with \$110m by the U.S.

There have been no publicised denotations of political opponents of the Government during the year and at least one well-known former detainee has been released — the former managing director of the Chinese language newspaper, Nanyang Siang Pau.

He was detained in the early 1970s after his newspaper attacked the Government's language policy.

Apart from a minor controversy in the summer over the Government's plan to require compulsory service in Government hospitals from all newly-graduated doctors the year has passed off smoothly with little indication that Singapore's 2.3m people are in any way dissatisfied with the efficient, but slightly authoritarian, style of government practiced by the People's Action Party (a ruling party which has won all the seats in Parliament in the last three general elections).

Despite the prevailing atmosphere of calm, at least two major issues do appear to be bothering the Government — or at least providing food for thought to Prime Minister Lee Kuan Yew and the small circle of cabinet ministers who are his immediate associates.

The first issue is that of the eventual succession to the present leadership.

The second issue involves language, or, to be more specific, what to do about the gulf that has opened up between Singapore's English language-based, free enterprise economy and the Chinese cultural traditions of most of its inhabitants (76 per cent of the Republic's population are ethnic Chinese).

The reason why Singapore's leaders are starting to think hard about their successors is not that they themselves are about to retire. Mr. Lee is an apparently healthy 55, while most of the other members of the inner circle of cabinet ministers are in their early 60s.

Although the present team of leaders has held office without a break for the past 19 years, there is apparently no reason why it should not continue to function effectively (barring accidents) for perhaps another decade.

The mere fact, however, of the present Government's impressive ability to remain in control of events (plus the fact of Mr. Lee's own rather overwhelming authority and prestige) means that there is a danger of a vacuum appearing lower down in the political system. The Government has tried to deal with this by deliberately recruiting a new generation of young politicians into Parliament during the past two general elections. Several members of the 1972 and 1976 intake of young MPs are now occupying junior or middle ranking ministerial posts, although only one (the minister of communications, Mr. Ong Teng Cheong) has so far graduated to the rank of a full minister.

The men who have been chosen as potential leadership "material" fall into an age group ranging from 30s to early 40s (anyone older than that would apparently be too old to take over by the time the present leadership plans to retire). They include a cross section of the four most important ethnic and cultural groups in Singapore — English-educated Chinese, Chinese-educated Chinese, Indians and Malays.

The majority were "inducted" into politics from the bureaucracy, although Mr. Ong is an architect while another newly recruited MP is a former journalist on a Chinese language newspaper.

There appears to be little doubt about the administrative

Kuan Yew is promoting his work force not for its "brawn services," but for its "brain services." By broadening the country's economic base, he reduces the risk of a decline in any one industry doing serious damage to the economy.

All of these adjustments were embodied in Hon Sui Sen's budget speech in February. To boost corporate activity, he introduced an investment tax credit scheme, halved corporate tax to 20 per cent for companies selling many overseas, provided incentives to set up trading offices overseas and promised that dividends on offshore

profits would attract less tax. For the working population, the only significant tax cuts came for middle income earners — to ensure that professionals and skilled workers were provided with fresh incentives for effort.

It is hardly surprising then, that the survey of business expectations for the fourth quarter of 1978 showed growing optimism. An average of 40 per cent of the companies questioned predicted growth in output, rising employment, growing order books and a greater demand for overseas deliveries.

Mood of political calm

FOLLOWING THE election in 1976 and the crackdown on supposedly pro-Communist critics of the Government that occurred early in 1977, 1978 has been a year in which Singapore's political leaders have been able to sit back and take stock of the directions in which their country is heading.

There have been no publicised denotations of political opponents of the Government during the year and at least one well-known former detainee has been released — the former managing director of the Chinese language newspaper, Nanyang Siang Pau.

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There appears to be little doubt about the administrative

(and, in some cases, technical) capability of individual members of the group, but doubts have arisen about their political qualifications. One reason for this is that Singapore lacks the political rough and tumble of more normal democratic states and thus is hardly a place in which would-be politicians can prove their talents at the grass roots level.

A second point appears to be that the PAP leadership has deliberately looked for technocrats and administrators rather than rabble-rousers or professional "mobilisers" in its search for new men.

Capabilities

In order to test the political capabilities of its new intake, the PAP leadership has attempted to persuade young MPs to play the role of an opposition in the one-party Parliament, disagreeing with the leadership over proposed new legislation. The 1978 crop of politicians has also been "exposed" to trade unionism through a series of joint sessions with leaders of the National Trade Union Congress. (One member of the group, Mr. Lim Chee Onn, is a senior NTUC official, anyway.)

A final requirement is that new PAP members of Parliament (like their seniors in the party), should involve themselves deeply in grass roots constituency work, holding weekly "meet-the-people" sessions with their constituents.

Off-the-cuff comments by Prime Minister Lee about the new generation of MPs suggest that the Prime Minister thinks he has identified at least a handful of individuals who will be qualified to take over from the existing leadership.

The Government is being extremely cautious, however, in committing itself to any clear cut order of preference. One sign of official caution is the number of posts which are

either held by one individual or by absentee ministers in the present cabinet line-up. The Minister of Culture is now doubling as Singapore's High Commissioner in Britain, while the Minister of Works is "on leave" as Singapore's Ambassador to Jakarta.

The second major issue in Singapore politics this year involves more sensitivities than the leadership issue and could well take even longer to solve. The problem, briefly, is that Singapore has four "official" languages (English, Chinese, Malay and Tamil), but that English is becoming the dominant language of business and industry — and thus the language spoken by most of those who qualify for highly-paid jobs — whereas the school system offers a choice of education in any one of the four languages.

The Government's new policy for language is to attempt to create a bilingual society in which all Singaporeans will be passably fluent in English as well as in another chosen language.

With this in mind, the Prime Minister took the decision, early in the year, to initiate a change-over from Chinese to English as the teaching language at the Nanyang University (the second of Singapore's two major universities, not to be confused with the English-language University of Singapore).

At the primary and secondary levels, steps are being taken to increase the emphasis on the study of English and a second language in schools where the main medium of instruction is Chinese, Malay or Tamil. This process will be taken to the point where English will eventually become the dominant language of the PAP is out to "undermine" instruction at the secondary language schools.

Conversely, a greater stress

will be placed on the teaching of Mandarin (that is, standard Chinese) in the English-language school system.

The Government's language policy makes sense in view of the fact that fewer and fewer children have actually been entering the Chinese language schools in recent years (only 10 per cent of all children joined Chinese primary schools in 1977).

It also reflects an understandable "desire" to obtain the best of both worlds. Singapore has arguably succeeded in establishing itself as an industrial and trading centre because English is widely understood — yet it has also benefited from the fact that most of the people derive their values and motivation from a Chinese cultural background that stresses hard work and a serious approach to life.

The Government hopes to preserve both of these characteristics through its new language policies — but runs certain risks in the process. One is that of demanding "too much" from the average child who will, in future, be expected to attain fluency in two languages of "Singapore" (neither of which may be the dialect or language spoken actually by his family).

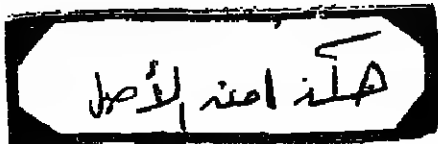
The second and more explosive issue involves the reaction of Singapore's existing Chinese-educated business elite to the new policies. There is reason to believe that Mr. Lee has succeeded in stirring up strong or has been, Chinese, Malay or feelings among at least a minority of older and more influential Singaporeans who believe, rightly or wrongly, that the dominant language of the PAP is out to "undermine" the position of Chinese culture in the republic.

Charles Smith

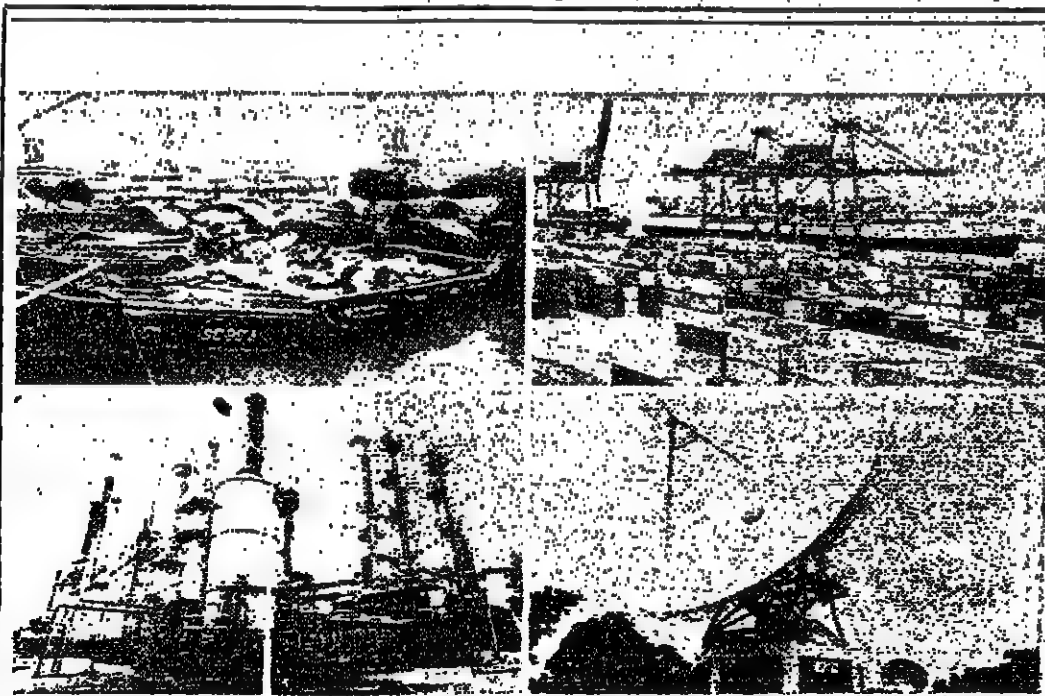
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Key questions on foreign policy

TWELVE MONTHS AGO, Singapore's Government was bewildered and bemused by the overtures coming its way from the Communist powers locked in struggle in Indochina. Nowadays, the Government is bemused, but not so bewildered.

Leaders from Kampuchea (the former Cambodia), Vietnam and China have come accounting, and their messages have given Foreign Minister S. Rajaratnam a much clearer idea of what is happening in this strife-torn region.

Earlier this year Kampuchea's leader Pol Pot sent his Foreign Minister Ieng Sary after choosing Singapore as a "pioneer partner." But negotiations came to naught as Pol Pot could only offer barter deals. Anyway, Government representatives view Pol Pot as paranoid and responsible for the murder of thousands of innocent citizens. It appears that the Chinese have been quite unable to restrain him.

Then, just a month ago, came Vietnam's premier Pham Van Dong. He came heavy laden with honourable sentiments about peace, non-interference and mutual prosperity. He also came with a long shopping list, tailored to haul Vietnam out of economic and political isolation. But his tour around the five ASEAN nations (Singapore, Malaysia, Indonesia, Thailand and the Philippines) produced little more than fresh grounds for distrust.

Convinced

Earlier this year, while in Japan, Pham Van Dong spoke of granting recognition to ASEAN, but there was no mention of this during his ASEAN tour. ASEAN leaders also became convinced that Pham Van Dong was intent on dividing the group, because he pleaded the case for bilateral deals wherever he went. All he got, however, was a cautious joint statement. ASEAN leaders fear that the actual and intended action of the Vietnamese bears little relation to their diplomatic rhetoric.

Singapore Government officials are convinced that Vietnam is intent on neutralising Kampuchea, and expect the invasion to start at any time. One thing Pham Van Dong was able to return home with was confidence that ASEAN members would not intervene to help

Kampuchea in the event of an invasion.

The Chinese have made no such guarantee, however. Teng Hsiao-ping, China's irrepressible Vice-Premier, won from Thailand the right to overfly Thai territory when he passed through at the beginning of his ASEAN tour less than three weeks ago. Singapore officials surmise that the Chinese can only have one reason for wanting to overfly Thailand.

The fact that Singapore's ASEAN ally should grant China this right is significant in two ways. First, it shows just how worried Prime Minister Kriangsak Chavanond has become over the threat of Vietnamese expansionism: once Kampuchea falls, he will have Vietnamese troops up against his border, while inside Thailand live 30,000 Vietnamese — every one a potential Fifth Columnist.

Secondly, it shows that the ASEAN leaders despite their shared paranoia about Communism feel better able to trust China than Vietnam. This is particularly the case with Singapore, though the Government has played its China relations with excruciating caution. Singapore still has no diplomatic links with China, and a Government spokesman guaranteed that when Teng Hsiao-ping arrived on his ASEAN tour, he would get "the coolest reception of them all" in Singapore.

Singapore has good reasons to play coy with China: first, three-quarters of its population is Chinese—all of whom have taken a long time to adjust to the idea of being Singaporeans; Prime Minister Lee Kuan Yew, who has at one time or another seen reds under almost every bed, has no intention of allowing his city state to become a satellite of the mainland. To be fair, the Chinese have shown no signs of trying to make it so.

Second, and more important, Singapore would annoy its ASEAN partner, Indonesia, if it gave Teng too warm a welcome. Indonesia broke off diplomatic links with China in 1967 after mainland Communists tried to rouse Chinese students in Jakarta to overthrow the government. It is still deeply suspicious of China's intentions. In deference to Indonesian views, Singapore has promised it will be the last ASEAN power to grant diplomatic recognition to China, and there is every indication that Premier Lee will stand by that promise.

Lee Kuan Yew nevertheless feels more inclined to trust the Chinese than the Vietnamese. Emphasising cultural and traditional links, one government commentator pointed out that China had 5,000 years of history — and just 30 years of Communist rule.

Lee Kuan Yew can only be bemused, however, at the arrival of Teng Hsiao-ping so hot on the heels of the Singapore Government. To the Singapore Government, this highlighted China's fears of being excluded from South-East Asia. Like Pham Van Dong, he was expected to arrive with a shopping list, perhaps including oil rigs.

Links

At a more general level, Singapore is equivocal about economic links with an outward-looking China. On the one hand, the ever pragmatic Singaporeans were quick to recognise the export potential if China is genuinely set on break-neck growth. But on the other, the links being developed with Japan pose the possibility of a new and powerful trading axis between Japan and China which might dominate the future power balance in Pacific Asia and threaten ASEAN's trading position.

Japan has this year become Singapore's biggest single investor, and is a dominant trading partner. The \$3.2bn Japanese loan to build an ethylene complex in Singapore has psychological as well as commercial significance.

It is claimed that Takeno Fukuda, Japan's Premier, and Lee Kuan Yew see eye-to-eye on the pattern of development for South-East Asia, but in the military sphere, there are still differences of opinion. Since U.S. troops withdrew from Indochina, Premier Lee has persistently argued that Japan should assume a military presence in the region—a suggestion which is still ignored.

Lee Kuan Yew is a passionate advocate of ASEAN, and would like to see Singapore at the epicentre of its development. He argues that there is just no way of getting away from the strategic and economic importance of the ASEAN region, and frequently cajoles his ASEAN partners to exploit this fact on a broader front.

For the free-trading Singapore, there are numerous advantages to be won from

expanding the scope of ASEAN. Unfortunately for Mr. Lee, however, his partners fail to see the same advantages and the result is that they have frequently clashed with Lee. Singapore's self-assured Premier simply says his partners are more conservative than himself.

It is perhaps Lee Kuan Yew's global perspective that has made him regard himself the "primus inter pares" among the ASEAN leaders. In the words of his Foreign Minister S. Rajaratnam, the global perspective is "the only pragmatic policy in a shrunken world." For this reason, Lee Kuan Yew's Government attaches unusually great importance to foreign relations.

At the core of Lee Kuan Yew's global view is a concept of power balance: no single power should ever be preponderant. This is why he has taken such a tolerant view of Soviet activity in South East Asia.

Mr. Rajaratnam recently told American pressmen: "We are not unduly perturbed by a Russian presence—provided it is balanced by an equally visible American presence."

Having opted for the path of free enterprise and "plugged into the world economic system" which radiates around the United States, Premier Lee feels that Communism should not be rooted out by military force but should be proven a failure by the economic success of free enterprise. This is one of the reasons why he is so pleased with his own country's meteoric economic growth: it is thriving proof of the potential of free market capitalism.

It also explains why he feels so let down by the U.S. and the developed countries of Western Europe as they have raised the threat of protectionism: having plugged into the U.S. economic generator, he now fears the electricity will be turned off.

The EEC-ASEAN summit which has just ended in Bonn is the first such summit, and is regarded as a symbolic victory by Mr. Lee. The concept of ASEAN has been re-affirmed, and during the talks he expected guidelines to be laid down for economic and technical co-operation. Discussions were also expected to cover an export earnings stabilisation agreement, which might protect the growing ASEAN economies from the much vaunted Western threats of protectionism.

David Dodwell

New trading diversity

AFTER CHALKING up growth rates of 21 per cent in 1976 and 18 per cent in 1977 Singapore's foreign trade has been expanding at a more leisurely pace during the first eight months of 1978.

Two-way trade was up by 13.7 per cent during the January-August period, with imports growing by 15.3 per cent (a shade faster than during the previous year) and exports increasing by 11.8 per cent (substantially less than the 1977 growth rate of 24 per cent). The disparity between the growth rates of imports and exports means that the visible trade gap has widened after two successive years of smaller deficits.

The deficit for the first eight months of the year works out at \$4,264m compared with the 1977 visible trade gap (for the full 12 months) of just over \$5,000m. The trade gap, however, is not in itself a matter of great concern to the Singapore Government. One reason for this is that long term capital inflow easily covers the deficit on trade (and on current account). A second point is that Singapore's published trade figures do not include trade for trade with Indonesia. These are excluded because of discrepancies between Singapore's customs statistics and those of Indonesia, with the Singapore figures apparently indicating a significantly larger volume of exports than the Indonesian import figures.

Singapore officials say that the continued high rate of growth in the Republic's imports is to be welcomed since it reflects shipments of raw materials and capital goods for industry and is thus an indicator of healthy activity in the manufacturing sector.

The export situation is more complex. Singapore's top two export items, refined petroleum products and crude rubber (which is re-exported after being shipped in from neighbouring South East Asian countries), both showed relatively low rates of expansion

during the first eight months of 1978. Ship exports registered a net fall, reflecting the world wide shipping slump. Exports of electrical and electronic products continued to increase, though possibly not as fast as in 1977.

The slowing down of Singapore's exports in 1978 can be taken as a sign that the Republic's exporters are facing greater access problems in developed markets such as the EEC and the U.S., than was the case during the first few years of trade recovery after the 1973 oil crisis. Singapore's exports to the EEC showed an actual fall during the first eight months of 1978 from \$1,640m in the January-August period of 1977 to \$1,719m. Sales to Japan were up 14 per cent, to \$81,410m, while sales to the U.S. rose by 10 per cent, (or by marginally less than the overall export growth rate for the eight-month period).

The fact that Singapore is encountering problems in selling to some of its developed overseas markets comes as no surprise, given the very similar problems that confront other newly industrialised countries in Asia. What is of some interest is the distinctive way in which Singapore appears to be reacting to the problem. There has been less overt concern about the impact of protectionism or in Singapore's exports than in either Hong Kong or Korea, in part because the Republic's manufactured exports are more diversified than those of other new industrial nations.

Marketing

Another distinctive characteristic of Singapore's manufactured goods exports is the dominant role played by multinational companies. The use of Singapore as a production base by multinationals who have their own worldwide marketing networks may have tended to insulate the Republic from some of the protectionist pressures applied to its neighbours.

To the extent that Singapore has faced protectionist pressures in Europe and elsewhere the official reaction seems to have been muted rather than strident. Officials at the Department of Trade express a preference for "maintaining a dialogue" with embassies of EEC member countries, rather than going all out for higher export levels and then facing the consequences.

Singapore admits to having negotiated an informal agreement for the restraint of TV exports to the UK, but there is a good deal of reticence about any other areas in which restraint may or may not be being practised. Concern does exist about the possibility of countervailing duties being levied on Singapore textile exports to the U.S., but this danger seems to have receded.

Although the Singapore Government is not panicking about protectionism, it is wrong to assume that the issue is being ignored. Diversification of the Republic's export markets ranks as high priority in commercial policy with the emphasis on the Western Pacific (including such nations as Papua, New Guinea, the Solomon Islands and Fiji), the Indochina nations and Singapore's immediate neighbours in the association of South East Asian nations.

Singapore hopes to persuade the western Pacific nations to shift their procurement of imported manufactured goods away from costly Australian suppliers to cheaper Singaporean sources. Hopes for trade with Vietnam are high, but depend on the outcome of government-to-government negotiations on financial arrangements as well as on the commodities involved. So far as trade with Asia is concerned Singapore looks hopefully towards the trade liberalisation programme which began in January 1978 when Asian member countries cut tariffs on an initial 71 items (followed by another 735 items in September).

The Asian Free Trade Area is expected to materialise very gradually and, at best, to provide only a modest second string to Singapore's dependence on the developed countries as markets for its manufactured goods exports. This does not alter the fact that, of the five Asian members, Singapore is probably the most enthusiastic proponent of free trade (and of other types of economic integration within the region).

Decline

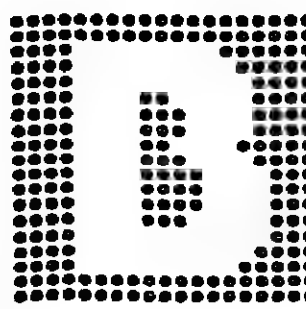
Apart from its interest in Asia as an eventual market for domestically produced exports Singapore has a strong interest in maintaining its entrepot trade links with the region.

The importance of entrepot trade can be measured by the fact that re-exports still accounted for 42 per cent of total Singaporean exports in 1977 (although this represents a sharp decline from the 1977 ratio of 42 per cent). Singapore continues to play a key role in the distribution of Malaysian and Indonesian rubber and a somewhat lesser role in the distribution of other agricultural products such as palm oil. It has also begun to develop what might be described as entrepot trade in reverse — meaning the import of sophisticated machinery and other manufactured goods for subsequent distribution elsewhere in the region.

Singapore officials feel that the convenience of Singapore as a financing and distribution centre reinforced by the links which exist between Chinese trading houses in the Republic and related groups of Chinese businessmen in Malaysia and Indonesia will safeguard the entrepot trade from at least some of the attempts of neighbouring countries to cut Singapore out. This does not alter the fact diversification of both products and markets is seen as a key priority.

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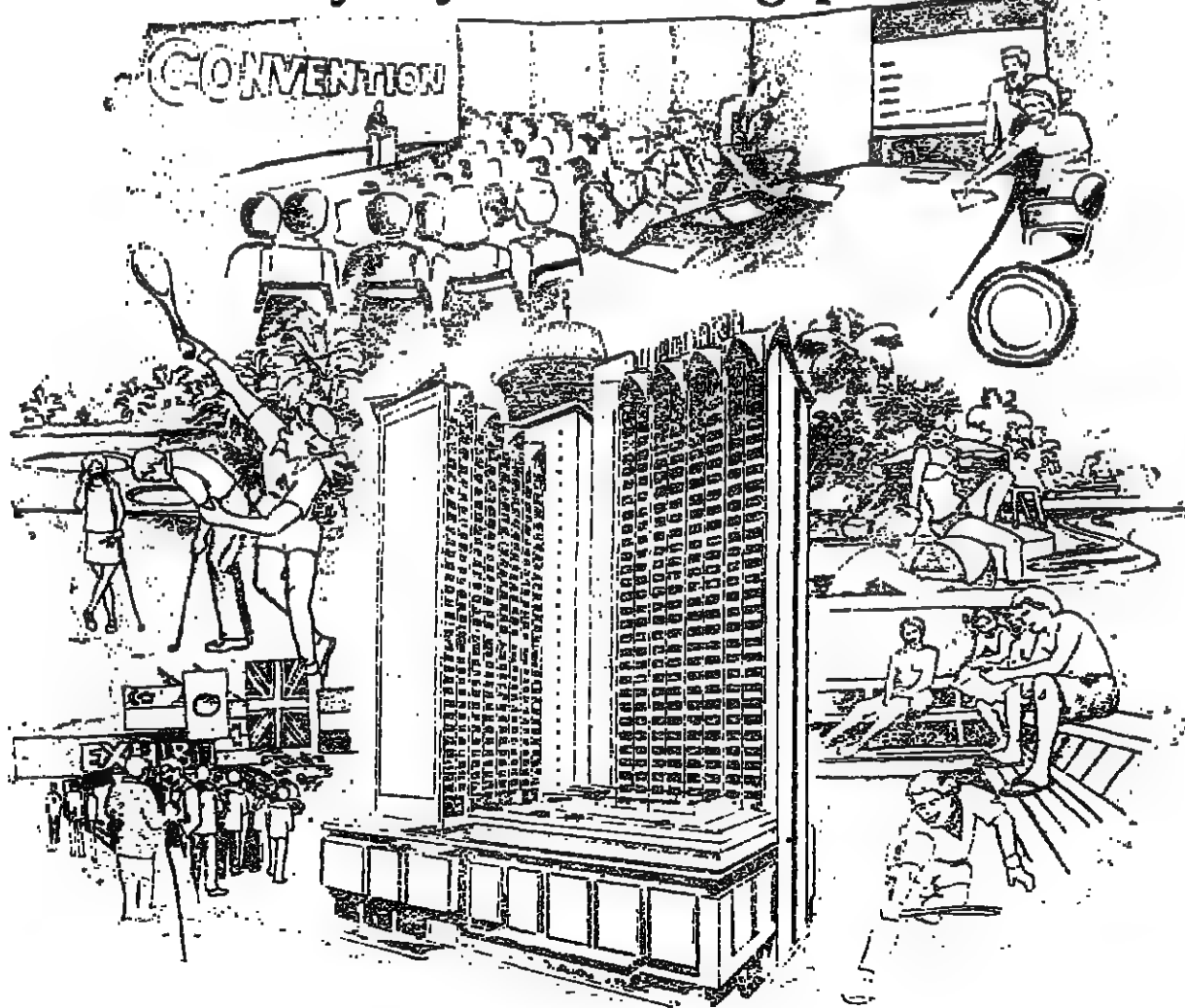
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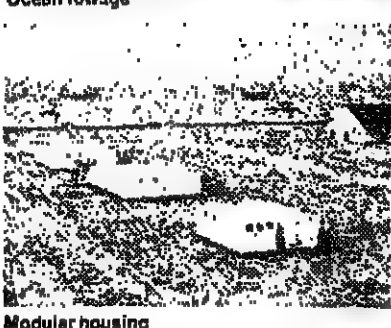
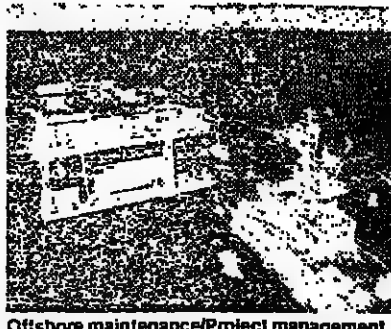
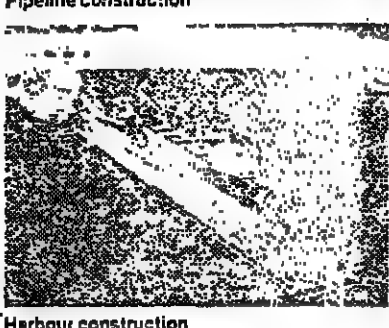
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A major banking centre

SINGAPORE'S BID to establish itself as one of Asia's leading international financial centres has been highly successful, though the Republic naturally faces competition in this field—notably from Hong Kong, Manila and Bahrain.

One indicator of success is that, according to the monetary authority of Singapore, no fewer than 70 of the world's leading 100 banks are now represented in the Republic. Another way to view the significance of the local banking industry is as a contributor to Gross Domestic Product. The MAS says that between 6 and 7 per cent of GDP is contributed by the financial sector, including non-banking institutions such as finance and insurance companies. What matters more than the sector's statistical contribution, however, is the role played by banking in upgrading the quality and sophistication of Singapore's labour force and in providing support for their sectors of the economy such as manufacturing.

Singapore's banks are classified under three headings: Full Service banks (numbering 17) which may undertake any kind of business including retail banking; Restricted Banks (numbering 13) which are limited to wholesale banking business within Singapore, but not subject to restraint in their offshore banking business; and Offshore Banks (29) which were established primarily to deal in currencies other than the Singapore dollar, but are now being allowed increasing freedom to operate domestically.

Of the three different sectors the first two are effectively closed to new entrants, according to MAS. The offshore sector, however, is still open, with MAS estimating a time lag of between two and six months from the receipt of applications to establish an offshore branch and the extension of official approval; informal negotiations preceding the official application may, of course, take longer.

Apart from the banking sector proper Singapore boasts 26 merchant banks whose activities range from dealing in the foreign exchange and gold markets to underwriting of bond issues in the local offshore U.S. dollar dominated capital market.

Important non-bank institutions in the domestic financial

field include the Central Provident Fund, which absorbs a fixed percentage of Singapore wages and salaries and uses them to buy Government securities, and the Post Office Savings Bank which is a major competitor to local banks for savings deposits.

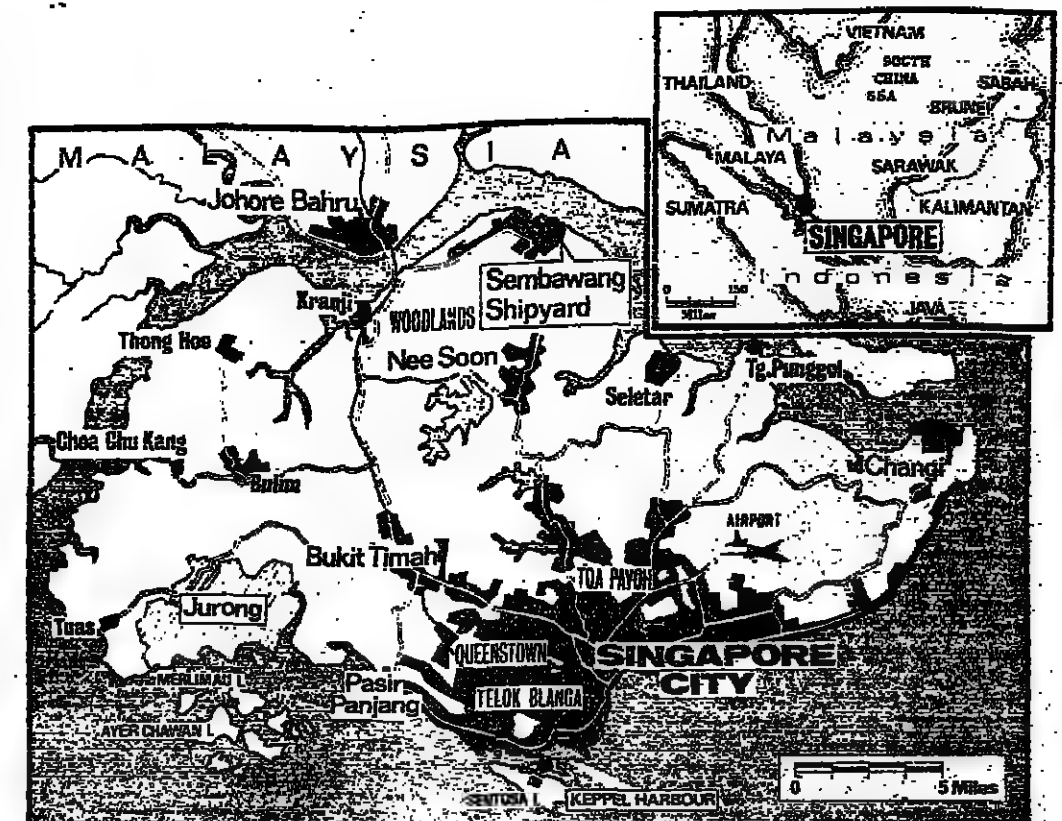
Interest payments on Post Office Savings accounts are tax exempt up to a limit of S\$100,000 which gives it a distinct advantage over ordinary banks. The Post Office Savings Bank made its first entry into the syndicated loan market early this year, thereby challenging local banks as a leader as well as in the field of deposit collection.

Activity

For the 29 offshore banks which constitute the main part of Singapore's international banking presence a major, if not the major, focus of activity is the Asian dollar market. This offshore, U.S. dollar denominated short and medium term money market is basically similar to, and some respects an offshoot of, the Eurodollar market.

The Asian dollar market has been fostered by the introduction of a series of tax concessions starting with the suspension, in 1968, of a 40 per cent withholding tax on the interest income of non-residents. Corporate tax on ACUs is now fixed at 10 per cent, which compares favourably with the 17 per cent tax on offshore banking introduced by Hong Kong in its April 1978 budget.

Other actual or would-be offshore dollar markets, however, offer even more attractive tax terms than Singapore with results that seem to be starting to tell. The Philippines taxes



its offshore banking units (OBU's) (equivalent to Singapore's ACUs) at 5 per cent while Bahrain levies no tax at all. The dollar assets of offshore banks in Bahrain now stand at an estimated S\$20bn which would seem to indicate that Singapore faces strong competition from this quarter. Foreign bankers in Singapore emphasise, however, that distinction between the various offshore dollar markets are somewhat artificial, at least so far as the inter-bank portion of the market (the majority) is concerned. During the time when both the Singapore and Bahrain markets are open it is as if there were a dollar pipeline under the Indian Ocean, says one Japanese banker.

The Singapore Asian Dollar market draws the bulk of its funds from the Eurodollar market and is primarily an interbank market, though the share of loans taken by non-

bank customers has been rising recently. As a centre for foreign currency lending to non-bank customers Singapore lags behind Hong Kong, but there are indications that this situation may be starting to change. Hong Kong's position as a centre for dollar-denominated syndicated lending derives partly from the fact that it is closer to Singapore to Korea and Taiwan, the two countries which, up to now, have been the major customers for such loans.

Singapore hopes to develop its own activities in this field as and when its neighbours in the Association of South East Asian Nations (ASEAN) begin to constitute a larger market for dollar loans. This is expected to happen as and when local participation in the subsidiaries of Western multinational companies begins to increase significantly (the point being that Singapore in December 1971,

such companies will look more to local sources of financing and will be more easily evaluated as credit risks by locally based banks when their management is localised).

Singapore has sought to encourage international banks to use their Singapore offices as a base for regional lending by such measures as giving banks priority in the making of overseas phone calls ("It only takes 10 minutes to call Jakarta," says one banker) and by improving printing and other ancillary services.

The authorities have also been making efforts, since about 1970, to build up the Republic's role as a base for U.S. dollar-denominated capital market transactions. The first Asian dollar loan (for U.S.\$10m) was floated by the semi-governmental Development Bank of

Continued on page vi

Success in investment

CULTURAL AND political pride sometimes stand in the way of foreign investment in the developing world—but in Lee Kuan Yew's Singapore there is no such problem.

"Singaporeans were smart enough to recognise those more enterprising than ourselves," the Prime Minister recently declared in explaining his nation's attitude to foreign investment. "That was the key to our rapid development," he said.

Based on a combination of investment incentives, and a well-disciplined and highly-planned workforce, Singapore was able to attract foreign capital almost from the moment of its independence, and now, with the added benefit of South-East Asia's best-developed infrastructure and undoubted political stability investors have continued to regard it as a prime location.

By early 1978, more than S\$4bn in foreign capital had already been invested in the Republic and during the first half of the year investment commitments increased appreciably over the 1977 pace, at S\$530m.

Some 250,000 workers, 30 per cent of the total workforce, are employed by foreign companies in Singapore. There are some 12,000 foreign managers, engineers or technicians, or 20 per cent of the workforce in those categories.

As its investment reputation has grown, authorities in Singapore have been able to adopt a selective attitude in assessing potential projects. Worried by rising protectionism in its major export markets and eager to raise the technological level of the local workforce, the authorities are now making a special effort to lure high technology foreign investment which turns out the kinds of products largely immune from tariff restrictions.

The Economic Development Board, responsible for promoting investment in Singapore, encourages high technology investment through its "pioneer scheme" under which a five-year tax holiday is granted to firms introducing industry thought likely to produce goods with high market accessibility abroad.

This high technology industry also has benefits for small-scale industry held by local interests.

backed by Sumitomo and valued at some S\$2bn, is scheduled to begin operations by early 1983. It is by far the largest foreign project ever contemplated in Singapore and officials are nervously watching its progress. With overcapacity in Japan's domestic petrochemical industry, some concern has been expressed that the complex may be delayed at Sumitomo's request, though company officials are still sticking publicly to the 1983 opening date.

Joint

Aside from infra-structural and other considerations, Sumitomo was lured to Singapore by the enviable record of success foreign investors have enjoyed in the Republic.

According to an Economic Development Board survey, not a single enterprise backed by a major multinational corporation has failed, and the overall failure rate for firms from developed countries is only 6 per cent.

The survey showed that other foreign firms, such as those from Hongkong and Taiwan had a failure rate of 13 per cent, while joint ventures involving local interests and companies from the U.S., Japan or West Europe had a 7 per cent failure rate.

Union leaders, in close collaboration with the Government, have attempted to keep wage rates competitive with other countries in the region. The average monthly salary for production and manual workers in 1977 was S\$146, above the comparable rates for rivals like Taiwan and South Korea, but still attractive, particularly in light of high worker productivity.

The net result of the success so far enjoyed by Singapore in attracting foreign investment has been the virtual transformation of the republic from its historical role as only a nexus for entrepot trade to an industrial centre. Manufacturing, dominated by foreign held firms, now accounts for about S\$2bn of the S\$11bn annual gross domestic product.

The manufacturing rise has been based on a formula which gives first priority to high technology industries while at the same time seeking to upgrade traditional labour intensive ones.

No sector has grown more rapidly than electronics, which now concentrates on micro-assembly and component manufacture. It employs about 18,000 workers and earns almost S\$1bn annually through exports. Major plants are operated by Texas Instruments, National Semi-

conductors and Philips, Sanyo and Hitachi have now regularly tour the republic large Singapore installations.

Pharmaceuticals is a relatively new industry with annual export sales of about S\$180m. Beechams Pharmaceuticals, which exports 95 per cent of Singapore continues to rise, production, is the leader.

A major feature of the newer industries is their high added value to output ratio. In the electronics field, for example, it is about 32 per cent and is almost twice that much for pharmaceuticals.

By contrast, the older more labour intensive industries have ratios in the 10 per cent range, with the exception of textiles at 30 per cent.

Growth in the manufacturing sector is reflected in the steady increase in the quarterly index of production, which measures industrial output. It rose 10.1 per cent in the first half of 1978 over the same period for the previous year. The advance was led by electronics and electrical machinery.

The success Singapore has enjoyed in building up its own industrial sector through foreign investment has, perhaps inevitably, led to the creation of a Singapore economic model, at least in the minds of envious planners in neighbouring countries. Delegations from nations like Sri Lanka and Bangladesh

now regularly tour the republic and the Jurong Town Corporation, where many of the foreign-backed manufacturing facilities are located, is their Mecca.

As foreign investment in Singapore continues to rise, authorities have expressed some concern over the low level of locally-generated investment but it is hoped that, in the long run, the technological and managerial expertise Singaporeans acquire through their involvement with foreign firms will help instill a spirit of entrepreneurship.

Part of the problem stems from the high risk involved and the attractive alternative of working for a foreign company. The failure rate for Singapore manufacturing enterprises with no outside capital is 38 per cent.

Local investors have, however, shown increasing willingness to take their own capital overseas. Aside from investments in Thailand, Malaysia and Indonesia (where family ties often exist), Singapore firms have set up shop in Sri Lanka and Bangladesh. Part of the proposed Sri Lanka investment zone, itself based on a Singapore model, may in fact be filled by Singapore companies.

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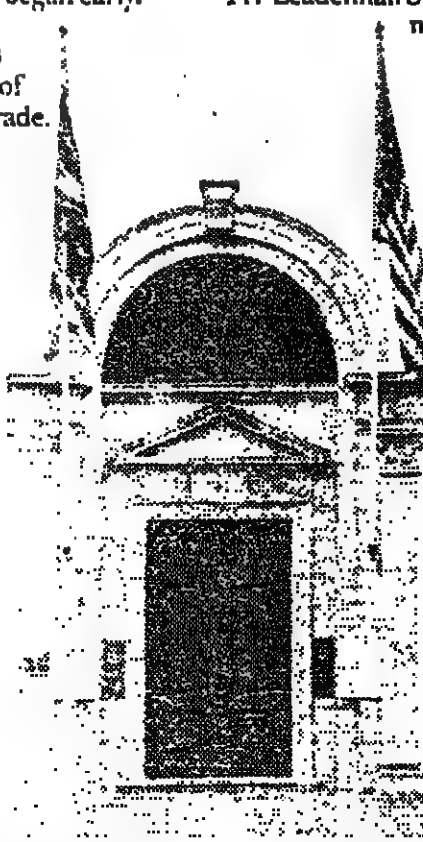
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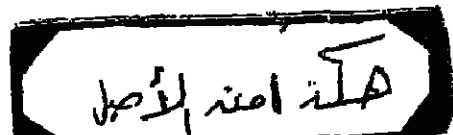


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Dilemma in a multilingual culture

THE CATCHPHRASE of Radio Singapore is "From many cultures — one voice." This may be true for the radio station, but it could not be further from the truth in the nation as a whole, where the search for cohesion and nationhood continues.

A local educational expert aptly captured the dilemma when he recently wrote: "For other countries, nation-building is nation-building — the technological

adaptation of traditional societies. For Singapore, nation-building is being built 'de novo' without a dominant distinctive indigenous tradition. . . . The majority of Singapore's people were a colonial catch-up of economically-minded immigrants."

Singapore does indeed face extraordinary problems of nation-building, according to latest statistics, the population comprises 76.1 per cent Chinese, 15.1 per cent Malay, 8.9 per

cent Indian and a 1.9 per cent residual. Barely any of the Chinese speak Mandarin as their mother tongue. Many speak Hokkien, but Teochow, Cantonese and Hainanese are important minority languages.

Prime Minister Lee Kuan Yew, with remarkable frankness, confessed in April on television that he had personally aggravated confusion over language policy for the sake of vote catching: "Unfortunately, in order to get myself understood, to win votes, I set a bad example. I learnt Hokkien and I legitimised the speaking of dialect, not realising at the time that I was putting (on it) the seal of legitimacy."

Nevertheless, one of Lee Kuan Yew's greatest political strengths has been his own mastery of English, Mandarin, Malay and Hokkien. Through the different language media he has been able to convey different messages to suit his various audiences — differences that few could be aware of because of their limited grasp of Singapore's different languages.

Lee Kuan Yew is sincerely committed to the idea of Singaporean nationhood, and would genuinely like to find a "national" language. At present, there seems little option but to choose English, Mr. Sinnathamby Rajaratnam, Singapore's Foreign Minister, recently explained: "We want every community to preserve and develop its private language — whether it be Chinese, Tamil, Malay or Bengali. All these private languages have behind them thousands of years of great history and cultural achievement which can certainly enrich the developing culture and history of Singapore."

But you also need a public language, or link language, through which the wisdom behind these private languages can be communicated to all Singaporeans. We have made English the link language."

Singapore's future wealth depends on the exploitation of its position at the crossroads of the world's east-west shipping routes. It has become the "global city" and as such needs English as a neutral national and international medium to enhance its commercial future.

It not only enables the different ethnic groups inside Singapore to communicate with each other; it gives no one ethnic group a head start in the job market.

But when it comes to nation-building, to the establishment of shared values and morals, then English is of little use. Shared values and traditions are still locked by sentimental commitment into the minority ethnic languages. In the end, English is an alien and expedient Western language, and Singaporeans are wary that it should never overrun their Asian roots.

So it was that Malay was in formal terms declared the national language — even though only 11.4 per cent of the population is literate in Malay. With the Chinese population constituting 76 per cent of the total population, it might have seemed natural for Mandarin to be promoted as the national language.

Apart from the fact that Mandarin is the mother tongue of only a handful of Singapore's Chinese, Lee Kuan Yew's fears over mainland China's aspirations for regional domination have made him reluctant to espouse Mandarin as the nation's first language. Not only Indians and Malays but international business, too, would be greatly perturbed by the prospect of Singapore dominated by a Chinese majority which looked towards the mainland for its "Great Tradition."

The various dialects have a strong hold over the various Chinese communities, even though ethnic monolingualism is associated with being uneducated. Lee Kuan Yew

nevertheless seems set on promoting Mandarin as the eventual carrier of Singapore's shared traditions and cultural values.

"Language use is not something we can change overnight or by dictat," said Mr. Lee. "We have to slowly encourage, cajole, coax and add that small modicum of coercion."

So, at a time when only 5 per cent of the population is effectively bilingual, Singapore's teachers from primary schools through to universities are being asked to make their pupils trilingual: students must in future be competent in their home dialect, English (to ensure professional success or at least an even chance of success), and Mandarin.

As from March this year, students wanting to go on to secondary schools must pass exams in both English and Mandarin — to the consternation of many parents and pupils who see no immediate use in learning Mandarin, and fear it will disrupt progress in the more obviously useful English.

It is hardly surprising that schools and universities are in turmoil. This has been apparent in Singapore's struggling Chinese university at Nanyang. When Nanyang was established in 1955 to compete against the English medium of the institution hangs in the

balance. As Lee Kuan Yew himself pointed out in February this year, the "fatal error" at Nanyang was to adjust to this decline in students wanting to study in the Chinese medium by lowering standards. Its degrees were debased, students found it difficult to get jobs in competition with Singapore University graduates, and so applications dwindled further.

In 1976, in an attempt to stop the rot, Nanyang shifted into English as the teaching medium — but in vain. In March this year, it was decided that first year students selected for Nanyang would spend at least their first year on a "Joint Campus" adjoining Singapore University.

It is hoped that in this "English medium environment" these students will improve their grasp of English, improve their chances of a good degree, and so salvage the reputation of Nanyang. In the meanwhile, the Nanyang campus population thins, and the future of the institution hangs in the

balance. It can be argued that Lee Kuan Yew's multilingual ideal is a waste of time and money. Many parents who would like their children to become fluent in English would argue as much. So would the financiers of Singapore's television and radio media, who have to split funds across every major and several of the minor languages.

Mr. Eddie C. Y. Kuo, a senior lecturer in Sociology at the University of Singapore, recently noted: "Although there are 11 newspapers published in Singapore, a mono-literate English-educated reader can only choose among three dailies, all owned by the same publishing company. . . . Similarly, a monolingual Tamil Indian can only tune into one radio channel for news, despite the presence of four channels."

Multilingualism might have one great advantage, however. According to Prime Minister Lee Kuan Yew: "The monolingual is more likely to be a language chauvinist and a bigot. He does not have binocular vision to see the world in depth. . . . Bilingualism gives a more balanced and rounded view of the world."

As a master of five languages, that must give Lee Kuan Yew a rare quality of vision.

D.D.

A labour covenant

IN 1960, Mr. Goh Keng Swee, then Singapore's Minister of Finance, called on trade unions to adopt a policy of wage restraints in order to make the island attractive to foreign investors.

While it took nine years and a total restructuring of the union movement for Mr. Goh's call to take hold, the resulting labour-Government covenant has been one of the keys to Singapore's economic success.

The leader of the labour side is the 56-year-old Mr. Devan Nair, general secretary of the National Trades Union Congress, a confederation with 53 affiliates.

Mr. Nair returned to Singapore in 1969 from Malaysia and, since then, has built the NTUC into a powerful political and economic force — but one which knows full well its limitations and consistently abides by them.

At the time of Mr. Nair's return, Singapore's trade union movement was still reverberating from the effects of a Government-inspired purge of Leftist elements.

Founded in 1961 as a counterweight to the more militant Singapore Trade Union Congress, the NTUC wholeheartedly endorsed the Industrial Relations and Co-ordination Act of 1968 which made arbitration compulsory, curtailed the unions' right to strike, gave management sole jurisdiction in hiring and firing, increased working hours and reduced overtime as well as cutting back retirement benefits and maternity and sick leave.

Future

Mr. Nair was one of Lee Kuan Yew's principal lieutenants during the late 1950s and 1960s when the future of the Prime Minister's People's Action Party rested in large part on its ability to overcome Leftist-dominated trade unions. Until 1963 union leaders such as Mr. Lim Chin Siang effectively controlled the Singapore labour movement, and their presumed Communist sympathies represented a clear-cut threat to the Government's programme to attract foreign capital.

One of Mr. Nair's first orders of business upon his return was the implementation of what was called the "modernisation of the labour movement."

The modernisation campaign rested on the premise that a worker's primary responsibility was to help the Government achieve progress — but at the same time it sought to strengthen labour's overall role by making it more economically self-reliant.

Based on the model of the West German and Israeli trade union confederations, the NTUC introduced a scheme of co-operative enterprises in the insurance, transport and food marketing sectors.

Today, the insurance co-operative, known as INCOME, sells a wide range of life insurance policies in Singapore. The transport co-operative, COMFORT, operates a fleet of more than 2,000 taxis and 350 minibuses, all owner-operated. The food marketing organisation, WELCOME, runs a chain of nine supermarkets which last year had a turnover of more than \$823m. At the same time, through its import of rice from Thailand, the WELCOME chain effectively sets the retail rice price in Singapore.

As a long-time political ally of Prime Minister Lee Kuan Yew, Mr. Nair or his lieutenants hold seats on a number of important statutory boards in the republic. Among them are the Economic Development Board, the Central Provident Fund Board, the Housing and Development Board and the National Wages Council.

It is the Wages Council which every year makes recommendations to the Prime Minister on the wages rises for Singapore workers. Aside from Mr. Nair and two other NTUC representatives, its members include officials from the Ministry of Finance, Ministry of Labour, Singapore Employers' Federation and Economic Development Board.

While the recommendations are not legally binding on either the prime minister, the NTUC

or employers, they are, in fact, mutually accepted by all. For the current year, the Wages Council recommended a national pay increase of \$812 plus six per cent. In the first four months of 1978, the Consumer Price Index in Singapore rose by 5.1 per cent against the same period in 1977.

In an effort to further expand its political and economic role, the NTUC recently adopted a series of sweeping changes to its constitution. For the first time senior leadership positions are opened to non-union representatives, and at the same time the position of the NTUC's secretary-general is strengthened.

The change dealing with outside representation theoretically permits up to one-third of the NTUC's triennial delegates conference and one-half of its central committee to come from non-union ranks. It generated widespread criticism in the normally docile local Press, on the grounds that the NTUC's essential trade union character would be diluted substantially. However, secretary-general Nair quickly denied that this would be the case.

He said that in practice no more than 25 of the 230 elected delegates conference representatives would come from outside the unions and pointed out that in the NTUC central committee votes for outside representative would be restricted to active trade unionists.

The other provision gives the NTUC secretary-general the right to veto staff appointments made by any of the Congress's affiliated unions.

Mr. Nair defended this proposal on the basis that it would prevent infiltration of the labour movement by communist agents, a rather strange claim in light of the fact that the last instance of a communist labour infiltration being discovered happened more than 10 years ago. Nevertheless, Mr. Nair believes that if Communists do attempt to return to Singapore in force their first target will be the trade union movement. While virtually all observers agree that Singapore's economic growth renders it largely immune from successful communist infiltration, citing "the red menace" is an effective way of quieting criticism in the republic, which may well have been the purpose of the exercise in the first place.

Significant

At present, the NTUC has some 225,000 members, representing about 40 per cent of Singapore's organised workforce. While that represents a significant gain from the 65,000 members registered a decade ago, there is some question about the extent of further expansion. A large proportion of Singapore's industry consists of small, family held enterprises and it is thought that most of them will resist attempts at unionisation.

The NTUC is categorically opposed to the concept of closed shop trade unionism, claiming that it coerces workers and smacks of totalitarianism. In principle, though, it accepts the idea of non-union workers contributing the equivalent of the prevailing union subscription to a fund set up to benefit the working population as a whole.

The Singapore Labour Foundation, operating under the aegis of the NTUC, now seeks to aid Singapore workers through providing emergency assistance and raising workers' vocational levels through a series of training schemes. Presently, it could be the conduit for any worker benefit fund.

Like many of Singapore's leaders, secretary-general Nair repeatedly points out the importance of developing an able successor generation and is conscious of the fact that the close ties between labour and Government which now exist could be changed once the present generation on both sides leaves power.

It is understood that he, personally, has no plans to retire for at least several years and he is on record as rejecting suggestions that he might move into the Cabinet — possibly as Minister of Labour — when his career with the NTUC ends.

Peter Weintraub



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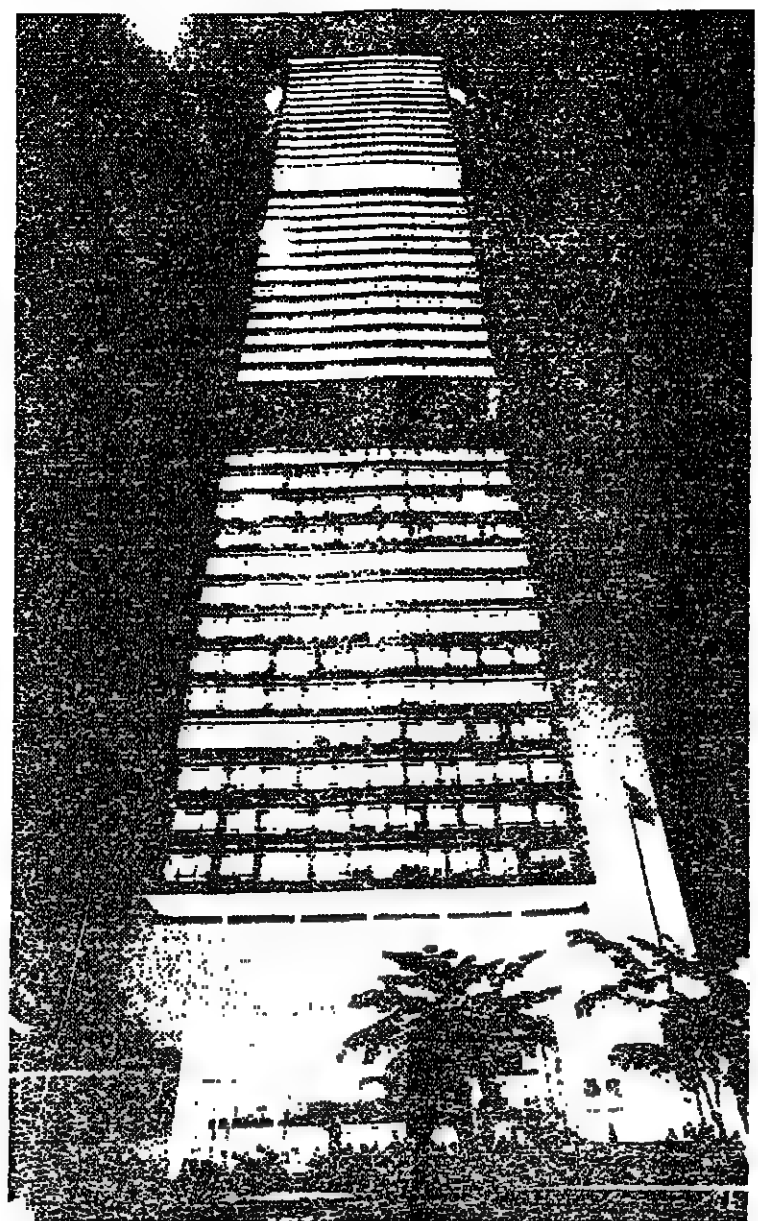
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SINGAPORE VI

The creeping growth of Britain's "quangos"—quasi autonomous non-governmental organisations—has recently attracted considerable public attention. Singapore boasts a similar kind of "beast"—the "quago", or quasi autonomous governmental organisation. On the next three pages our correspondents examine the considerable power of these "quagos" and their effect on the economy.

Housing Development Board

THE SINGAPORE Government has this year claimed that it can house every citizen. It has taken 18 years and one of the most colossal redevelopment programmes seen anywhere in the developing world.

Almost all of the homes are flats in high rise blocks. Countering widespread worries over high-rise living, the Government claims that people have adjusted well to tower blocks. Even if they have not, the Government argues they have only to recall the squalor of the squatter camps from which many of them came to feel better off.

In 1960—just a year after winning power—Singapore's strong-willed Government led by Mr. Lee Kuan Yew pinpointed the island's acute housing problem for urgent attention. Between 1927 and 1959 the British administration had, through the Singapore Improvement Trust, built just 23,000 new homes. In the meanwhile, the population had boomed from 0.5m to 1.5m.

The Housing Development Board, was created, and given top priority to rid Singapore of its decrepit squatter settlements. So urgent was the task, that the Board was granted a rare privilege—a Government subsidy.

The Housing Development Board (HDB) has since then orchestrated the most remarkable building programme: 110,000 homes were built between 1960 and 1970. Between 1970 and 1975, a further 114,000 homes were completed. Since then, 30,000 new homes have been finished every year. At last, the HDB says the back of the problem has been broken.

About 1.4m people—about 80 per cent of the population—now either own or rent HDB homes. By 1980, the proportion is expected to have risen to 70 per cent.

At the outset, 17,000 one-room flats were built in an emergency programme. But by now, most

of the new flats being built are larger—between two and five bedrooms. Later this year, the HDB plans to start converting those original one-roomed flats, enlarging them and improving amenities.

In the peak year—1974—106,000 families queued on the HDB waiting list for new homes. This waiting list has now dwindled to below 60,000, and most of those on the waiting list are families wanting to move from one HDB flat into a larger one.

Mr. Liu Thai Ker, the HDB's Deputy Chief Executive Officer, said: "From now on, people in Singapore will need housing not because they have no home, but because they have growing families or are moving into better accommodation. The urgency is no longer there."

It is all very well to build new homes, but how has the Government made it possible for people to buy them? Out of the 280,000 homes built by the HDB, more than 32 per cent—150,000—have been bought under the home-ownership scheme.

This scheme works in concert with the government-run Central Provident Fund, by which 16 per cent of every worker's salary is docked every month, matched by an equal sum from the employer, and compulsorily saved.

Until 1968, a worker was only able to withdraw his CPF savings on retirement or on leaving Singapore. Nowadays, he can also draw on his CPF savings to buy an HDB home. Rather than leave their deposits locked in the CPF, to gather interest, many have exploited the chance to buy their own homes.

To further ease house purchase, the Government has approved large subsidies. A one room flat sells at one-third its



Mr. Liu Thai Ker, deputy chief executive officer, Housing Development Board.

real cost. Two and three roomed flats qualify for smaller subsidies, while some of the subsidy cost is covered by selling the four and five room flats for more than their cost price. The HDB's overall deficit in 1977 (and therefore the Government's effective subsidy) was \$570m. That was 23 per cent of the HDB's total spending, and 2.5 per cent of total government spending. This works out at a subsidy of \$550 for every HDB resident.

To qualify for an HDB flat, an applicant must be 21, a Singapore citizen and must not own any landed property. To buy a flat, the combined household income must be less than \$51,500 a month. To rent a flat, it must be less than \$5800 a month. Four and five bedroom flats are for sale only. About 87 per cent of Singapore's

population earns less than \$51,500, and is therefore eligible for an HDB home.

A house price boom in the early 1970s in the private sector created unexpected problems for Singapore's professional classes: many families earning too much to qualify for HDB homes were unable to afford homes in the private sector, where prices had trebled in just three years.

Fearing an exodus which would bleed the country dry of its best qualified people, the Government formed the Housing and Urban Development Corporation (HUDC). Households earning a combined income of between \$51,500 and \$84,000 would be eligible for homes built by the HUDC, and could use their Central Provident Fund savings for the purpose. This provided for

another 6 per cent of Singapore's population, leaving just the richest 7 per cent to fend for themselves in the private house market.

A balloting system is used to allocate flats. Once an applicant reaches the top of his waiting list then he is offered a flat. If he rejects it, then he has two more choices before returning to the bottom of the waiting list. Many applicants accept only their third choice.

Many argue that this is because many of the flats are poorly finished, lacking privacy. They claim that applicants are daunted by the prospect of high-rise living. They also complain about the aggressiveness of the HDB redevelopment policy.

Mr. Liu, the deputy chief executive officer of the HDB, counters that Singapore has no choice but to adjust to high rise life: there is simply no other way of squeezing the still-growing population onto a land area of 225 square metres. He argues that most Singaporeans have adjusted well to multi-storey flats, and realise they must make virtue out of this necessity.

Singapore's good weather, and a policy of providing flats with wide communal access balconies, alleviate the major problems of claustrophobia and loneliness.

Of course, we would like to build low rise homes, but in Singapore it is just impossible and we have to come to terms with that fact," Mr. Liu said. He also argued that the "choosiness" of applicants required more from the fact that they were in no urgent need of a bigger or better home than from the fact that Singaporeans hated high rise blocks of flats.

D.D.

Public Utilities Board

IN ALMOST any country except Singapore, controversy over a new power station would mean controversy over "going nuclear." In Singapore, the controversy is over "going coal."

By 1987, the island's sixth power station will have to be ready for commission. Each of the previous five power stations has been oil-fired, but as yet another rise in oil prices looms at the end of the year, the Government is getting nervous about its complete dependence on oil.

Proposals that the sixth power station should be coal fired might seem innocuous elsewhere, but in Singapore, where 2.3m people are squeezed into just 225 square miles, it raises serious environmental issues. In such a small country, the problem of atmospheric pollution from coal dust cannot be underestimated.

The organisation which will have to decide whether Singapore "goes coal" is the Public Utilities Board, a government controlled body which supplies the island's water, gas and electricity.

A delegation from the PUB has just returned from Australia, where it had a close look at a number of operational coal-fired power stations. It will report early in 1979, and the Government is likely to act on its recommendations when its sixth power station, due to be built on the small southern offshore island of Pulau Saraya, gets the go ahead.

In the meanwhile, the mas-



Mr. Lee Ek Tieng, Chairman, Public Utilities Board.

sive oil-fired Sennok power station is due to be completed by 1984. Three generators, each of 120MW, were commissioned in 1976, and another three, of 250MW, should be in operation next year. The last two generators should be working by 1984.

As work continues at Sennok, so the project consumes the lion's share of the PUB budget for capital spending. The board expects to lay out \$540.5m in 1978, of which \$227.6m—or 59 per cent—will be spent on Sennok.

The Public Utilities Board worries over Singapore's complete reliance on oil for its power generation are quickly understood after a glance at the recurrent spending estimates for 1978. The board expects total recurrent costs to be \$554.4m (a 15 per cent rise on 1977). Of this, \$271.2m will be spent on fuel oil—almost 50 per cent of recurrent costs.

The PUB proudly claims that it has never raised its gas or electricity tariffs during 12

years of operation. The rise in cost of labour, materials and underground water supplies, it general services have been matched by improved efficiency. But on top of the basic tariff is an oil price adjustment charge, which was increased in 1973 and again early in 1974. Singaporeans can expect a fresh "adjustment" if OPEC leaders decide to increase oil prices when they meet in December. In this context, the financial arguments in favour of oil-fired power stations become increasingly powerful in spite of the environmental worries.

The PUB's gas supplies are almost totally derived from naphtha—another oil-based product which is likely to become more expensive with any rise in oil prices. Gas is mainly used for domestic cooking, and is the only area of PUB operations faced with private sector competition.

The PUB is exclusive supplier of piped gas, which accounts for almost 90 per cent of the gas used in Singapore. The remaining 10 per cent is Liquid Petroleum Gas (LPG), sold in containers. Several private manufacturers compete with the PUB for LPG sales but their prospects are dwindling as more and more of the Singapore population is housed on new housing estates—each provided with piped gas supplies.

Singapore's 2.3m people are among the few in Asia who can depend on drinkable water from their taps—and this is entirely due to the PUB. But it is as the nation's water supplier that the PUB has come face to face with its most acute environmental dilemmas.

Singapore has no rivers of

any significance and barely any underground water supplies. It relies almost exclusively on rainwater. Six water reservoirs have been built, with four more close to completion and another two reservoirs on the drawing board. But with a land area of just 225 square miles, and many other demands on the limited space available, there is a limit to the number of reservoirs that can be built—and the PUB realises that has very nearly reached that limit.

To relieve the problem, the PUB has negotiated with the Malaysian Government for four reservoirs to be built in South Johore—the mainland area adjoining the island of Singapore. Some river water has also been tapped in South Johore. Much of this water is piped across into Singapore, with the remainder being sold to the local population.

Despite these efforts, acute water shortages are projected by the late 1980s unless new water sources are tapped. Desalination has been ruled out for the present because of the huge costs involved.

In the meantime, the PUB has been trying to prepare the population for the psychologically unsavoury prospect of water recycling. At the domestic level this will mean purification and re-use of sewage. Industry will be encouraged to install purification plants for the recycling of water. It is hardly surprising that wall posters everywhere plead for water conservation. PUB and Government spokesmen rail unrelentingly against the "water wasters."

Like almost every other government-controlled body, the PUB is not allowed the luxury of financial support. After funding many of its projects through loans from the World Bank and the Asian Development Bank, the PUB is committed to squeezing an 8 per cent return on investment. At present it is managing an 11 per cent return.

The Singapore Government demands that debt servicing is covered 1.5 times by cash generation. In 1977, debt service was covered 1.77 times. This apparent success in meeting financial targets should nevertheless not disguise the fact that the PUB is treading a financial tightrope. The company will need over \$371m in fresh loans this year, and expect huge demands for extra cash in the mid-1980s, as the Sennok power station is completed and as work starts on the Pulau Saraya power station. Whether this station is oil or coal fired will make little difference to the initial cost of setting the station built.

D.D.

C.S.

D.D.

NOL
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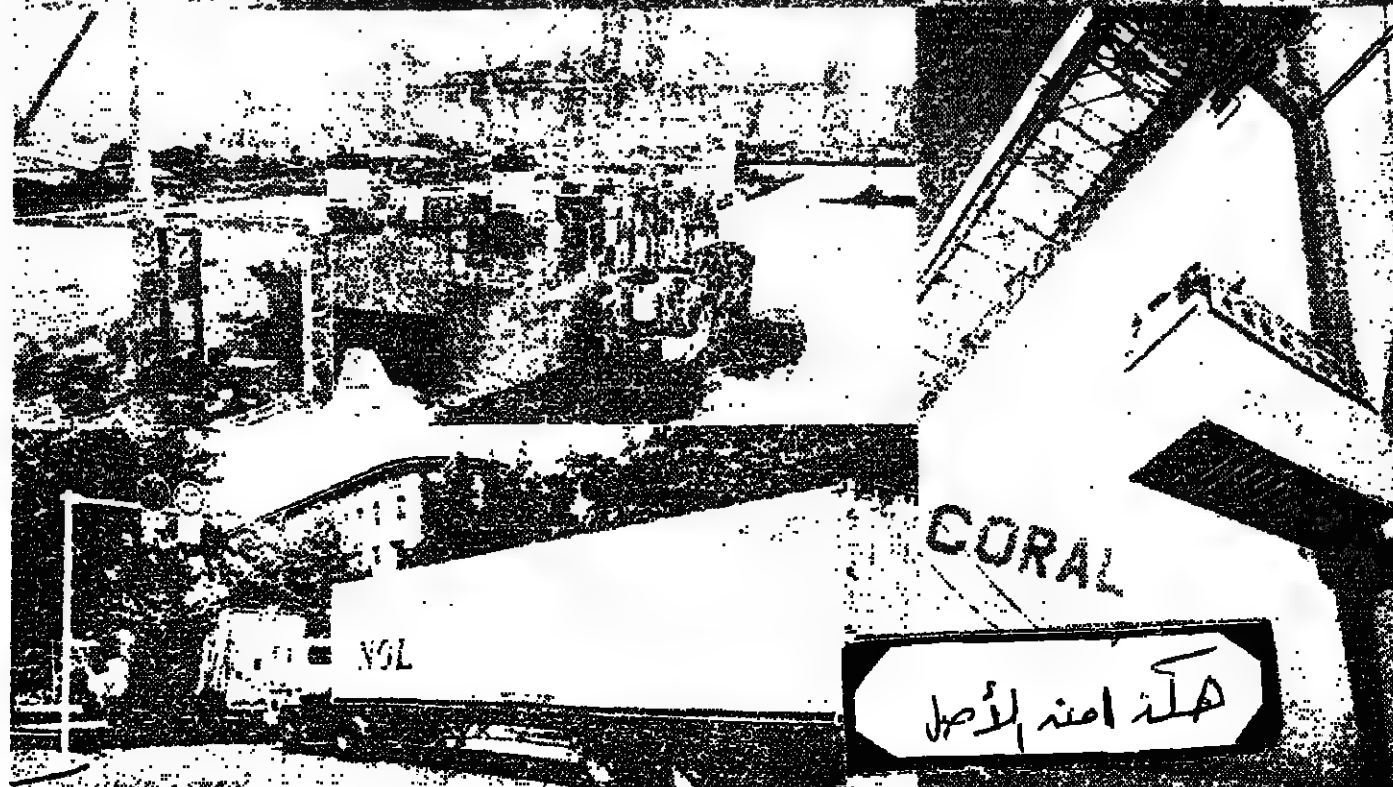
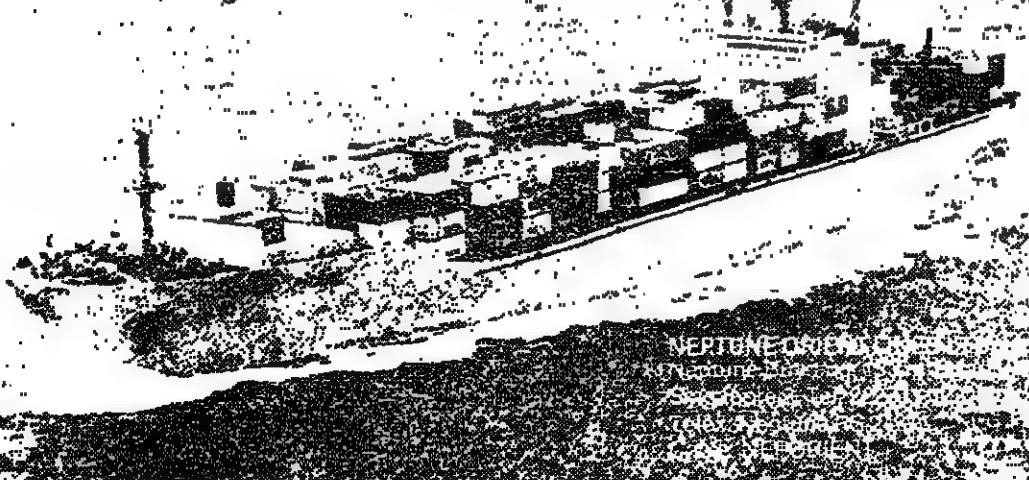
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- Operating world-wide on time or voyage basis.
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Central Provident Fund

WHEN IN 1955 the British administration in Singapore set up the Central Provident Fund as a basic workers' pension fund, no one dreamt that 23 years later the Fund would have been transformed into the main source of government borrowing, and the cornerstone of Singapore's anti-inflation and rehousing policies.

The scheme introduced on July 1 1955 was modest in scale, aimed at providing those who had no social security and no security in old age with a means of saving for retirement. Contributions varied according to the monthly salary, but for the average person, earning under \$200 a month, the employer had to pay 5 per cent of the salary into the employees' CPF account. Only when the salary rose above \$210 did the employee match this contribution.

Then, in 1963, the nature of the CPF was rethought by the independent Singapore government led by Mr. Lee Kuan Yew. The Government was confronted by an urgent and daunting need to provide adequate housing for its people. But there were no funds in the CPF account—half paid by his employer, and half paid out of his salary. The monthly payment, few workers had saved enough money to afford any of the houses the Government might build.

The scheme was simple but brilliant: boost the CPF contributions by employers and employees, make sure the funds

invested in the CPF are reinvested in government stocks, use this government borrowing to build new homes, and then allow the worker to use his CPF account for house purchase.

The scheme had a multitude of virtues: by reducing the spending power of workers it pegged inflation; it persuaded workers to learn the savings habit; it launched Singapore towards Premier Lee's ideal of a property-owning democracy; and if it was unused for means of saving for retirement, it would provide the worker, at the age of 55, with a substantial nest egg.

The scheme also encouraged full employment, since a man out of work was saving nothing, and so would be unlikely to save for a home of his own.

A new, higher, CPF contribution was introduced on September 1, 1968. In the 19 years since, then, contribution rates have been boosted another eight times. Contributions to the fund have grown from 0.5m to 1.25m.

From July 1, 1978, an employee earning more than \$363 found 33 per cent of his monthly salary going into his CPF account—half paid by his employer, and half paid out of his salary. The monthly payment, few workers had saved enough money to afford any of the houses the Government might build.

intention of returning physical incapacity; mental illness; death.

In 1977, withdrawals worth \$5120.0m were made on these various grounds, with 75 per cent of these being on retirement.

By contrast, in 1977, a total of \$308.5m was withdrawn for the purchase of almost 49,000 homes. A total of 165,709 houses have been bought this way since 1964. Contributions into the fund from the 750,000 active contributors totalled \$1,156m, taking the cumulative balance due to members of the fund to \$54,949m at the year's end. Deposits earn interest at 64 per cent compound, calculated quarterly. With inflation only recently rising to 5.2 per cent, there is an incentive to leave the money where it is. Workers can only withdraw cash for house purchase if the house they want to buy is government built. If you can afford the luxury of a privately built home, the Government assumes you can afford to pay for it out of your own pocket.

By August this year, the CPF had total assets of \$53,560m, with \$55,232m of that invested in government stocks—making up 67.3 per cent of the Government's domestic loans. The overall yield on the stocks is around 6.2 per cent, which means the Government is currently able to finance much of its spending 2 per cent more cheaply than it could if the

money was borrowed from the World Bank.

The system of forced saving under the CPF scheme seems to have imbued Singapore's workers with the savings habit. Many have been shocked by the speed at which their CPF deposits build up, and have been impressed by calculations that many will "retire" at the age of 55 as \$5 millionaires. Savings in the recently established Post Office Savings Bank are booming, and the banks have not yet reported any adverse effects on their business.

Amid considerable controversy, the CPF recently sanctioned a new use for deposits: when the Singapore Bus Service (SBS) announced plans to float a \$20m stock issue to improve

the public transport system, the CPF said it would allow contributors to use up to \$55,000 apiece to buy Singapore Bus Service shares.

The share offer was oversubscribed about 27 times, prompting some stock market experts to query whether the issue had been under-priced. When the new shares were distributed, at 500 per person, it was found that \$518.4m of the shares were paid for out of CPF coffers.

CPF General manager, Robert Lau, carefully warned that this policy departure did not imply that contributors would in future be able to use their deposits for stock market speculation; the Fund Managers claimed that the Singapore Bus

Service share issue was an exceptional and particularly "worthy" cause.

"In view of Singapore's limited road network, we urgently needed an efficient transport system, and we urgently needed to encourage its use and efficient administration," said Robert Lau.

"We felt that it was the ordinary working man who should be given a look-see in the running of his own public transport system. And that made the SBS a very special case. At the present moment, we don't envisage any similar ventures."

New investors in SBS will, as a "reward," get a concessionary bus pass, giving them travel throughout Singapore at reduced

rates on public transport. But they will not be able to resell their shares on the open stock market; when they sell up, their cash has to go back into the CPF account.

The only problem which seems likely to arise for the CPF is a long term one: what happens when Singapore's predominantly young labour force starts to reach retirement age in large numbers: some speculate that the drain on the coffers will be too huge to handle. But since the dilemma is unlikely to peak for 20 years yet, general manager Robert Lau refuses to contemplate it. Like "making a fast buck" for the CPF and its members.

D.D.

Singapore Airlines



Mr. J. M. Pillay, Chairman, Singapore Airlines.

SINGAPORE AIRLINES is the national flag carrier of Singapore and one of the fastest growing airlines in Asia.

According to Mr. J. M. Pillay, the SIA chairman, the airline ranks 24th in the world in terms of passenger kilometres flown, but second after Japan Air Lines in the Far East (although, Mr. Pillay adds, Korea might dispute the second part of that claim). SIA has been increasing its annual production by an average of 26 per cent a year since 1972—the year when its predecessor, Malaysian Singapore Airways, was dissolved and SIA formed.

In terms of actual loads carried, annual growth has been of the order of 33 per cent, with the difference accounted for by a steady improvement in load factors. This ranks as a fairly remarkable achievement given that the early years of SIA's progress coincided with the aftermath of the oil crisis—a period in which

other airlines were marking time. SIA, in fact, appears to have taken a calculated gamble on the feasibility of rapid growth around 1972, and won handsomely. The turning point in the airline's progress was the decision, in 1972, to order Boeing 747 jumbo jets at a time when it was doubtful whether there would be enough passengers.

SIA's fleet consists of seven jumbos, six Boeing 727s and eight 707s—a far cry from the fleet of five 707s and five 737s (together with some smaller aircraft) with which it started business in 1973. The existing fleet, however, is due to be modernised and extended in the near future, notably by the replacement of all seven jumbos with a new generation of improved 747s with more powerful engines.

The decision to replace the existing 747 fleet, with some additional fleet expansion, enabled SIA to announce last May what it claimed was the largest order for aircraft ever placed by a commercial airline. The order was worth \$900m and included 13 new 747s, six 727s (some of which are on option). The SIA order made headlines in U.S. newspapers at a time when the airline was starting preparations for a new trans-Pacific passenger route (due to open next April).

SIA's ambitious aircraft purchasing programme has saddled the airline with a fairly heavy debt repayment schedule which is one reason why the break-even load factor has risen steadily in the past few years. It now stands at somewhere above 60 per cent. Actual load factors, however, have risen steadily (to 68 per cent in fiscal

year 1977-78) so it would appear that SIA's prescription for growth is a sound one.

Mr. Pillay attributes his airline's rapid progress to two factors: the first, and probably most significant, is the focal position of Singapore in international communications. The island is on what the British call the Imperial route to Australia and the Australians call the Kangaroo route to Europe. Mr. Pillay points out. It is also a stopping-off place for practically every regional airline in South East Asia and for U.S. airlines flying the Pacific. Because so many foreign airlines call at Singapore (a total of 30 at the last count) SIA has ample leverage for acquiring traffic rights in Europe and the U.S.

The growth of SIA (or rather of its predecessor Malaysian Singapore Airlines) really got under way when it became possible in the 60s to start making full use of this accumulated bargaining power. A turning point in the process would seem to have been the acquisition by the Singapore and Malaysian Governments of equity in the airline which had previously been held by BOAC and Qantas, two of the major airlines on the London-Australia route and important competitors for SIA in the region.

Mr. Pillay stresses the fact that the BOAC and Qantas involvement in Malaysian air-ticketsing services. This is not the same thing, Mr. Pillay says, as the "gimmickry" practised by some other airlines.

Plans

SIA's plans for the future include the expansion of trans-

Pacific routes from the four flights per week with which the service will start next year, the possible opening of services to the South West Pacific (Port Moresby, Fiji, etc.) and, when a number of existing problems have been sorted out, the operation of a Concorde service between London and Singapore in partnership with British Airways. Concerning the notoriously unprofitable Concorde, Mr. Pillay says that the aircraft will make a profit if it is flown for seven hours a day with a 80 per cent load factor, and SIA expects to achieve this. The Concorde will also be "good for the prestige" of SIA and the region.

SIA is 100 per cent owned by the Singapore Government and tied in to other official institutions through its management structure (Mr. Pillay, for example, doubles as one of the permanent secretaries at the Ministry of Finance). As an economic asset to its home country there can be no doubt about SIA's importance. The airline contributed 3 per cent of Singapore's GDP in 1977 and earned more than half of the net increase in Singapore's foreign reserves during the same year. Most important of all, SIA flew to Singapore no less than 40 per cent of the tourists who visited the island in 1977. Mr. Pillay says SIA's function is not primarily to serve the economic interests of Singapore, but to provide a service to its customers. For most of its six years of existence the airline seems to have managed both.

C.S.

Jurong Town Corporation

THE JURONG industrial estate in the south-west of the island of Singapore is a monument to the Government's determination to create an industrial sector as the only solution to Singapore's employment problem as the country became independent. Singapore had a work-force of 500,000, of whom 80,000 were unemployed when British control over Singapore's domestic affairs ended in 1959. Today 25 to 30 per cent of the workers of Jurong (and at other industrial centres around the island) are "guest workers" from Malaysia, with others shortly due to arrive from Thailand.

Singapore's good communications and political stability plus the generous tax incentives offered to foreign investors are three major reasons for the transformation. The fourth reason has been the Government's ability to provide a continuous supply of well-equipped industrial land at very reasonable prices.

The problem of providing jobs was one of two major headaches which Singapore faced at independence and like the other major problem on the Government's plate (housing) was initially tackled by the creation of a special development board. Officials at the Economic Development Board (EDB) who were given the task of increasing the supply of jobs quickly concluded that industry at that time accounting for only 4 per cent of Singapore's GNP was the sector to develop. They also concluded that Jurong, given the existence of prior claims to most of the rest of Singapore's land area,

was the place to develop it.

The EDB started buying land in the Jurong area from the Government in the early '60s and was soon in a position to offer sites to textile manufacturers from Hong Kong and Taiwan who were seeking new manufacturing bases. Encountering quota restrictions on exports from their home countries, the Malaysia people, when Singapore was a member of the Federation of Malaysia, produced a flood of manufacturing investments aimed at import substitution. Though this was followed by a disquieting lull after Singapore pulled out of the Federation in 1965.

In 1965, Britain's decision to phase out its military presence meant that Singapore was confronted with a new spate of employment problems but by that time Jurong was beginning to take off. The deep water sites on the state's coastal strip attracted investors from the Japanese shipbuilding industry which was seeking a location in which to establish ship repair facilities to balance its own emphasis on the building of big tankers. By the early '70s multinational companies were beginning to see that Singapore was good place to locate factories aimed at world markets (not merely regional ones) and investment commitments were coming in at the rate of over \$500m a year.

The EDB, succeeded by the Jurong Town Corporation which took over responsibility for industrial estate development in 1968, has borrowed over \$81.1bn from the Government to purchase and develop land in Jurong since the early '60s. Purchasing has presented no

real problem thanks to a land acquisition ordinance (introduced after independence) which gives the Government, or a statutory corporation, strong powers vis a vis individual landowners.

Development at first involved a considerable amount of land reclamation since much of Jurong was a tidal swamp before the scheme was launched. By far the greater part of the work was completed before the oil crisis drastically increased the fuel costs involved in shifting large amounts of soil.

The JTC, which remains the sole owner of Jurong's 15,000 acres of industrial land, lets factory sites (or ready-made factories) to investors at 6 per cent per year of the cost of acquisition and development. Its contractors give it the right to increase rents by up to 50 per cent (ie to 9 per cent of the original development cost) after the first five years and by another 50 per cent after ten years. Since the JTC borrows money from the Government at interest rates of between 7.25 and 7.75 per cent land is in effect being let to new occupant at subsidised rents.

Investments

Ultimately, however, JTC can normally expect to recoup handsomely its investments—besides being the owner of land which is appreciating hugely over its original acquisition price. The JTC owed the Government \$81.1bn in its last fiscal year and spent rather more than half of its income during the same year on servicing its loans. The corporation, however, has not had to borrow in order to

finance interest payments. So far as its long term future is concerned it is clearly sitting on a gold mine.

The Jurong estate, now contains 820 factories employing 25,000 housing units which the JTC built because workers were having to travel too far from other parts of Singapore to Jurong.

In the first years of the project the lack of housing meant that there were unfilled vacancies at Jurong despite the existence of unemployment elsewhere on the island.

The JTC is trying to "humanise" the estate by providing amenities such as parks, sports stadia, and skating rinks, but labour turnover remains high and it may be years before the estate becomes a rounded and self-sufficient community.

Jurong is not the only place in Singapore where industrial development is under way on Government estates. The combined total of other estates (also supervised by JTC) now houses 760 companies with a total of 90,000 workers and more can still be developed along the north-east coast of the island facing the deeper portion of the straits of Johore. Mr. Teh Cheang Wan, the chairman of JTC, says some of the ideas for Jurong came from Britain's new towns, but quite a number of others were thought up by Singapore's own planners in the early '60s. Anyone who wants to copy Singapore will have to ensure, he says, that it starts out with a strong land acquisition ordinance. Otherwise land costs may go through the roof as industrialisation proceeds.

C.S.

Neptune Orient Lines

NEPTUNE ORIENT Lines, created in 1968 as Singapore's national shipping line, took eight years to struggle into profit. But after three successive years in the black, the top management is alive with talk of expansion.

In February this year, the company for the first time started shipping between Asia and the West Coast of the U.S. It has five container ships currently under construction—all of them to be ready by 1980—to serve this new route. Plans are also mooted for a new service to West Asia—what Europe tends to call the Middle East.

It is difficult to underestimate the psychological relief when profits were announced for the first time in 1976. In the harshly competitive world of Singapore business, lame ducks are left to die—even 100 per cent Government-owned companies like Neptune Orient.

The company's General Manager, Mr. Lua Cheng Eng, claims there were special reasons for Neptune Orient's slow climb to profitability. First, it was established with next to no foreign help or expertise—which meant learning lessons the hard way. Second, within two years of starting operations, the world shipping industry was overrun by the container revolution.

"We had barely had time to learn about traditional shipping when the container revolution occurred," Mr. Lua said. "The changes took place so fast—not in terms of containerisation—grown from \$549m to over \$1.1bn in 1972, while paid up capital

management style. It became essential to work through a consortium."

Neptune Orient Lines was incorporated in December, 1968, with an authorised capital of \$100m. Even though the company was Government-owned (through the Government-owned company Tanamack), it was clear from the outset that it could expect no special favours. It would have to make a profit like any other company, and like any other company, it would have to tender for business—including any Government contracts—in the normal way. If a client wanted a Government guarantee, Neptune Orient was to be charged by the Government on a full commercial basis.

With these ground rules clear, and expert advice from a senior manager from the National Shipping Company of Pakistan, the company bought a nine-year-old 12,000 dwt general cargo ship from Germany's Hansa Line. The ship was christened Neptune Topaz.

In under 10 years, the Neptune Orient fleet has expanded to 26 ships. It has six pan-Asian container ships, fully cellular container ships, one roll-on-roll-off container ship, four dry cargo liners, ten Freedom vessels for bulk cargo, two product tankers, two crude oil carriers and a VLCC (very large crude carrier). The fleet comprises a total deadweight tonnage of just over 750,000 dwt. All but the container ships are chartered out.

In 10 years, fixed assets have grown from \$549m to over \$1.1bn, while paid up capital

has jumped from \$510m to \$575m.

Another five 16,000 TEU fully cellular container ships are now under construction in Japanese yards and are due to come into service in mid-1980. These ships will boost the total fleet size to almost 1m dwt.

From the outset, the company made a policy decision to stay out of "local" shipping—for example, between Singapore and its ASEAN neighbours (Thailand, Malaysia, Philippines and Indonesia).

But, exploiting Singapore's strategic position on the shipping route between Europe and the Far East, Neptune Orient negotiated a "junior partnership" in the Far Eastern Freight Conference, and set up a line between (in Asia) Busan, Tokyo, Kaohsiung, Hong Kong, Port Kelang and Singapore, and (in Northern Europe) Southampton, Hamburg, Bremen, Rotterdam, Antwerp and Le Havre. This was the first shipping link established between Singapore and Europe.

In 1970, a line was opened with Australia. But the company's third line—with the U.S. west coast ports of Long Beach and Oakland—was not set up until February this year. Four container ships currently run every nine days from Yokohama, Osaka and Busan in Asia, but by mid-1980 they will have been joined by another five ships which are now under construction.

When Neptune Orient made the decision to open links with the U.S. it was at the same time considering a fourth route—with

West Asia. These plans have been shelved for the time being, but Mr. Lua implies that they are unlikely to be shelved for long.

Both the European and Australian lines are now running profitably. The company said that it was still too early to confirm a profitable year for the new American line, but was nevertheless "satisfied" with business so far.

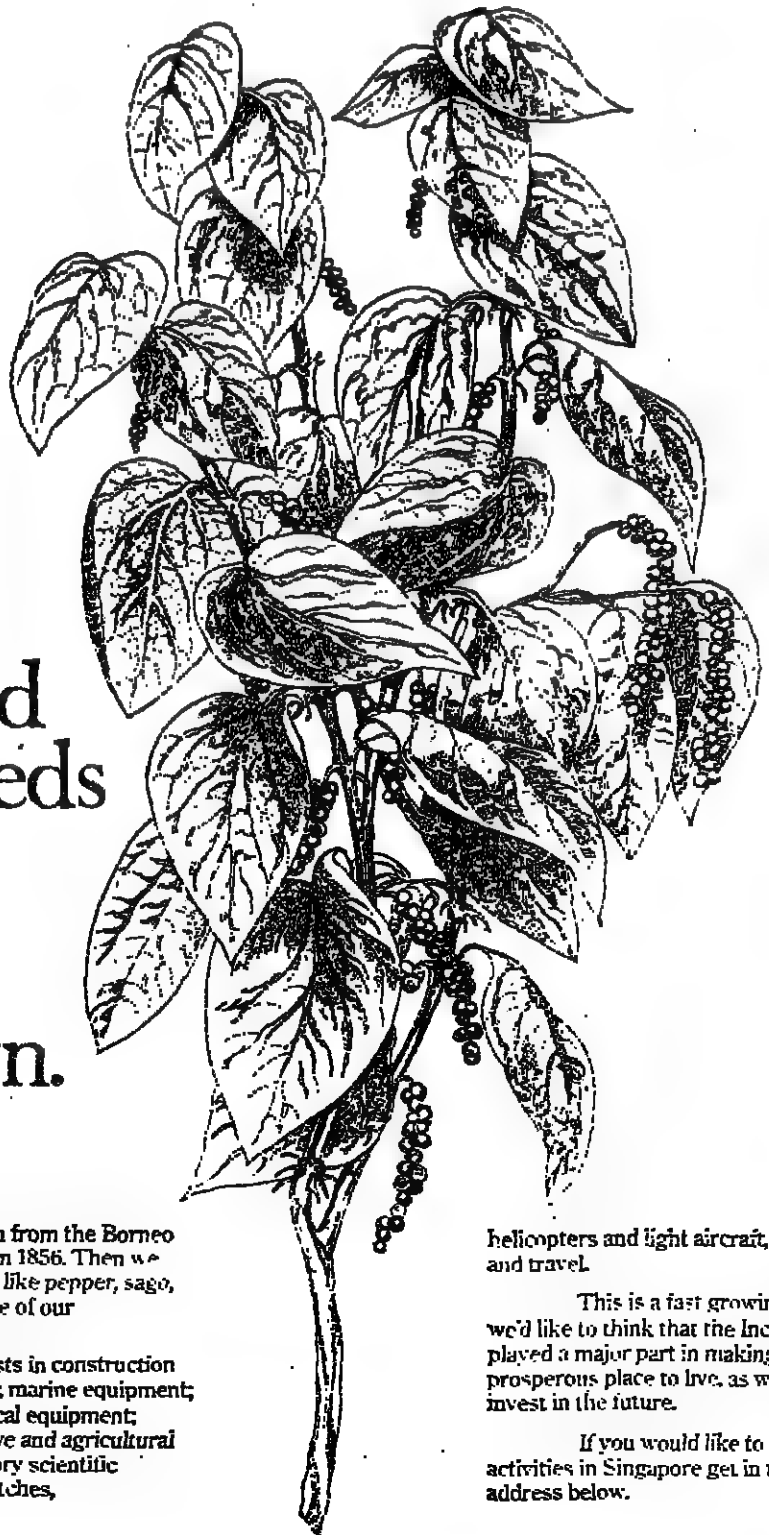
The world's shipping companies have had a hard time during the trade slump spanning the past five years. But Neptune Orient has survived comparatively unscathed: no ships have had to be laid up. On the contrary, the company has been able to buy new ships at bargain basement prices from companies in greater difficulties. "We believe that times of adversity are also times of opportunity," Mr. Lua said wryly. "I don't know whether to call it luck, foresight, or what. We are not operating in the worst affected sectors—with tankers, LNGs and Bulk Carriers. But we would have been badly hit if we had not rationalised and containerised fast enough. Even as we are, growth has been slow."

Mr. Lua claims that he and his company have managed to reconcile themselves to the inevitability of slow growth. "Our figures are slightly better this year than last," he noted. "So we hope that we are at least coming up from the bottom."

D.D.

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A centre for communications

IF THERE were ever a city made by geography, Singapore is it. When Sir Thomas Stamford Raffles stumbled upon Singapore in 1819 he saw immediately the enormous potential in what until then was an obscure fishing community inhabited by a few hundred

Malays. Situated at the far end of the Straits of Malacca, the tiny island could command all the major sea routes in South East Asia, and Raffles set out to make sure it did.

Today Singapore's strategic location is the basis of its very political independence. As the

transport and communications centre of a region encompassing the entire Indonesian archipelago and the Malay peninsula, the republic is indispensable to the economic aspirations of both Malaysia and Indonesia, two of its partners in the Association of South East Asian Nations.

Both are jealous of Singapore's progress and traditional racial enmity makes that jealousy volatile. But as long as the republic remains committed to the ASEAN regional concept, and knowing what Singapore can offer, its detractors realise that co-operation is much the best policy.

As in Raffles' day, the centre of Singapore's communications network is its harbour. In 1977 the port of Singapore handled more than 64m tons of cargo, making it the fourth largest in the world. During that time some 41,000 vessels arrived and departed.

Over the past several years the pattern of Singapore's coastal and international shipping has changed considerably, with containerisation making firm inroads into conventional traffic. The port of Singapore Authority expects container traffic to increase at a 25 per cent annual rate over the next few years.

Along with this growth, transshipment container traffic has also shown good gains. In 1977 this transshipment traffic accounted for 38 per cent of all containers handled.

Despite rising protectionism in West Europe and North America, prospects for Singapore's export growth, and with it, an increase in shipping, are favourable.

The ASEAN Preferential Trading Arrangement and the possibility of trade liberalisation with Japan have convinced local authorities that any losses in the West can be offset.

Singapore is also a regional and international aviation crossroads. Paya Lebar airport currently handles about 5m passengers a year, making it the busiest in South-East Asia. While Paya Lebar has recently been expanded, it will soon give way to a totally new facility, presently under construction at Changi on Singapore's east coast.

The Changi airport, now set to begin operations in early

1982, will cost some \$81.6m, the republic as all things to all people. In Japan, for example, Singapore is sold as a safe haven in a region supposedly replete with street crime. Indonesians, who comprise the largest group of visitors, view it as a one-stop supermarket, where they can pick up the kinds of luxury goods difficult to acquire at home. In Europe, Australasia and North America, Singapore is "instant Asia," a handy amalgam of Chinese, Malay and Indian cultures where the streets are clean and nearly everyone speaks English.

Officials have voiced some concern that the recently announced decision by Britain and Australia to reduce airfares between the two countries could have a serious impact on Singapore's tourist traffic. The fare reduction will effectively eliminate Singapore as a budget stopover for Australians en route to or from Britain, and with Australians accounting for more than 14 per cent of Singapore's tourist traffic, at least superficially, the fears would seem to be justified.

However, Australia seems committed to lowering airfares across the board, and if cheaper flights were instituted to South East Asia as has been suggested, in the long run Singapore stands only to gain.

Aside from the Changi airport project, the major focus of construction work in Singapore is focused on land reclamation with \$2.2bn in work now under way. The most important scheme is in the east coast area, where 1,500 hectares have already been reclaimed. Due for completion in 1980, the east coast

project will include a new satellite town, with modern highways linking the extreme east coast and the western part of the island.

Smaller land reclamation projects are also proceeding in other areas of Singapore. They include the construction of two new channels to yield marine land with sea frontage for the shipbuilding and repairing industry.

Another construction project currently under active consideration is a proposed \$30m underground mass transit scheme. The system was scheduled to get underway in the late 1980s, but faced with mounting late afternoon traffic congestion, authorities have moved planning forward.

One of the factors behind the decision to speed up the time-table was the renewed demand for private cars, and the mixed results of the area licensing scheme, which seeks to limit traffic in the central business district. In the long term, a mass transit system is viewed as essential for Singapore. By 1990 it is projected that the working population will total 1.6m, which means that based on current trends, demand for public transport will be 2.2m passenger trips daily.

Financing for the mass transit project would most likely come from a combination of loans from foreign sources and bonds purchased by the Central Provident Fund. Private participation through share issue is also a possibility.

P.W.

Intraco

THE TROUBLE with most of the business ventures set up by the Singapore Government in the past decade is that they have been too successful—or at least too successful for the liking of private business.

Intraco, which celebrated its tenth anniversary earlier this year, is an exception. It has not developed into Singapore's answer to the Japanese General Trading Company, as the Deputy Prime Minister, Dr. Goh Keng Swee, evidently hoped when he proposed its formation.

Its turnover of roughly \$8100m per year is less than the before-tax profits of some of the major private sector trading concerns and its overseas branch network (after the closure or "redevelopment" of offices in such places as Sydney, Moscow and Düsseldorf a few years ago), is minimal.

Markets

Even so, it can be argued that Intraco (its name is short for International Trading Company) has done something during the past decade to establish markets for Singapore-made goods in major overseas markets (including Communist ones).

According to Mr. Lam Peck Heng, Intraco's planning and development manager, Dr. Goh suggested the formation of a Japanese-type "shosha" or general trading company in Singapore after travelling the world during the mid-sixties and noting the numbers and

success. Japanese manufacturing companies use "shoshas" to sell their goods overseas—either because of force of tradition, or because they lack the language skills needed to do their own overseas selling, or because they are themselves members of the same loose-knit business groupings as the "shoshas."

In Korea (where Japanese type "shoshas" have been successfully established), manufacturers have been forced to use general trading companies because the latter have been accorded foreign exchange and travel privileges denied to industry.

The Singapore government failed to support Intraco with the network of controls and restraints which has bolstered the position of Korean general traders. The result was that the company had to compete on its own merits with other importers and exporters.

Intraco today exports some \$540m to \$550m worth of Singapore manufactured goods per year (about half its turnover), but finds difficulty in keeping the "loyalty" of manufacturers whose goods it is selling (given the natural tendency of exporters to try to cut out the "middle man.") Its clients, generally speaking, do not include the big multi-national which have chosen Singapore as a manufacturing and sales base. They tend to be smaller and more local companies and Mr. Lam is frank

enough to admit that pushing overseas sales on behalf of such companies is not particularly profitable.

Intraco would probably be better off importing Western consumer goods into Singapore than trying to sell Singapore goods in the West, but this is not part of its business.

Despite failing to live up to the hopes of its creators, Intraco serves a number of useful purposes (apart from that of earning a reasonable profit for its shareholders).

Possibility

It frequently provides the channel for initial trading contacts between Singapore and another country (a case in point could be Vietnam, where there is a strong possibility that Intraco may shortly open one of its few overseas branches). Intraco has also been successful in diversifying Singapore's sources of imported raw materials (for example, by opening up the South Pacific as a source of copra supplies).

Last, but not least, it helps to keep the price of rice stable by managing (for a fee) the Government's rice stockpile.

With these varied functions, Intraco can be said to earn its keep as one of Singapore's semi-Governmental companies, but it has yet to develop into the powerful overseas marketing tool that was originally envisaged.



Mr. Chandra Das, Managing Director, Intraco.

Development Bank

C.S. THE DEVELOPMENT Bank of Singapore (DBS), like Jurong Town Corporation, is a "child" of the Economic Development Board (EDB), the all-purpose industrial development organisation set up when Singapore became self-governing. From its birth in the late fifties until a decade or so later the EDB provided the money for Singapore's industrial development effort besides buying the land and building the factories needed. By 1968 these tasks had clearly become too diverse for one organisation to perform, so the decision was made to hive off the financing function to a specially created development bank.

Singapore sought the advice of the World Bank and was advised that \$815m would be an appropriate amount of capital for the new bank. The chairman of EDB, Mr. Hon Sul Sen, who also became the first chairman and president of DBS, decided that \$8100m would be a more appropriate figure. DBS thus started life with more resources than development banks in neighbouring countries. It also grew faster—so fast, in fact, that by 1977 the bank had become Singapore's third largest in terms of assets, with every prospect of moving further up the league table within a short time.

Retail

Although founded to perform the function of a development finance company, with the emphasis on providing long-term finance for industry, DBS was also licensed from the start under the Singapore Bank Act. This meant that there was nothing to prevent it moving into the retail banking field as and when it chose. In its early years DBS did not in fact choose to take on the local banking competition. It maintained only a single branch in downtown Singapore for the first three years or so of its life, and opened deposit accounts only for customers who were already making use of its long-term loan facilities.

The situation began to change around 1970 when Singapore emerged as a base for offshore banking and DBS decided to go for a share of the action. The bank initiated the Asia-dollar bond market in Singapore by floating the first U.S. \$10m issue on it (it has since managed or co-managed a majority of such issues). Around the same time DBS began moving directly into the retail banking field by establishing a network of branches in Singapore (it now has twelve whereas Overseas Chinese Banking Corporation, the largest local bank, has 17). DBS "went international" in 1977 when its Tokyo representative office became a full branch. It may also decide to open branches in London and New York.

The difference between DBS and the other leading Singapore

banks is that the former continues to stress long-term lending to industry rather than the more conventional varieties of short-term lending. DBS's management strategy means that "We do not necessarily choose our investments on the basis of the highest immediate return," according to Mr. Patrick Yeo, vice-president.

This in turn means that the bank relies rather more heavily on long-term sources of finance than its competitors. With one exception DBS is the only local bank to have tapped Singapore's rapidly growing capital market. It has also raised loans from organisations such as the Asian Development Bank and the World Bank. Finally, it has enjoyed exclusive access (until recently) to Government credit lines designed to assist small industry and to finance ship exports.

DBS has helped the Government by taking equity participation (and/or making loans) in it has helped to bring a new

project to the stage of profitability. A case in point is the banks' modest equity stake in Petrochemical Corporation of Singapore the joint venture between the Singapore Government and a group of Japanese chemical companies which is to build a petrochemical complex on an offshore island.

In other cases, however, the bank has acquired equity in new ventures on the basis of strictly commercial criteria. An example here is the 12.5 per cent DBS stake in Yaohan Singapore, the Japanese department store group which is in the process of establishing a highly successful supermarket chain in shopping complexes financed by DBS's real estate department.

DBS's real estate department recently to Government credit lines designed to assist small industry and to finance ship exports.

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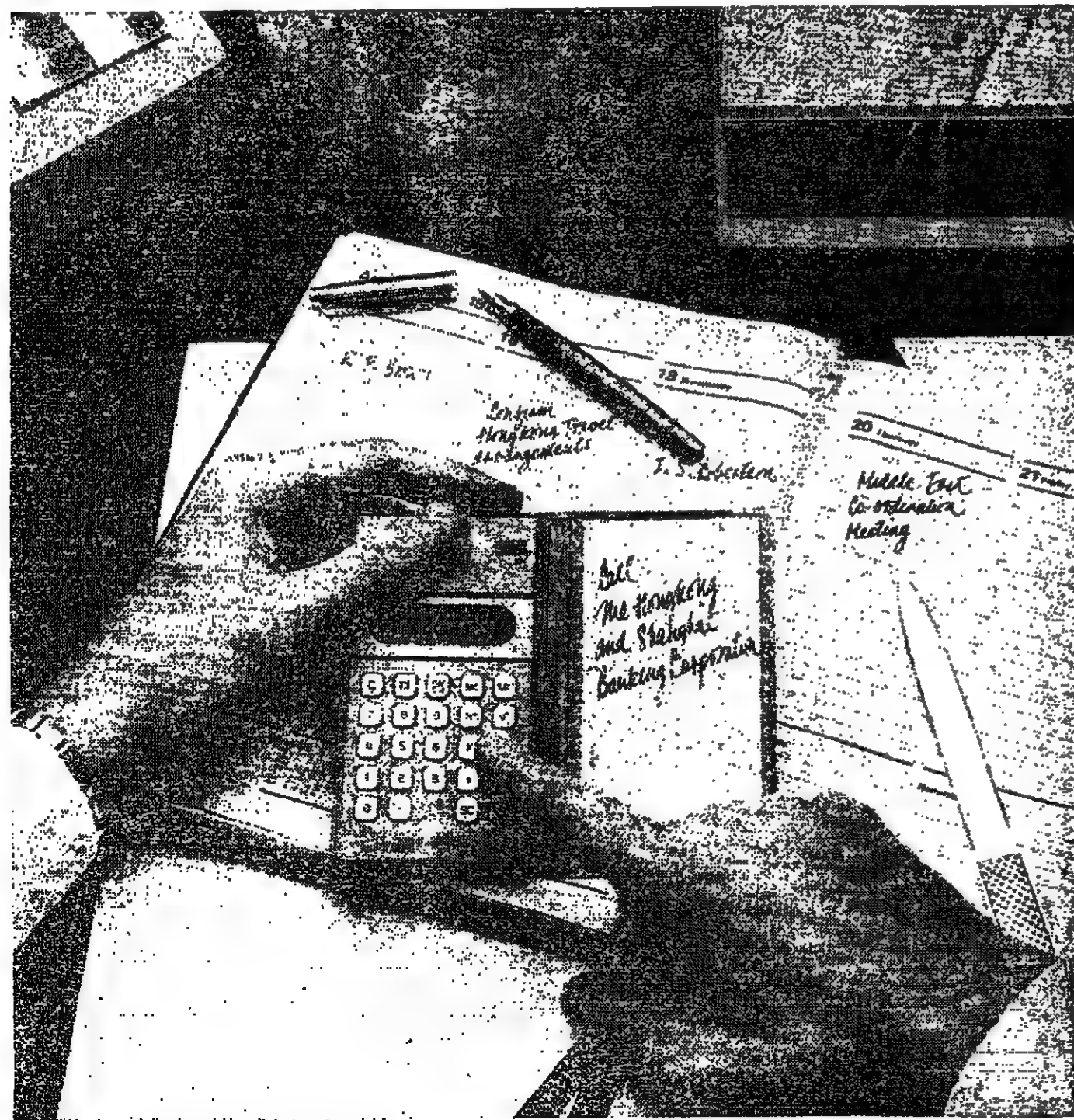
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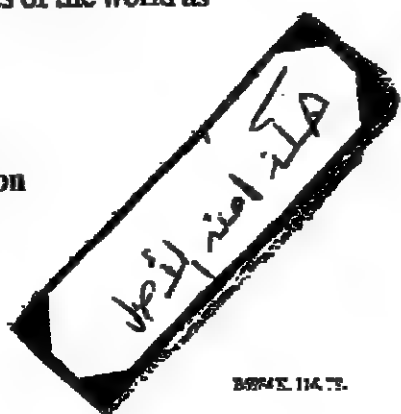
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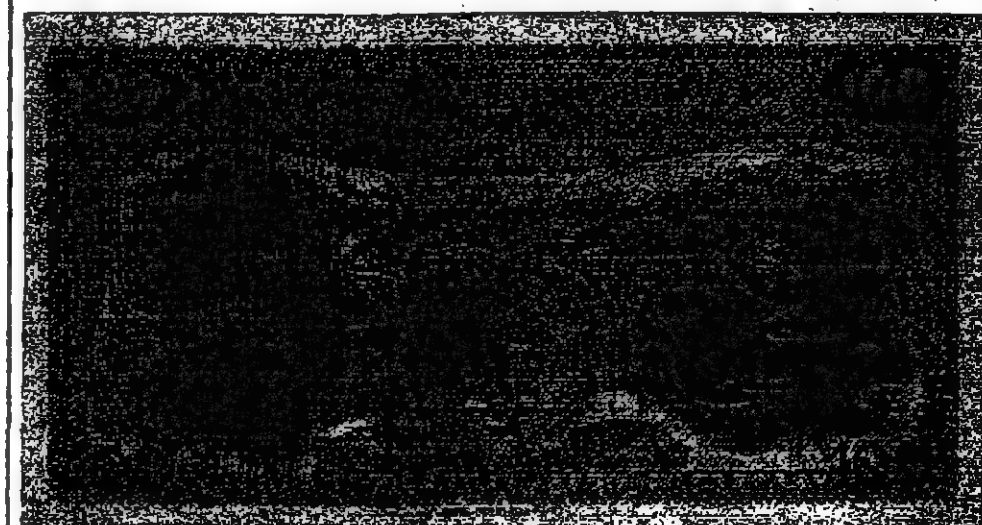
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An alliance of the weak

By PAUL BETTS in Rome and RUPERT CORNWELL in Milan

LIKE ST. AUGUSTINE, who wanted to be good but not quite yet, Italy and Britain appear to have similar sentiments towards European Monetary Union. At least, that is probably the growing impression in Bonn, which must be a vindication, as the French, with some measure of apprehension, the talks in London today between Mr. James Callaghan, the British Prime Minister, and Sig. Giulio Andreotti, his Italian counterpart.

The talks could not come at a better time for Italy: barely 12 days before the European Council in Brussels, although, as often happens in these cases, the timing is largely a matter of coincidence. Since the European summit in Bremen last July, Sig. Andreotti has renewed on numerous occasions his country's strong political commitment to monetary union. However, despite these declarations of political goodwill from a country which has generally a good European track record (and certainly a better one than Britain), disenchanted has been spreading in Italy during the last few weeks with the monetary proposals so far tabled by West Germany and France.

The distaste voiced in Britain for the envisaged European Monetary System (EMS) has reinforced Italy's negotiating position as well as possible. Sig. Andreotti with a possible (and perhaps even secure) reason for not joining in the initial stages. In any event, an alliance between Italy and Britain at this late stage of the current negotiations will clearly enable Italy to ask and perhaps even secure certain terms from the Germans, which might have appeared unrealistic and unobtainable up to some

weeks ago, making monetary union more attractive in Rome. Alternatively, if Italy's requests were not largely met, Andreotti could quite honourably claim that monetary union represented too great a risk for his country at this particular time.

From the beginning there has been a wide convergence of views between Italy and Britain. Sig. Andreotti shares Mr. Callaghan's objection to the inequitable system of contributions to the EEC budget. Although it is, after Ireland, the poorest member of the European Community and hence should be a net beneficiary of the budget, Italy risks becoming a net contributor.

Throughout the consultations Italy, like Britain, has laid particular stress on the so-called "concurrent studies," including a reform of the Common Agricultural Policy (CAP), to realign the net receipts and net contributions of individual countries. Italy is also pressing for a CAP more favourable to Mediterranean products. It has asked for firm commitments, originally agreed in principle by the Nine at Bremen, for substantially increased transfers of resources and expanded credit facilities to help countries in relatively weak economic situations to participate in the EMS.

Dr. Paolo Baffi, the Governor of the Bank of Italy, spent out his country's position quite explicitly on two recent occasions at the annual congress of Italian foreign exchange dealers and before a Senate Finance Commission. In his two addresses, he referred to three preconditions for Italian membership in the new system: a greater exchange rate flexibility

than the 2.25 per cent margin of the existing snake; an adequate rescue fund to protect currencies from eventual speculative pressures; and a transfer of resources to weaker economies. He claimed it was "unthinkable" to barter an untenable agreement on exchange rates for broader credit facilities.

Divergences

It is perhaps on this last point that there are divergences between Italy and Britain. Dr. Baffi has declared in public that a rigid monetary system was "in no way compatible" with the differentials in inflation and interest rates which now existed in the Community. The Italian monetary authorities have been asking for a wider 6 per cent to 8 per cent margin for those countries which cannot afford to join immediately a narrower snake. The Germans and French initially accepted for countries in the position of Italy a margin of 4½ per cent.

On Monday the Community finance ministers at Brussels agreed to give Italy the wished for 6 per cent margin giving a total band of 12 per cent, but it remains to be seen whether heads of government, Italy, in any case, is still holding out for the "concurrent study" of a transfer of resources and of the farm policy of the EEC.

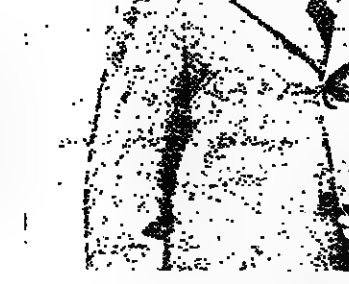
A wider—and in practice downward-moving—band would probably enable Italy to pursue its current policy of steering the lira along a managed down-slope, allowing the Italian currency to depreciate against the other European currencies without

suffering speculative attacks on the response of the trade unions to the Government's proposed three-year (1979-81) economic recovery plan which is to lay the basis for sustained and stable growth in coming years. Together with fundamental reforms to reduce Italy's ever expanding public sector borrowing requirement, the plan hinges on the unions accepting an incomes policy designed to prevent any real increases in wages during the next three years.

When it first presented its programme in September, the Government said it represented "a choice to stay in Europe." There is a serious risk that an Italian decision to stay out of the EMS may prompt the unions to consider the sky is the limit in the imminent round of wage negotiations involving some 10m workers. Equally there is a danger that Italy could join without first securing consensus on key wage restraints.

In Milan, the country's economic and industrial centre, by temperament, history and geography close to the European heartlands of the North, the dilemma takes on its sharpest form. The inclination to join the system is perhaps stronger there—but so is the daily reality of the difficulties facing Italy, masked only to a small degree by the dramatic recovery of the external accounts.

The warning signs are there for all to see. Earlier this month the risk of the moderate stance of union leaders being undermined by a militant shopfloor was dramatically underlined by the election of officials, roughly corresponding to shop stewards in Britain, at the Arese plant of the state-



Mr. Callaghan welcoming Sig. Andreotti in Downing Street during his visit in 1977; then, as now, upon Sig. Andreotti's return to London, there were many problems in common.

controlled Alfa Romeo car group. Workers at Alfa Romeo, which lost L98bn (£80m) last year, are hardly in the position to indulge in a trial of strength similar to that of Ford of the UK. Yet the elections demonstrated a sharp increase of support for so-called autonomous or non-aligned unions, whose aggressive line on strikes and pay has deeply embarrassed the more orthodox leaders of the big unions. Scarcely a voice is to be heard in Milan speaking up for Italian membership of the EMS on any other than the most flexible of bases, which would in practice entail little change from the country's current ability to manage the lira independently.

Under pressure

Sig. Andreotti is also coming under pressure from the main left-wing parties, the Communists and the Socialists, on whose support rests the survival of his minority Christian Democratic administration. The Communists find the present coalition formula increasingly uncomfortable for a combination of reasons, not

least their apparent loss of electoral appeal, and the recovery of foreign currency reserves now amounting to nearly U.S.\$10bn.

Moreover, a downward adjustment of sterling and the lira and an upward movement of the Deutsche Mark in a five-country EMS could be passed off politically as a realignment. But if the lira alone were to move down it would clearly be a devaluation costing Italy face.

In any event, Italy, like Britain, wants to see an effective system of obligatory intervention in the new snake based on the Community average—unlike the British Labour Party, which in most cases would probably be the D-Mark—to bear the burden of whatever support measures prove necessary to a set of faith. Such intervention would be extremely hesitant about the take place before bilateral limits proposed by the Communists. The Communists do not like the idea of a system "prefabricated by the French and the Germans," while clearly be weighted against Italy.

Sig. Andreotti is likely to throw in all these domestic and technical problems to secure the best possible compromise he can realistically obtain from Germany and France. In partnership with Britain, he could speculate attack, eroding in a

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Letters to the Editor

Treasury models

From Dr. Jeremy Bray, MP

Sir—Your leader (November 16) on the forecast recently published by the Treasury under the provisions of my amendment to the Industry Act 1978, suggested that I have greater faith in the accuracy of model-based forecasts than does the Treasury itself. On the contrary, I have sought, constantly, to get the Treasury properly to appreciate the errors of its forecasts. My amendment—required by the Treasury to publish assessments of the errors of their forecasts. This I put in, not to humiliate the Treasury, but because, as the Treasury now say themselves, "the use that can be made of forecasts must depend on some such assessment."

I can all for the "judgment," you advocate as well as mathematics: it is indispensable. But what would you think of accountants or engineers who found accounts and stress calculations too "strenuous," so merely gave their "judgment" that a "company was about to collapse" would not fall down? "Judgment" used to excuse shoddy mathematics as an fraudulent as irrelevant mathematics.

Comment on the Treasury forecasts is improving. It is taking the point that the forecast is only a base for alternative forecasts on different assumptions. The Treasury though has yet to go the further step of testing how policies can respond as events depart from forecasts and assumptions, as they will do whatever assumptions are made. The argument for "rules" versus "discretion" needs to be pressed much further. Far from dispensing with models, as some monetarists have suggested, and more specifically Lucas, Sargent and Wallace, and Kydland and Prescott, the effect of expectations—such as Chow has shown recently, is to require the more elaborate use of models for the design of policy rules. And we should know the limitations of the models. I agree it is the "rule" rather than the "forecast" that we need in this uncertain world, but it is not a simple monetarist rule.

The response of the stock market to the publication of the Treasury forecast showed that the market is not too clever in its formation of expectations. After all, the forecast contained no new information, not even about the Treasury's expectations, as commentators were at pains to point out. Had the City and commentators themselves put more effort into the examination of the Treasury model, the forecast would have held no surprises. And the effort would be worthwhile because the Treasury forecasts and model have more resources put into them than goes into all the other published models and forecasts the City receives, put together.

The Treasury too would be wise to facilitate this examination by making the forecast available in the complete form needed as a base for model forecasts on alternative assumptions, as required by the spirit of the Industry Act 1978.

Jeremy Bray, House of Commons, SW1.

Management of plutonium

From Mr. W. Patterson

Sir—Management of the world's accumulating plutonium will be difficult enough without misleading comparisons.

David Fishlock (November 16), cites the International Atomic

Energy Agency to the following effect: "From 5,000 tonnes of spent fuel is extracted about 30 tonnes of plutonium. The capital cost of storing this plutonium is estimated at \$5m, compared with \$140m-\$200m to store the equivalent amount of spent fuel. Operating costs, put at \$1m a year to manage the plutonium, would be ten times as high for spent fuel." Whether these estimates are or are not sound, they do not compare like with like.

The capital and operating costs of storing spent fuel are the total post-reactor cost, but the total cost of storing separated plutonium must also include the capital and operating costs of reprocessing, and of management of the other wastes thus created. As the Parker Report conceded, such costs are likely to exceed the value of recovered uranium and plutonium: they may well do so by a substantial amount. It is entirely possible that the complete comparison of cost will in fact favour storage of spent fuel—although, as Mr. Fishlock notes, this option will likewise face other complications.

Walter C. Patterson, Friends of the Earth, 9, Poland Street, W1.

Consult the operator

From Mr. N. Cragoe

Sir—If we look at the range of alternative to pay bargaining in a free society we are able to discern many better ways ahead and, to my mind, standing clearly above all others, is the added value type reward scheme. Indeed, a premier American manufacturer, speaking of the introduction of such a scheme into one of his British plants, described it in just so many words as "the way ahead."

Such schemes can be fully audited over any chosen period wherein increases or otherwise in added value can be shown to have occurred. Invariably, results can be measured in terms of increased productivity, more profit and larger wage packets—but the measure we should seek and which we will always find, is the increased communication and participation between and at all levels, in a factory which alone enables these other results to be achieved in the first place—while ensuring that they are maintained thereafter.

Indeed, successful added value reward schemes—successful because of these very elements of communication and participation and the associated clasp of worker participation, decision making, workers on boards, etc., de trop.

I hazard a guess that if something is wrong on the capstan, the capstan operator is the best chap to consult and the only chap who can put matters right. If something is amiss in the typing pool, the typists and only the typists are the people to correct things. Quite certainly, the operators achieve in the first place—and self interest alone points up the wisdom of getting the decisions made by those best able to make them, those, moreover, who have the most immediate personal interest in making the right ones.

Delegation of authority in this way is not its abnegation but, rather, its reinforcement. More than a decade's evidence of government interference in wages and prices proves conclusively that government can tinker with things all it likes but to no real long-term avail whatever; and suggests further that this will remain so, unless and until we become a totalitarian state.

The true way ahead is to

restore and underline both management's right and the workers' right to negotiate freely between themselves and if they can be persuaded to do so on the basis of added value schemes no harm will befall and much good achieved. Perhaps government should hold the ring and let us get on with it thus fulfilling what I was always taught was the prime democratic requirement and the only basis on which democracy can rest.

N. L. Cragoe, Management and Business Studies, 50, Pall Mall, SW1.

Transport policy

From the President, The British Transport Officers' Guild

Sir—Colin Jones (London November 8) asserts that "the leaking of the Department of Transport's memorandum discussing whether there should be a public inquiry on lorry weights" will, because of various implications, "kill the idea of an inquiry stone dead."

It would indeed be a pity if this were to happen. We are convinced that the inquiry were opened up to include those wider aspects which Mr. Jones notes the Department's officials thought the inquiry should not embrace, or remain a subsidiary interest, it could still go ahead with potential advantage to the national interest.

The article goes on to express certain opinions—I repeat "opinions"—in support of permitting heavier lorries. These opinions are based on certain assumptions relating to: (a) economic growth and its impact on heavy lorry growth; (b) the growth in average lorry capacities (in order to dismiss the impact of rail freight even if it was doubled); (c) UK lorry makers being able to build vehicles which they could sell at home as well as abroad; and (d) a 40-ton lorry being the same size as a 32-tonner and therefore causing only the same amount of road damage because the maximum axle weight would remain the same as now (10 tons).

Can we be sure that all these assumptions are completely valid? Can we be sure that, to quote Colin Jones's words, "the economic and environmental considerations point to similar conclusions"? Similar arguments were put forward, not so long ago, to build the motorways on the cheap with the social and environmental aspects of transport planning too often given short shrift.

There is certainly a need for transport developments to be discussed—there is no doubt about this—but the country must ensure that discussions on transport policy are full, realistic and continuous. The joint letter of October 31, signed by the chairman of the British Road Federation and of the British Railways Board points the direction these discussions should take.

Henry Haydon, Room 307, West Side Offices, Kings Cross Station, N1.

Unfair to Beecham

From Mr. R. Eastham

Sir—Lex (November 16) commented on the Beecham rights issue, that "...there were one or two unkind remarks around the City yesterday for a group which has passed up what, in terms of market conditions, were better opportunities for a rights issue in the past couple of years (refusing, for instance, to use this as a way round dividend controls)."

Indeed, Beecham has chosen a time to suit itself—even though its shares have been under something of a cloud because of difficulties over Amoxycillin patents and prices in the U.S. ... This criticism seems to us uncharitable, to say the least. In the first place, it ignores the fact that Beecham increased the dividend by 200 per cent in 1977 when raising \$30m in the Eurobond market. Furthermore, although the share price has declined from a peak of 740p earlier this year, the suggestion that the issue was mistimed ignores the fact that over the 28 years since Beecham last sought additional finances from the equity shareholders, the stock has risen from an adjusted price of only 18p.

R. D. Eastham, Joseph Sebag and Co., Hockleybury House, 3, Queen Victoria Street, EC4.

does not have plans for similar price rises for other services in 1979.

A. Varney, Capital Refractories, 35 Wilkinson Street, Sheffield.

Stored energy

From Mr. N. Jenkins

Sir—The reply from Mr. B. Halliwell, the general manager of Chloride Silent Power (November 15), accuses me of the technical error of assuming considerable heat input to maintain the 300 degrees C necessary to keep a sulphur/sodium battery operational. And yet several paragraphs later he quotes 1 kW as the heat loss.

As a proportion of the total stored this could be 20 per cent if the capacity is equivalent to the 5 kW referred to in my letter of November 8. This could be certainly no more than 2 per cent if it starts off as being three times larger at 15 kW. This is, in fact, very misleading. If the 1 kW is continuous then the 48 hours standing period Mr. Halliwell gives could result in a significant loss of stored power. If this is a total of 1 kW-hour per charge/discharge cycle Mr. Halliwell should have said so—and compared this with the total required.

Another error of what I would regard as serious omission from his attempt to reassure us is any reference to the equally important vehicle heating load. Heating is now officially considered an essential to assure full efficiency in winter driving. The 1 kW battery output would not be sufficient, even if we should find it necessary to insulate our vehicles as we do our homes—at a cost of up to six inches in vehicle width?

The omission of comparison data from Mr. Halliwell's letter might not have appeared quite so significant without the support from Dr. Gillibrand (also November 15), who obviously feels much the same basic doubts as myself. What is the cost of still eventually having to pay for operating a sulphur/sodium compared with lead acid battery vehicle? Is it more or less frequent renewal of the battery, and at what proportionate cost? Is it also a greater or lesser cost per mile in terms of electricity for charging—plus the so far unknown cost per mile for the 5 kW paraffin heater?

The need to develop new and better batteries for vehicles is indeed great, our road transport system may yet largely depend on it. The achievement so far is considerable and should be acknowledged as extremely valuable and timely. The cost of research and that of this new demonstration project is small and worth while but the point made by Sir William Hawthorne thought fit to announce a price in EP 26 remains valid and so far unanswered: the efficiency of battery vehicles cannot be maximised until heat and power generation in combination (CHP) is acceptable on a large scale. It is this technology that consistently denied development funds: some limited aspects of the thermal insulation integrity of underground distribution mains form the only weak link in otherwise fully proven CHP engineering. Effort spent here on research could ensure rapid and widespread adoption, and the ultimate aim of saving a large proportion of the 76m per cent higher in 1979—particularly as it is new equipment and will require very little service, etc., for some years?

Surely this is a price increase in retrospect—which has, incredibly, been accepted by the Price Commission and the Post Office Users' National Council. I only hope that the Post Office Farmland, Surrey.

John Wates (Associate Adviser), The Industrial Society, Peter Range House, 3, Carlton House Terrace, SW1.

Price increase in retrospect

From Mr. A. Varney

Sir—It may interest readers to know that despite the pledge by the Post Office to keep prices of the main services firm until the end of 1978, it has recently thought fit to announce a price increase on the internal telephone system rentals of nearly 80 per cent, backdated to August 15. The reason given is that this service has become seriously underpriced during the three-year period of price restraint imposed much to the consternation of private sector competitors for similar systems?

Having rented a system in February, mainly because of a highly competitive price from the Post Office, we are now compelled to pay nearly 80 per cent more for our renewal in February 1979. Surely if the Post Office was satisfied with this price in 1978 how can it be 80 per cent higher in 1979—particularly as it is new equipment and will require very little service, etc., for some years?

Surely this is a price increase in retrospect—which has, incredibly, been accepted by the Price Commission and the Post Office Users' National Council. I only hope that the Post Office Farmland, Surrey.

Today's Events

Mass meetings of Ford strikers to consider pay offer and a return to work.

Italian Prime Minister Giulio Andreotti arrives in UK for talks with Mr. James Callaghan on EEC issues.

Widespread one-day strike by Southern Region train drivers.

Trades Union Congress general council meets, Congress House, London.

Labour Party national executive committee meets, Transport House, London.

Warsaw Pact summit meeting of East bloc countries opens in Moscow.

Mr. Jack Lynch, Irish Prime Minister, in Paris for talks on European Monetary System.

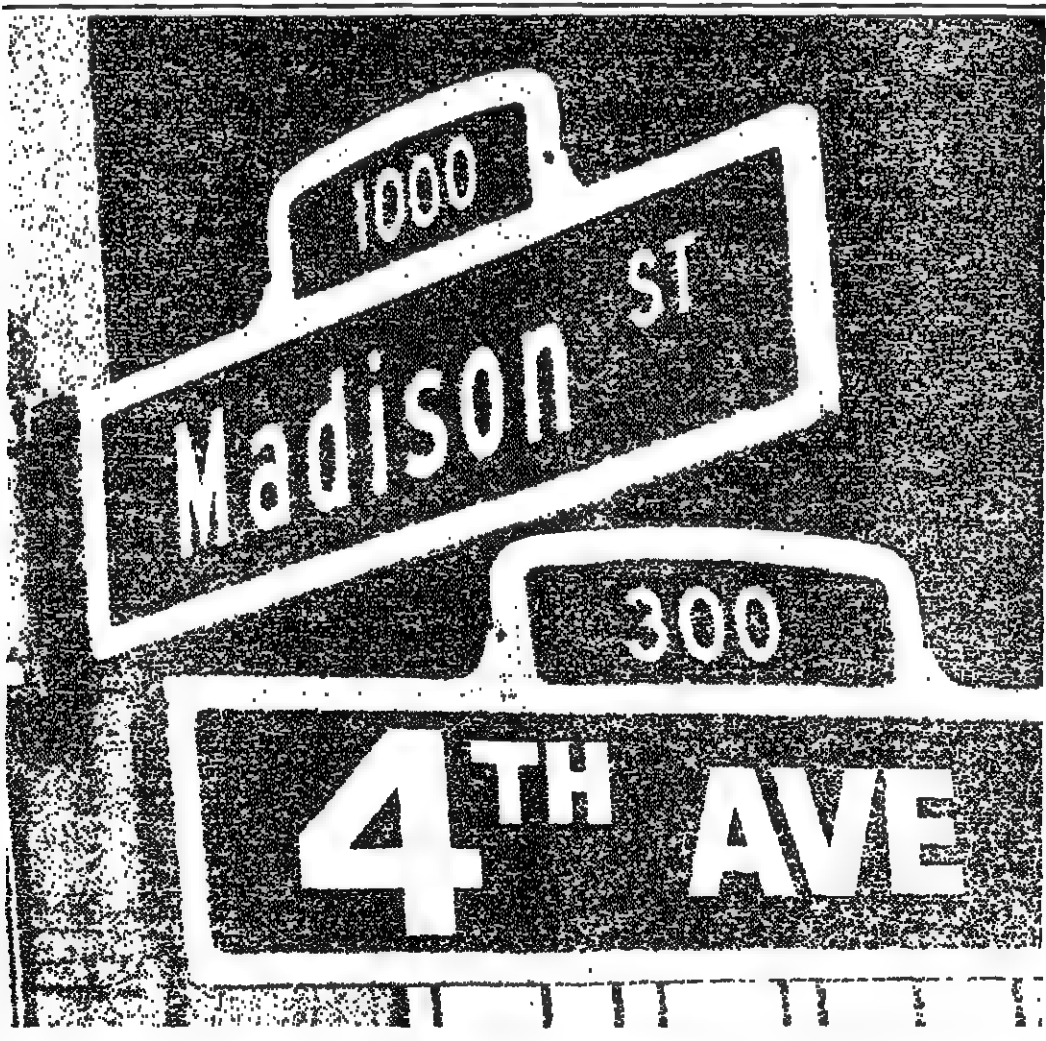
Mr. George Ward, head of Grunwick film processing plant, and on domestic space heating.

COMPANY RESULTS

Final dividends: Barton Transport, Allen Fisher Group, Fourth City and Commercial Investment, Johnson and Barnes, Interim dividends: Edgar Allen Balfour, Associated Newspapers Group, Bulmer and Lamb (Holdings), Century Oil Group, Cockeagee (Holdings) Courtwards, John Folke, Hefo, International Paint, UK Electric Holdings, Marks Investment Trust, Pyramid Group (Publishers), Tesco Stores (Holdings).

COMPANY MEETINGS

Barratt Developments, Savoy Hotel, W.C. 12, R.P.M., 28, Colmore Circus, Queensway, Birmingham, 12.30, Dawsons, Day 31, Gresham Street, E.C. 11.20, Finias, Fison Way, Theford, Norfolk, 11.45, Gifford Brindley, Post House, Coventry, 12.30.



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Allied Breweries pushes ahead to record £90m

Ropner first half rise

THE PROGRESS shown by Allied Breweries, the Double Diamond, in the second half of 1977-78, together with the results of the Lyons group companies (other than those in the U.S.) for the period October 1, 1977, to March 3, 1978, and for the U.S. companies for the period October 1, 1977, to December 31, 1977, is set out below.

The directors intend to recommend a third and final dividend in respect of the 17 months' period when the full results are known.

Referring to the sale of the investment in TRP the directors explain that this investment which had a book value of £24m was sold in July for £68.3m. Of the surplus of £39.9m the sum of £31.5m has been credited to capital reserves to reverse the loss on sale and repurchase charged to capital reserves in 1974. The balance of £8.4m, less provision for capital gains tax of £2.2m, is a realised profit over original cost.

The directors point out that the 1978 tax charge has been reduced by £10.5m (£18.5m being deferred tax not likely to be payable in the foreseeable future—this represents a change of accounting policy since the interim statement and the 1977 figures have been adjusted.

See Lex.

1977-78	1976-77
Turnover	1,208.4
Operating surplus	122.2
Finance charges	27.2
Profit before tax	95.0
Income tax	18.7
Profit after tax	76.3
Dividends	15.0
Reserves	61.3
Non-trading income	1.0
Profit investment sale	8.3
Attributable ordinary shareholders	76.7
Ordinary dividends	15.0
Reserves	61.7

As foreshadowed the revised pre-tax profit of Somportex Holdings bettered £150,000 for the year to April 30, 1978, and turned in at £163,055 compared with £75,726.

Originally profits were announced at £237,000, but after they were reported two errors came to light and the company withdrew the results and re-prepared them.

Tax is now shown at £87,900.

Somportex profit is £163,055

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Tax is now shown at £87,900.

(£20,387) and earnings per 25p share at 10.75p (£5.70p).

Pointing out that the profit is the second best in the company's history, the directors say that the report and accounts are being sent to the printers with a view to convening the adjourned AGM as soon as practicable.

These will contain a Board statement setting out (inter alia) in full the conclusions of the report received by the Board from Robson Rhodes, chartered accountants.

Increase for Black Arrow

PRE-TAX profits of the Black Arrow Group rose from £140,000 to £171,000 in the six months to the end of September 1978 on turnover up by 42 per cent from £24m to £34m.

The interim dividend is raised from 0.4p to 0.7p net from stated earnings of 2.2p (£1.5p) per 50p share. The total dividend last year was 1.6p.

The Board says that the office furniture division's contribution was disrupted by its move to larger premises. The division's turnover went up from £1m to £1.7m.

It adds that the second half of the year should show an improvement over the first half. Last year total pre-tax profits were £164,000.

Half year	Year
1977-78	1976-77
Turnover	1,208.4
Operating surplus	122.2
Finance charges	27.2
Profit before tax	95.0
Income tax	18.7
Profit after tax	76.3
Dividends	15.0
Reserves	61.3

PRE-TAX profits of Ropner Holdings rose from £1.53m to £1.71m for the six months to September 30, 1978, helped by an increase in the shipping contribution from £83,000 to £250,000, and a property development profit of £194,000 against a £71,000 loss last time.

The directors state that second half group profits will not equal those of the first, but for the full year results are expected to show a significant increase over the £2.37m achieved last year—a record £2.8m was obtained the previous year.

The net interim dividend is raised to 1.18p (£1.0653p) per 25p share and the directors tend to pay the maximum permitted total for the year—last year's final payment was 1.0653p.

Six months	Year
1977-78	1976-77
Shipping	1,208.4
Insurance	122.2
Property development	27.2
Investment income	95.0
Income tax	18.7
Profit before tax	76.3
Income tax	15.0
Profit after tax	61.3

At the end of October, the group took delivery of a 118,000-ton dry cargo bulk carrier, M.V. Appleby, from Harland and Wolff, and arranged a 15-year charter with the British Steel Corporation.

The ship cost £5m against which £5.6m has been borrowed repayable over seven years at 7½ per cent interest per annum. The earnings of this ship will be largely offset to the current year by higher interest charges.

The company recently acquired Frederick Greenwood and Sons (Holdings) for £12.2m cash. The directors say that only one of the assets of the company will be consolidated in the group's results for the current year.

BOARD MEETINGS

The following companies have notified their Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends and the sub-divisions shown below are based mainly on last year's time-table.

TODAY	FUTURE DATES
Edgar Allan (Balfour), Anderson Strathclyde, Associated Newspapers, Baker and Lomb, Century Oil, Cochrane, Courtnell, John Pollock, International Panel, M.K. Electric, Murray, Mordaunt Investment Trust, Pyramind Group (Publishers), Tesco Stores, Fleet-Horton Transport, Albert Fisher, Fourth City and Commercial Investment Trust.	Dec. 1 Dec. 2 Dec. 3 Dec. 4 Dec. 5 Dec. 6 Dec. 7 Dec. 8 Dec. 9 Dec. 10 Dec. 11 Dec. 12 Dec. 13 Dec. 14 Dec. 15 Dec. 16

Upturn at Evans of Leeds

ON GROSS rental income up from £1.21m to £1.39m, Evans of Leeds, property and development group, pushed up pre-tax profits from £682,421 to £859,777 in the six months to the end of September 1978.

The interim dividend is pegged at 0.5p net. Last year payments totalled an equivalent 1.30p from £1.55m taxable profits.

The half-year figures include profit from development and sale of properties, up from £24,645 to £55,578, and interest receivable £49,029 (£33,331). Interest charges rose from £540,699 to £550,171.

Yorkshire & Lancashire Investment

Gross revenue less bank interest of Yorkshire and Lancashire Investment Trust rose from £35,401 to £102,949 in the year to September 30, 1978, and after all charges including tax, net revenue was ahead from £34,796 to £83,782.

Tax absorbed £22,529 (£28,189) and earnings per 25p share and shown at 1.35p (£1.37p). The net final dividend is 1.05p for a 1.55p (£1.35p) total.

At September 30, the net asset value per share was 35p (£4.3p).

Smiths Inds starts well—scope for growth

PROSPECTS AT Smiths Industries for the current year are encouraging. Many of the group's businesses are well covered by forward orders and export potential is good says Mr. Roy Sisson, the chairman.

The year has started well and the spread of the company's activities provides many opportunities for successful growth, he adds.

Faced with a decline in output of assembled vehicles in the UK—down 25 per cent in the last three years—and an increased market share of imported vehicles, the group has been conducting an aggressive export policy. Deliveries of instrumentations were made during 1977-78 to Renault, Volvo, Volkswagen, and General.

By year-end, exports of £43m (£38m) had reached 10 per cent of total sales.

In addition further important research and development work, especially in instrumentation, was completed and sample batches produced for potential customers.

On the motor trade side demand for spares remained high and an improvement in supply position resulted in better sales and trading profit last year. Now over £1m is to be spent by the motor accessory division on modernising its warehousing and distribution facilities in North West London and establishing a new service works in South Wales.

Substantial reorganisation has taken place in the clock business including the closure of the Cheltenham factory, that made battery-operated movements. In the second half of 1977-78 the company traded at a close to break-even but the reorganisation costs were more than expected when special provisions were made in 1977, Mr. Sisson states.

The separately operated watch company failed to reach required production levels and showed a loss.

The directors are still seeking ways to make the group's horological activities viable in the longer term. A further step in this direction will be the merging of Tucker Nunn and Grimshaw, wholesalers to the jewellery trade, with the clock company.

In Australia the economy has been particularly depressed and the results of the group's subsidiaries there were lower. Even so the directors' policy of continued investment in Australia with remains unchanged.

In furthering plans for aviation activities in North America development expenditure in the aviation division remained at a high level and a trading loss was reported last year. However, the order book is now at a record level and a return to profitability is expected in 1979.

In South Africa, where sales were up 87 per cent and profit more than doubled last time, trading remains buoyant and further new business is being obtained, Mr. Sisson says.

Group sales for the 53 weeks to August 8, 1978, were up 13.7 per cent at £254.8m compared with £224.5m for the previous 52 weeks, and taxable profit was £15.8m better at £22.09m—as reported November 15. The net dividend is stepped up to 8.0024p (£7.2449p) per 50p share.

Funds employed at year-end were £18m higher at £121.5m, of which £1.5m was related to the net assets of companies acquired. On a current cost basis profit was cut to £13.6m (£12.7m) by extra cost of sales of £7.8m (£5.5m) and additional depreciation of £2.6m (same) less a gearing adjustment of £1.8m (£3.3m). Analysis of sales and trading

profit, of £24.13m (£21.68m), by activity shows (2000s omitted): in the UK, supplied to industry vehicle manufacture £88,750 (£83,150) and £2,108 (£3,335); aerospace £32,250 (£31,700) and £2,011 (£3,035); machine £14,750 (£14,115) and £1,115 (£2,001); other industries £47,700 (£44,300) and £4,991 (£4,300); supplied through distributive trades £73,100 (£70,200) and £8,794 (£7,391); overseas subsidiaries £58,350 (£54,100) and £3,022 (£2,941); less internal sales of £1,150 (£3,400).

Portex, which is responsible for most of the group's medical business, had a very good year with a substantial growth in sales. Trading profit of the combined medical activities now approach 11 per cent of total group trading surplus.

The group has appointed an audit committee under the chairman ship of Sir Barrie Heath, a non-executive director.

Meeting, Cricklewood, NW, on December 13, at noon.

Peter Stores sees further advance

The current year has started well at Peter Stores and sales are at present comfortably ahead of last year, states Mr. J. P. Gould, the chairman.

If the trend continues, and Christmas trade is up to expectations, then the group will have further increases in profits, he tells members in his annual statement.

On turnover of £1,040m (£1,040m), pre-tax profits jumped from £149,973 to £435,052 for the 52

Mid-year drop at Belgrave (Blackheath)

For the half-year to July 31, 1978, pre-tax profits of Belgrave (Blackheath), maker of steel forgings, bolts and nuts, dropped from £78,851 to £19,022, on turnover of £1.77m compared with £1.59m.

Mr. C. H. Pittaway, the chairman, warns that the immediate outlook is extremely uncertain, but if the industry can settle its labour disputes and trading conditions improve, he says the company is well placed to reap the benefits.

After tax of £8,145 (£38,571) net profits for the period fell from £40,280 to £10,577.

The chairman reports that the current year started well with demand for the company's products being maintained during January to March. General trading then fell sharply, starting with tractors and spreading to cars, and later to commercial vehicles.

Customers required fewer parts and also reduced their stocks and in consequence the company's order position was disproportionately affected. In addition, several important customers suffered from serious industrial disputes, Mr. Pittaway adds.

Cutbacks caused severe disruption to the company's production procedure and the effect was to lower the ratio of productivity to cost to a very disturbing degree, he says.

The company does not pay interim dividends—the previous year's single payment was 2.38p on £267,961 pre-tax profits.

F. W. Thorpe order book remains strong

In his annual statement the chairman of F. W. Thorpe says that generally the order book remains strong with many lines selling beyond present capacity and in order to meet this specific demand the company is having to change the emphasis in its manufacturing.

New designs introduced during the year have been well received and the directors are encouraged by the useful business which is beginning to develop.

The chairman is confident that steady growth, although at a slower rate, will be maintained and while the company has not fully resolved its problem of extra manufacturing space it is continuing to be more efficient in its existing areas through the introduction of better machinery and more sophisticated tooling for its products.

As reported on October 27, pre-tax profits for the year to June 30, 1978, rose from £487,992 to £676,153.

ATLANTA BALTIMORE ADVANCES

After interest and expenses, etc., of £103,810 against £91,064, pre-tax revenue at Atlanta, Baltimore and Chicago Regional Investment Trust finished the September 30, 1978, year ahead at £78,390 compared with £54,738 last time.

Tax took £36,821 (£25,294) giving earnings of 1.25p (£0.98p) per 10p share. The dividend is increased by 50 per cent from 0.5p to 0.75p net.

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WM. LOW

WM. LOW
& COMPANY LIMITED"Sales expansion
in a difficult year"

Summary of results for the year ended 2nd September, 1978

	1978	1977
Turnover	£62,074,380	£48,776,058
Profit before Tax	1,401,585	1,607,792
Profit after Tax	1,127,576	1,349,636
Earnings per Share	16.25p	19.45p
Final Dividend	4.462p	3.823p

Extracts from the Statement by
Mr. A.M. Drysdale, Chairman.• SUPERMARKET
TRADING

In my review a year ago I wrote that the challenge for 1978 would be the maintenance and extension of the higher market share we had managed to achieve in 1977. This year the trading pattern has been a difficult one, and throughout the year we have pursued an aggressive pricing policy. As a result we have succeeded in increasing our share of the virtually static market in which we operate, and this will provide us with a broader platform for further growth.

However, this has not been achieved without some sacrifice. The supermarket division has not escaped the ravages of the much-publicised "Price War", and for most of the year we have been unable to meet our estimate of gross margin.

• ACCOUNTS

Turnover increased by over 27% to £62 million, but, principally for the reasons I have mentioned, the operating profit has fallen to £1.46 million. The substantial opening costs, consequent upon the higher than usual number of new stores opened, have been absorbed in the figures.

• DIVIDEND

Your Directors recommend a final dividend of 4.462p per share, the maximum presently permitted. With the related Tax Credit the proposed dividend will be equivalent to 6.659p per share.

Copies of the annual report and accounts can be obtained from the Secretary, Wm. Low & Company Limited, GPO Box 73, Baird Avenue, Dryburgh Industrial Estate, Dundee DD1 9NF.

Midway
upsurge
at ASDA

Profits "in excess of £14m" are estimated to have been made by Associated Dairies in the six months ended October 28, 1978. This estimate is included in the documents relating to the merger with Allied Retailers. It compares with a profit of £11.5m in the equivalent period last year.

The directors of Allied Retailers state that profits for the half year to October 14 were £2,726,000 also well up on 1977 when the company made £1,618,000 in the half year. But the directors point out that trading conditions in the first three months of the previous year were poor.

Recommending the merger Mr. Harry Plotnick, chairman of Allied, writes: "Historically, Allied's share price has been much more sensitive to expectations of a downturn in overall demand than has been justified by the subsequent actual out-turn of profits." He believes that the shares of the enlarged group will be "less likely to be subject to sharp fluctuations."

As part of the deal Mr. Plotnick will agree not to set himself up in competition with Allied Retailers for at least five years. He would enter a service agreement with the group for the same period.

The enlarged group would be organised into five principal divisions: Asda, superstores, carpets and furniture (Wade), dairy products and meat products. The holding company structure being created would be necessary, says Asda, because of the increased size and diversity of the group. Policy making and financial control would be exercised centrally.

The net assets of the new group, based on their A-11 balance sheets, would be £39m after the cash cost of the offer of £27.5m. Fixed assets would be £54m, cash and short term assets £25m.

LILLEY IN
SCOTTISH
TAKEOVER

F. J. C. Lilley, the civil engineering and public works contractors group, is to takeover Robison and Davidson, a private company based in Dumfries. The offer will not exceed £1.75m.

Lilley has offered either £7 cash or four of its ordinary shares and £30 cash for each of Robison's 350,000 ordinary shares. The offer has been accepted by all Robison shareholders.

Robison operates as a building contractor, mainly in the South of Scotland. It works in housing development for local authorities and the private market, and on building projects for industries and public bodies.

Its net tangible assets at the end of March 1978 were £1.05m after providing for deferred tax of £424,000.

Robison's average pre-tax profits for the three years to that date were £432,000.

Lilley turned in pre-tax profits of £2.1m on turnover of £34.4m for the year ending January 31, 1978.

BIDS AND DEALS

BBL can now proceed
with Bushells purchase

BY ANDREW TAYLOR AND JAMES FORTH

The Australian government has said yesterday that the government had given careful consideration to the interests expressed by the Australian companies but the revised Brooke Bond proposal was "in accord with the government's foreign investment policy."

Brooke Bond's offer of 327p a share has already been accepted by the major stockholders, including the large Bushells and Ovel family trusts—controlling a 31 per cent stake in the company.

If the deal goes through then Bushells will become part of Brooke Bond (Australia) which currently controls the majority of the Australian tea and meat interests.

The Australian Mutual Provident Society—Australia's largest life assurance group—has agreed to take a 33 per cent stake in Brooke Bond (Australia) and the parent group has said it will reduce its holdings further through a public flotation within the next five years.

Brooke Bond says that the acquisition of Bushells would reduce its dependence on African and Asian earnings. Bushells

controls over 40 per cent of the Australian tea market and 30 per cent of the coffee market.

In the year to March 31, 1978 Bushells earned pre-tax profits of £2.7m.

87% ACCEPTANCE
FOR INTL. TIMBER

The offers by International Timber Corporation for the whole of the share capital not already owned of Bambergers have been accepted in respect of 3,440,000 Bambergers units (each unit comprising one deferred share and one new ordinary share) representing 87 per cent of the former ordinary share capital of Bambergers, and 443,239 reference shares, representing 88 per cent of Bambergers preference share capital.

As a result, the ordinary offer and the preference offer have each been declared unconditional. International Timber owned 80,000 ordinary (0.8 per cent) of Bambergers when the approach was made on September 22, 1978.

Hanson Trust pays £4.9m for
Irish yarn and thread group

Hanson Trust has reached agreement with the directors and principal shareholders of Henry Campbell Group of Newtonabbey, Northern Ireland, to buy the ordinary capital for £4.9m cash, of which £250,000 is deferred and subject to Campbell's 1978-79 results.

Campbell made £1m pre-tax profits in the year to March 31, 1978, on sales of £19.8m. Hanson's intention to say what profit target has to be met in 1978-79 for the deferred £1m to become payable.

Campbell is a producer of natural and synthetic thread and yarn which also has significant interests in vehicle distribution and building materials. It is privately-owned, largely by family interests.

Hanson has recently been turning its attention increasingly towards the U.S. market, but the purchase of Campbell shows it is still interested in acquisitions elsewhere at what it considers attractive prices. The £4.9m purchase price is 14 per cent below the net tangible assets of £5.7m shown by Campbell in March.

At March 31, Campbell had an outstanding medium-term loan of £200,000 but no drawings on its overdraft facilities. Its balance sheet showed around £1m of cash.

Hanson already has interests in the thread and yarn business through the Blue Mountain unit of its U.S. subsidiary Caribbrook. Caribbrook's thread sales are roughly half in the UK and Ireland and half abroad, and its thread and yarn interests account for around half of profits.

Hanson added that Campbell will continue to operate in its existing form with the present management staying in office.

It is intended that Hanson should eventually make a bid for the 43,000 outstanding 31 per cent preference shares of Campbell. Hanson hopes to be able to consolidate the new acquisition from mid-December for the last nine-and-a-half months of its year to end-September, 1979.

ROTAFLEX STAKE

On November 16, 1,055,329 ordinary shares of Rotaflex (Great Britain) were sold at 40.75p each. The shares were held by the family trust of B. Stiem. 730,900 shares were purchased.

The National Coal Board Superannuation and Pension Funds purchased 730,000 shares and the remainder has been bought by another institution.

NEWARTHILL

Sir Robert McAlpine (CTI), a subsidiary of Newarthill, is continuing to pick up shares in UBM Group, the builders' merchants. Further purchases have taken its stake up to 3.08 per cent, worth £2.7m at the latest market price.

MB EXTENDS OFFER

MB America Inc., a U.S. unit of Metal Box, has extended its previously proposed tender offer for all common shares outstanding during each of the four financial periods ending March 31, 1978.

CLIVE INVESTMENTS LIMITED

1 Royal Exchange Ave., London EC3V 3LU. Tel.: 01-283 1101.
Index Guide as at November 7, 1978 (Base 100 at 14.1.77)
Clive Fixed Interest Capital 128.99
Clive Fixed Interest Income 113.69

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.

45 Cornhill, London EC3V 3PB. Tel.: 01-623 6314.
Index Guide as at November 16, 1978
Capital Fixed Interest Portfolio 100.14
Income Fixed Interest Portfolio 100.01

WELCO HOLDINGS LIMITED

The electrical accessory & element manufacturing group of companies

Pre-Tax Profit up 27.0 per cent

	1978	1977
year ended	year ended	
30.6.78	30.6.77	
£	£	
Sales	7,579,531	5,724,768
Pre-Tax Profit	645,219	507,765
	per 5p share	
Dividends: Net	1.125p	0.5p
Inclusive of Tax		
Credit	1.679p	0.75p
Earnings	5.15p	5.92p

Report and Accounts from the Secretary, Welco Holdings Limited, 9 Tower Green, Fleet, London, SW1W 0ET.

Baring splits
from Sanwa
in Hong Kong

Baring Brothers, the London merchant bank, is to split from its partner, Sanwa Bank, and set up its own merchant banking operation in Hong Kong.

In an announcement yesterday the two partners said that their joint venture, Baring-Sanwa, would be ended. Both Baring and Sanwa, a leading Japanese bank, would then provide merchant banking services in Asia through their own wholly-owned subsidiaries.

It is hoped to implement the new arrangement, towards the end of this year, provided the necessary consents can be obtained from the UK and Japanese regulatory authorities.

The decision is the latest in a series of similar developments in which leading banks have opted out of consortium arrangements in Hong Kong, Singapore and elsewhere.

The link between Baring and Sanwa is part of an association which includes joint companies in London and Malaysia, which are to continue.

Baring explained in London yesterday that the Hong Kong joint venture added both partners' share of its assets to the total. It was set up in 1973; the UK merchant bank was only beginning to develop in the Far East and the Japanese bank was limited in its ability to lend from its home base.

Circumstances had now changed, however, so that the two partners felt it best to establish their own operations.

LINCS. FERTILISER
AND SEED
COMPANIES MERGE

Terms have been agreed for a merger between William Sinclair and Son, plant breeder and seed specialist, and Lindsey and Kesteven Fertilisers, one of the country's oldest fertiliser manufacturers. They will operate under the name of William Sinclair Holdings.

Both are public limited companies having about 200 shareholders in total. It is not proposed to seek a Stock Exchange listing for the new company's shares but Hill Osborne and Company of Lincoln has agreed to sponsor dealings in the shares under Rule 163 (2).

Sinclair, which owns 49.9 per cent of L & K's equity, showed sales of £21.94m and taxable profit of £2.00m for the year to June 30, 1978.

In the same year, on turnover of £12.45m, L & K produced a profit of £423,000 before deduction of the group's £34,400 share of a joint venture loss in its first

Oyez takes up Canadian option

The Solicitors' Law Stationery Society is to take up its option to buy a half share in a Canadian legal publisher, De Boo, at present wholly owned by the Thomson Corporation, one of the family companies of Lord Thomson of Fleet.

Thomson, through another subsidiary, The Woodbridge Company, already owns 10.8 per cent of the Solicitors' Law Society. Furthermore, its international Thomson Organisation owns a further 39.1 per cent of the Society.

The cost of buying the half share is £347,000 (250,000). The Society has managed De Boo since 1976 for which it has been paid £340,000 per annum. Since that time sales have increased by 73 per cent.

The Society claims and pre-tax profits of De Boo for the year to August 1978 are £233,100.

The remaining 50 per cent of De Boo will be transferred to the UK registered Thomson Publications. The Society and Thomson intend to offer 20 per cent to a U.S. publisher, Matthew Bender.

The consideration for Exclusive and Brengreen is to be satisfied by the issue of 4.9m new ordinary shares in Empress, and 280,000 nominal new 10 per cent Convertible Unsecured Redeemable loan stock and a cash payment of £208,822.

The Empress directors stress that certain administrative problems, within Empress, specifically the collection of debts and the control of payroll, will be overcome by the use of the computer facilities already existing within the management function of Exclusive and Brengreen.

The group's auditors, Peat Marwick, have qualified the accounts, pointing out that during each of the four financial periods ending March 31, 1978, "the internal controls and accounting disciplines operating in the trading companies in the group were not, in our opinion, adequate to ensure that all transactions were properly recorded."

However, adjustments had been made to ensure that the books were correct in all material respects at the balance sheet dates.

RANDALLS GROUP
Shares of Randall's Group, the building grades distributor, have been listed on the Stock Exchange, following Randall's acceptance earlier this week of an increased offer from Whitecroft.

the textile, engineering and building group. The bid valued Randall's at about £2.9m.

BERGER AND
HOECHST UK

THE SCHEME of arrangements resulting in the acquisition of the whole of the preference stock of Berger by Hoechst, UK, was approved by the regulatory

majorities at the UK meeting of preference stockholders of Berger and at the extra-ordinary meeting of Berger yesterday.

The scheme of arrangement will be presented to the High Court for approval within the next month, and is expected to become effective on or about December 31, 1978.

NEWMAN INDS.
Newman Industries, a wholly owned subsidiary of Newman, completed the acquisition of the outstanding 68.75 per cent of the issued share capital of Avdel International NV.

Avdel, now becomes a wholly owned subsidiary of Newman, as outlined in the circular to shareholders dated October 28, 1978.

KENNECOTT

Production of gold, silver, lead, zinc, aluminium, specialty industrial products, pollution control equipment, titanium slag, iron and iron powders.

QUARTERLY
DIVIDEND

A cash distribution of 75p per share (a total of approximately \$5,000,000) was voted by the Board of Directors to be paid December 15, 1978 to Kennebecott shareholders of record at the close of business on November 28, 1978.

F. D. Gorman, Secretary

KENNECOTT
COPPER CORPORATION
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FARMING PROPERTY
COMPANY LIMITED

(Incorporated in New South Wales under the New South Wales Companies Act, 1961, as amended)

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at A\$1.25 per share
(First Series)

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These shares have been placed by

JAMES CAPEL & CO.

Optimism at Wood Hall

Mr. Michael Richards, chairman of Wood Hall Trust, tells members of the group that the current year will do not at least equal the 1977-78 achievement.

Mr. Richards says that the over-1977 trading division showed a profit for the year, down from £1.1m to £1.0m, and more than any other division, is affected by the continued world recession. He says that results for the current year should compare favourably with its competitors, and therefore be satisfactory.

Profits before tax at Wood Hall, Australia, from continuing operations, fell from £1.1m to £1.0m, but the chairman states that there should be a considerable improvement in the 1978-79 year.

There was an improved performance at Australian Mercantile, Land and Finance Company during the year, the substantial contributor was A. M. L. Finance Corporation and Mr. Richards is optimistic as to the results for the current year.

Profits of the group's building division will again be dependent largely upon the housing division, the chairman says, for which the results for the first quarter and the prospects for the remainder of the year are good.

The Millard group has a difficult year but should progress.

In the materials handling division, the Osborne Stevens group showed a considerable reduction in profits but prospects for the current year have improved to some extent, and results for the first quarter at A. J. Phillips are good. Profit for the full year should be an improvement on last year.

Trading conditions at Vogan and Company, in the group's food section, are likely to be as difficult as in the 1977-78 year, the chairman states, and he expects the company will produce satisfactory, albeit lower, profits. The other company in this division, Bendicks (Mayfair), was sold to Associated Biscuit Manufacturers for a sum in excess of £1m.

Meeting, Winchester House, EC, December 13 at 11.30 a.m.

Times Veneer doubled at six months

The directors of "The Times" Veneer Company, manufacturer and merchant of timber, veneers and processed wood products, report sales ahead from £2.1m to £2.5m in the first half of 1978 and taxable profits virtually doubled at £108,882 against a previous year's £54,441.

Profit for the whole of 1977 was £158,742.

Tax for the six months took £56,600 compared with £28,600, leaving net profit at £52,282 (£26,480). The net interim dividend payment is increased to 0.25p (0.21p) per share, last year's final being 0.2p.

Grampian TV growth comes to standstill

REPORTING A standstill in first half profits the directors of Grampian Television forecast an improvement in the total for the year to February 28, 1979, from £172,000 to not less than £280,000.

After charging Exchange Levy of £34,000 this time pre-tax profits for the six months ended August 31, 1978, came out at £192,112 against £192,100.

In his annual statement last May Mr. M. Tennant, chairman, warned that operating costs would rise substantially in 1978-79 with increases being particularly marked in expenditure on network and local programmes.

The directors now state that advertising revenue is predicted to remain buoyant throughout the second half of the year and they hope that group profit for the second six months will not be less than that earned in the first half.

Glenburnie Properties continues to trade profitably and contributed £28,000 (£27,000) toward the group profit for the period. Blenheim House, the new office development, is nearing completion and should be available for letting at the beginning of 1979, the report.

Turnover in the first half of 1978-79 was up from £1.6m to £2.05m. The net profit came out at £27,612 (£27,100) after tax of £104,500 (£103,000). The interim dividend is 0.8p net (0.7p)—the total for 1977-78 was 2.2p.

NAME CHANGE

Stenhouse Industries, a wholly-owned subsidiary of Stenhouse Holdings, has been renamed Caledonian Holdings. The group has interests in home improvement, jewellery, ladies' hosiery and engineering.

The change of name reflects the existing operations independent of Caledonian and is a further step in the previously declared policy of Stenhouse Holdings to separate eventually Caledonian from the Stenhouse Group.

Hambros lower at halfway

EARNINGS of the Hambros banking group in the first half of 1978-79 are below those of the comparable period of the previous year, state the directors in their interim report.

They state that operating profits from the banking side were

lower than in the first half of 1977-78. Hambros Life Assurance increased its interim dividend by 10 per cent and has indicated that new business is continuing substantially ahead of the corresponding months of 1977 while other trading and associated interests of the group are also ahead of last year.

As already announced, agreement in principle has been reached with the Norwegian Guarantee Institute on the major outstanding matters referred to in last year's annual report.

The interim dividend on the £10 shares (22.50 p) is being raised by 10 per cent from 37.50p to 41.25p. The total for 1977-78 was 96.00p.

The interim dividend on the 25p fully paid shares is one tenth of that on the £10 class while the payment on the "A" shares is unchanged at 2.1p.

SHARE STAKES

East Lancashire Paper Group—Council now holds 975,000 Ordinary shares (7.17 per cent).

Greenbrook Securities has acquired a further 75,000 ordinary shares and now owns 460,000 representing 8.44 per cent of the capital.

Midland Educational—Allfred Preedy and Sons is interested in £3,316 ordinary shares (3.956 per cent).

General Funds Investment Trust—Mr. R. C. Vickers has disposed of 25,000 shares. His beneficial holding now stands at 22,000 shares.

Geovon The Mines—Union Corporation Group has acquired a further 20,000 ordinary shares increasing its holding to 302,300 shares (12.21 per cent).

Bredden and Cloud Bill Lime Works—Ferguson Industrial Holdings now holds 214,300 ordinary shares (13.3 per cent).

Yale Catto and Company—Kuala Lumpur Kepong BHD has increased its holding to 4,197,416 shares (25.286 per cent).

Berry Trust—Mr. R. C. Thornton, director, has disposed of 24,750 Ordinary shares at 70p.

Reralt Tia and Wolfram—Charter Consolidated reports that as a result of acquisitions by its subsidiary, Charter Consolidated now has an interest in 5,072,453 Ordinary shares (4.94 per cent).

Carr's Milling Industries—Hayes and associates now holds 127,300 shares (14.55 per cent).

Neepsend—Derbyshire County Council now holds 12,844.

Wills Faber—Mr. D. V. Palmer, chief executive, has reduced his shareholding by 255,000 ordinary shares in which he has a beneficial interest, and 80,000 shares where there is a non-beneficial interest. The sales were carried out on November 4 at 211p.

S. Casket (Holdings)—S. Casket, director, has sold 100,000 shares at 38p.

Dawson International—Within the holding of Woodbourne nominees of 2,755,737 shares, transfers have been made to a testamentary trust of which A. Smith is one of a number of trustees, with the result that Mr. Smith's non-beneficial holding now amounts to 165,338 shares.

Hampson Industries—J. M. Wardle, director, has sold 40,000 shares. J. L. Cutler, director, 11,280 shares. J. L. Cutler as representative of other interests (family trust) 12,844.

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John, in Lito



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Metal Box

Interim Statement and Proposed Rights Issue

The unaudited trading figures for the half-years to 30th September, 1978 and 1977 are tabled below:

	%	Half-year to 30th Sept. 1978 £'000	Half-year to 30th Sept. 1977 £'000
Sales			
Home	+15.8	305,290	263,630
Overseas	+15.8	148,310	128,074
	+15.8	453,600	391,704
Profit before taxation			
Home	+31.0	22,040	16,820
Overseas	+10.8	8,490	7,659
Associated Companies	+67.4	840	570
	+25.2	31,370	25,049
Estimated taxes on the profit of the period	+23.9	6,800	5,488
Profit after taxation	+23.6	24,570	19,561
Interest of minority shareholders	+73	1,780	1,658
Interest of Metal Box Limited	+27.3	22,790	17,902

For the half-year to September, 1978, the overseas currencies have been converted at the mid-market rates of exchange at 30th September, 1978; for the half-year to September, 1977, they have been converted at the rates used in the accounts for the year to March, 1978.

The 1977 figures have been revised for the change in treatment of associated companies and deferred taxation.

Sales at home rose by £41.7 million (15.8%) and overseas by £20.2 million (15.8%).

Profit before taxation at home was higher by £5.2 million (31.0%).

Profit of the overseas subsidiaries was up by £0.8 million (10.8%).

Expenditure on fixed assets during the half-year was £26.0 million of which £4.8 million was spent overseas.

Despite the volume of sales being no greater, the results at home for the six months period are well ahead of those for the corresponding period of last year, when profitability had been reduced by a series of industrial disputes which happily have not occurred in the current financial year.

Overseas, the results for the first six months are a little better than those for the same period last year; especially, the Indian company has registered substantial improvement.

In the second half-year to date sales of the packaging business are unexciting, but those of the central heating business are very buoyant. Overseas, the trading position remains healthy.

There have been three developments in recent years which have been of major importance to the Company. The first has been the rapid expansion in the use of beverage cans and the resulting introduction of equipment to produce two-piece cans which increasingly are being used in place of traditional three-piece cans. The second was the renegotiation in 1977 of the long-standing agreement with The Continental Group Inc. which has opened up opportunities for Metal Box in new areas overseas, especially in the United States. The third has been the significant expansion of the central heating radiator and boiler business. These developments have required and will continue to require considerable expenditure on fixed assets both at home and abroad.

The two largest projects in the United Kingdom during the last two years, involving the expenditure of some £40 million, have been the building and equipping of a new factory at Braunstone, Leicestershire, to produce two-piece cans for the food and beverage industries and of a new research and development establishment at Wantage, Oxfordshire. Within the last month the Board has decided to accelerate plans for increasing production of two-piece cans and has sanctioned the installation of four new making lines which will raise the number of the Company's lines in the United Kingdom to thirteen, thus maintaining the Company's competitive position.

Overseas, the establishment of Metal Box-Standun Inc. in California and the acquisition of The Risdon Manufacturing Company of Connecticut are the first steps in the expansion of the Company's activities in the United States. Metal Box-Standun Inc. is constructing a plant which, by early next year, will be in production and supplying beverage cans to Pepsi-Cola. Risdon and its subsidiary companies are manufacturers of metal, plastic and paper packaging components and containers for cosmetics, personal care and other consumer products. The Company's financial commitment to Metal Box-Standun Inc. amounts to approximately US \$23 million; the cost of acquiring Risdon will be US \$25 million, assuming full acceptance of the cash offer announced on 19th October, 1978. At the close of business on 17th November, 1978, acceptances had been received in respect of 90 per cent. of the equity capital of Risdon.

The radiator and boiler business is experiencing very strong demand necessitating an increase of manufacturing facilities and the introduction of new production techniques to increase productivity.

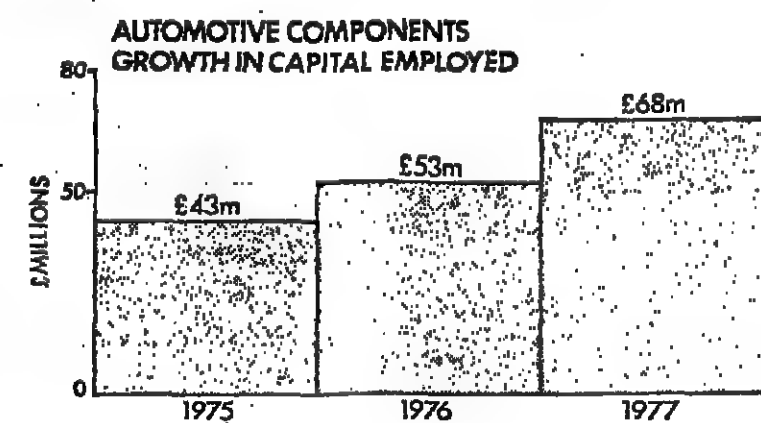
Accordingly, the Directors have decided that it is right to reinforce the equity base of the Company and therefore propose to raise approximately £35.9 million by an issue by way of rights to Ordinary Stockholders of 14,901,379 Ordinary Shares of £1 each at a price of 250p per share, by offering the same by way of provisional allotment to Ordinary Stockholders on the Company's register at the close of business on 17th November, 1978, in the proportion of one new Ordinary Share of £1 each held on that date, fractions of new Ordinary Shares being disregarded for this purpose. A letter containing the terms of the proposed issue, which is being underwritten by Baring Brothers & Co., Limited, and leading Ordinary Stockholders' consent to an increase in the authorised share capital of the Company will be posted today to Ordinary Stockholders.

The Directors have declared an interim dividend on the existing Ordinary Stock of 737p per £1 unit (6.6p last year) in respect of the financial year ending 31st March, 1979, (payable with the supplemental dividend of 0.1252p declared in respect of the year to 31st March, 1978 by the Company in General Meeting on 20th July, 1978) on 8th January, 1979 to holders registered on 8th December, 1978. The Directors anticipate that, in the absence of unforeseen circumstances, they will be able to recommend a final dividend in respect of the year ending 31st March, 1979 on the capital as enlarged by the rights issue of 10.72p per Stock Unit which, together with the interim dividend, would make a total dividend of 18.09p per unit. Consent has been received from H. M. Treasury in the context of the rights issue to declare dividends up to this level. At the current rate of associated tax credit this total dividend would be equivalent to a gross dividend of 27p per unit, an increase of approximately 20 per cent. over the total gross dividend in respect of 1977/78.

Metal Box Limited

Report No 2

Automotive components: a world leader



Recent Highlights (Automotive Components)

- * Purchase of a brake parts business in the USA — Nutum
- * Curty, France's leading automotive gasket producer, became a T & N associate
- * Nine other acquisitions in the components field

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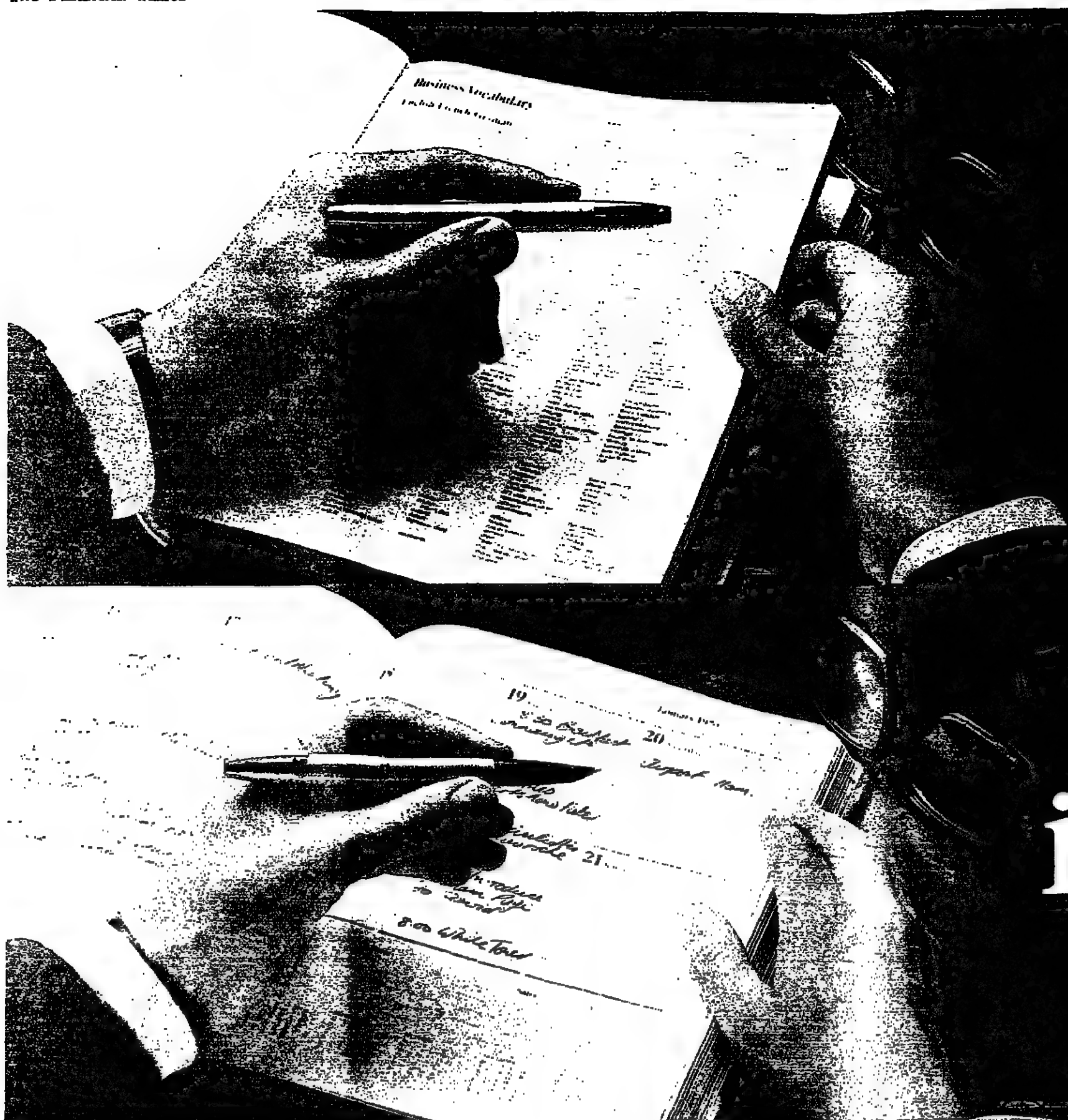
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MINING NEWS

MIM takes wary view of metal markets

BY PAUL CHEESBRIGHT

THE RECENT improvement in the metal market has not been assumed that this is the beginning of a long-term upward trend, says Sir James MIM, chairman of the International Metals Market (MIM). Sir James, who was in London yesterday, said that the market was still very shaky, particularly for copper and zinc, and that the market was still very shaky.

This was the message Sir James gave to shareholders at the annual meeting in Brisbane yesterday.

Shareholders were made aware of the background of generally higher third quarter figures for many international base metals, including those of MIM, which in the year to last September had net earnings of \$11.95m compared with \$8.8m in the same period of 1977. These figures were based on the sale of a stake in the company.

However, Sir James noted that

since the end of June markets for copper, zinc, lead and silver had all improved. In the year to June both copper and zinc demand had been disappointing.

For the longer term, however, Sir James had no doubts. The relative efficiency of the Mount Isa operation and the expected steady growth in world demand for metals made MIM confident, he said.

But he was less than favourably inclined to suggest that the Australian Government should become more involved in the international marketing of minerals with a system of guidelines for companies exporting iron ore, coal, bauxite and alumina.

He considered the proposal put forward by Mr. Douglas Anthony, the Deputy Prime Minister, to be counter-productive. It would

Common Bros. sees shortfall

IN HIS annual statement Sir Rupert Soer, chairman of Common Brothers, says that he does not anticipate that overall trading results of the group's fleet will be comparable with those achieved in 1978.

The products tanker market shows signs of revival which appears to be more soundly based than previous upturns which were short lived, states Sir Rupert. Heating coils have been installed in the m.v. Kurdistan enabling the vessel to carry heavier oils and increasing trading flexibility.

The vessel has been fixed for two months from the end of October at a profitable rate while the two sister vessels are fixed until the early spring of 1979 at reasonable rates.

The product tanker fleet therefore offers better prospects than envisaged last year.

In the year under review the dry cargo fleet contributed substantially to results but is now subject to a marked weakness in freight likely to result in losses on operations in the year to June 30, 1979.

Against this general background the group has moved into 1978-79 in a much stronger financial position than a year ago.

As reported on November 10, trading profit for the year to June 30, 1978, fell from £389,000 to £235,000 but boosted by a surplus on sale of ships amounting to £235m, pre-tax profits turned in at £265m compared with a loss of £135m.

A statement of source and application of funds shows an increase of £3.9m (£0.24m) in liquid funds.

STYLO SUBSIDIARY TO CANCEL SHARES

Stylo Shoes' subsidiary Stylo Barril shoes intends to submit proposals for the cancellation of the 144,484 7 per cent cumulative preference shares not already held by Stylo Shoes at 60p per share cash. Proposal to be effected by a scheme of arrangement.

Winding-up orders for 47 companies

Orders for the compulsory winding up of 47 limited companies have been made by Mr. Justice Brightman in the High Court.

They were: Nexus Record Productions, Roloff Ltd, Capital and Suburban Investments, Scott Daniel Ltd, Chelmsford, South Dorset Landscapes, Hyndburn Engineering Company, M. J. Kehoe Company, Northwest Imports and Exports (Manchester), Oldfield Brickwork Company, Orrell Park Transport, Advanced London Divine Services, Blundcombe, Carol Marshall (Enterprises), Ganehill, Gavin Stacey Industrial Communications, Gavin Storey Industrial Liaison, Glovia, Flexanthill Builders, Swandown Matthews Sounds in Motion (Northern), The Di-shops Corner (Investments), Fairmain Properties.

GOLD OUTPUT SLIPS AGAIN

South African gold production last month slipped under 1.5m ozs for the first time since June, according to the latest output statistics published by the Chamber of Mines.

Total mine output was 1,494,300 ozs in October, compared with a re-stated 1,684,318 ozs in September and 1,601,828 ozs in October 1977. The cumulative total for the year to date is 16,955,887 ozs, just fractionally more than the total of 16,779,153 ozs at this time last year when output was abnormally depressed.

On average about 44 per cent of total mine output is going into the manufacture of Kruggerand gold coins, and yesterday, Mr.

AOKAM SETS UP THAI COMPANY

Two Kuala Lumpur-based tin companies with operating interests in Thailand are to establish Thai operating companies supported by local equity. This

FINANCING SERVICES

Corporate underwritings
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We are prominent in U.S. issues for non-American clients, in specialized Eurobond and Eurocurrency financings, and in foreign currency financings in national capital markets. Through parallel loans and swap transactions, we help clients adjust to currency changes and shifts in the availability and cost of money. And we offer a variety of financing techniques to limit the effect of regulations which may restrict capital flows.

Goldman Sachs also assists clients in international merger and acquisition transactions, as well as mandatory divestitures imposed by foreign governments. We help in capital market operations by seeking lower-cost financings utilizing commercial paper. And we structure and help execute complex project and export financings.

Broad experience in international public offerings and private placements. In the past eight years, Goldman Sachs has served corporations and governments as a manager or agent in more than 240 international securities offerings totalling \$9.4 billion. In many cases, these transactions have helped reduce the problems of multi-national companies in balancing their foreign currency exposure.

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مكتبة الأمل

1978 Interim Statement London & Lennox Investment Trust Limited

24% Increase in Net Asset Value

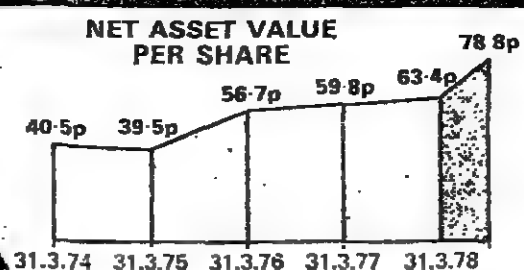
The Chairman, Mr. Roger Watson, reports:

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Bayer counts the cost of decline of the dollar

BY GUY HAWTHORN

THE DECLINE in the value of the dollar has wreaked havoc on the Bayer Group. Despite excellent growth rates reported by many of its overseas subsidiaries, profits and turnover this year have taken a pounding.

Bayer has the reputation of being the most outward-looking of West Germany's "Big-Three" chemical concerns — although Hoechst and BASF have high export ratios and substantial foreign investments.

Professor Herbert Gruenewald, the group's chief executive, today announced that, while volume output rose by 4 per cent during the first three quarters of the year, cash turnover dropped by 0.6 per cent and pre-tax profits fell by 4.7 per cent.

The Deutsche Mark has been revalued against the dollar by 18.5 per cent during the past 10 months — even allowing for differences in inflation rates. It was still a revaluation of 14 per cent, he said. "You can judge for yourselves the difficulties we are having on the export front."

Bayer was hoping that the dollar would stabilise at equivalent purchasing power — which Professor Gruenewald put at DM 2.20. If it did so, the group would see a powerful growth rate in 1979.

"Volume growth next year is expected to be between 2 and 3 per cent, but when forecasting turnover one has to remember the effect of the dollar," he said.



Dr. Herbert Gruenewald, Bayer's chief executive

The effects of the decline of the dollar can be judged from the performance of the group's important overseas subsidiaries. In Brazil, for instance, turnover rose in local currency terms by

FRANKFURT, Nov. 21.

47 per cent, but by the time it was converted into Deutsche Marks the expansion rate fell to 3 per cent. In the U.S. market, cash turnover by its two leading subsidiaries increased by 25 per cent, although in D-Mark terms the expansion rate was reduced to 10 per cent.

In one case, comparative revaluations worked to Bayer's advantage. In Yen terms sales of the Japanese subsidiary grew by only 1 per cent, but because of the appreciation of the yen against the D-Mark, the German figures showed a 9 per cent increase.

Bayer's world sales were up by 8.5 per cent from DM 16.2bn at the end of the opening three quarters of 1977 to DM 17.26bn. The fastest growth rate came in the third quarter when turnover rose 13.3 per cent from DM 5.18bn to DM 5.56bn. Gross profits, however, fell by 3.9 per cent from DM 849m to DM 816m. Capital investment during the first nine months totalled DM 1.7bn of which DM 650m went to Bayer AG. About two-thirds of the funds were invested in Germany with the rest going abroad. Some 32 per cent of these funds were devoted to replacement of outmoded plant, 18 per cent to environmental protection, expansion 39 per cent and 11 per cent rationalisation. Next year investment in environmental protection could well rise to 20 per cent, said Professor Gruenewald.

German bid for U.S. foothold in computers

By Our Financial Staff

PLANS for a small but significant foothold in the U.S. computer industry were announced yesterday by Mannesmann, the major West German engineering and construction group.

The company has acquired for \$4.2m a 16 per cent shareholding in Tally Corporation, a purchase price that values the whole of Tally at more than \$26m. Tally manufactures computer printers, and Mannesmann hopes eventually to gain full control of the American company.

Mannesmann has purchased 111,700 Tally shares at \$9.50 each from Texas Computer Corporation of Los Angeles. In a filing with the Securities and Exchange Commission, the company explained that it purchased the shares as an investment, but with an eye to possible acquisition of additional shares in the future.

Mannesmann intends to seek representation on the Tally board and is contemplating a tender offer for the remaining shares or a merger proposal.

KORF'S LINKS WITH KUWAIT

The silent infiltration

BY ANDREW FISHER

THE GENERAL reaction to Monday's unexpected news that Kuwait had no less than three years ago, bought sizeable stakes in the West German and U.S. interests of the steel group headed by Willy Korf was one of muted surprise.

Back in 1975, the response might well have been a good deal more shrill, with memories then still clear in the German business world of how Kuwait had managed to buy 14 per cent of Daimler-Benz, one of the country's biggest and most profitable companies. Iran was also keen on purchasing shares in Daimler, but was forestalled when Deutsche Bank jumped in smartly with a DM 2bn payment for a large slice of the shares in the motor group that the privately-owned Flick company was eager to sell.

Matching their original discretion with a reference that seems scarcely less extreme, neither Willy Korf nor Kuwait have drawn any direct parallels between the general attitude to investments from the Middle East in the post-oil crisis years, and their decision not to publicise the deal at the time.

According to the Korf group, the initial secrecy was at the wish of the Kuwaiti Ministry of Finance, the body which took the two holdings of 30 per cent each in the U.S. and German interests.

was prepared to pay for its twin stakes in Korf, with the German share purchase following the U.S. deal by several months. The total cost has been estimated in the German press at some DM 200m (\$104m at current exchange rates), but neither Kuwait nor Korf will make any comment on these figures.

Willy Korf himself has often

Korf regards its main competitor in the direct reduction field as Swindell-Dressler, also based in the U.S., although Thyssen has developed the Purofer system which has been licensed by Gutehoffnungshütte (GHH), Germany's largest engineering concern.

Because of the tight financial rein held by the 48-year-old Mr.

Kuwait, "we are in good shape to do substantially better."

It is this end of the Korf concern that has been making most of the running in 1978. In terms of fixed asset value, the two plants—Beaumont is the newest and will eventually be the biggest — are worth some \$250m, he says. Korf Industries is aiming to produce some 1.2m tons of steel goods next year, of which the two plants will account for about half each. At present, the U.S. activities of Korf make up around a third of the group's total steel output. But this will approach 40 per cent in time, comments Mr. Regelbrugge.

In Germany, Korf-Stahl, whose headquarters is near the elegant Spa town of Baden-Baden, expects an improved result this year. Although the losses are likely to remain, But exports have picked up, demand from the construction industry, a major user, has risen in past months, and the general outlook for 1979 is a good deal less gloomy.

The fact that the Cartel Office may fine Korf for keeping quiet about the Kuwaiti involvement does not seem to disturb the company unduly. There is no question of the deal being untravelling for competitive reasons. Nor are there any signs that the Kuwaiti, or the irrepressible Mr. Regelbrugge, the president of Korf Industries, the U.S. company with the same 70-30 shareholding between Mr Korf and transaction.

Dutch travel group to offer leisure loans

By Charles Batchelor

AMSTERDAM, Nov. 21. A DUTCH travel group is to offer personal loans to its customers to finance holidays and other leisure-related purchases such as boats and holiday homes. The Holland International group, which has 100 travel agents' offices throughout the Netherlands, plans to introduce the new service from December 15.

This matches the move by banks in Holland 10 years ago into the holiday travel business. They have taken a growing share of the holiday market in recent years to the consternation of independent travel agents.

Rabobank sold 275,000 holidays in 1977, an increase of 75,000 on the year before, and it claims 17 per cent of the total holiday market. Amsterdam-Rotterdam Bank reported a 65 per cent increase in the number of holidays sold to 83,000 in 1977 and it expects a further increase to 70,000 this year. Amro offers Holland International holidays along with those of four other tour operators.

The 50 travel agencies operating in the Holland International as well as the 80 which trade under the name Lissone Lindeman will offer personal loans along with their traditional holiday facilities and the arranging of holiday insurance, the company said.

Holland International expects a growing demand for shopping for holidays, pleasure boats, camping vans, caravans and holiday homes.

This will be done in conjunction with Financieringsunij, an affiliate of the Nationale Nederlanden insurance concern. Holland International is half-owned by KLM-Royal Dutch Airlines, with the Nedlloyd shipping group owning 37 per cent and the Dutch railways 12 per cent. The company has just completed a two-year reorganisation.

Increased demand for air holidays led to some improvements in its 1977 results, but the company is still making losses. Turnover rose 4 per cent in 1977 to FF 662m.

Two-tier German issue

BY OUR FINANCIAL STAFF

THE West German Government is to raise DM 1.2bn (\$631m) on the domestic capital market through a two-tier offering of six and ten-year bonds.

The terms of the latest issues are pitched right in line with the market and yesterday dealers expected the two offerings to be placed with the minimum of difficulty. Once again, the authorities main funding agent lies with the shorter end of the market.

The two bonds, DM 700m over six years on a coupon of 6 per cent and DM 500m over 10 years at 8 per cent, have been priced at 99 and 98 respectively. The most recent Government-backed 10-year paper came from the

Federal Railways, which 61 per cent offering is currently priced at 96.

In Holland, the 11 100m new issue from insurance group Ennia has been priced at 99. This 10-year bond reflects the continuing strength of the Dutch market where coupons for long-term paper have narrowed from 93 per cent to 81 per cent since September.

Speculation in Paris suggests that the French national railway company, Ste Nationale des Chemins de fer Francaise (SNCF) will issue a 10-year bond next week. The 17-year bond is expected to carry a coupon of 10 per cent and be priced at par.

Frionor sales advance

BY PAY GJESTER

OSLO, Nov. 21.

FRIONOR, the Norwegian frozen foods company with subsidiaries in Britain, the U.S., West Germany, Sweden and Switzerland, reports a 21 per cent turnover increase to Nkr 870m (\$250m) in the year ended June 30, 1978. In volume, sales reached 78,700 tons of deep frozen products, of which fish and other sea foods accounted for about 70,000 tons.

The concern, which is a marketing organisation for 120 Norwegian freezing plants, says operating results were satisfactory during the year. The good results were achieved despite a marked rise in Norwegian operating costs, price freezes on some markets, inadequate raw material supplies and currency fluctuations which affected profits on sales to the U.S. Frionor's largest single market. Profits for the year are being channelled back to member plants in the form of a bonus on products supplied, amounting to a total of Nkr 8m for the operating year.

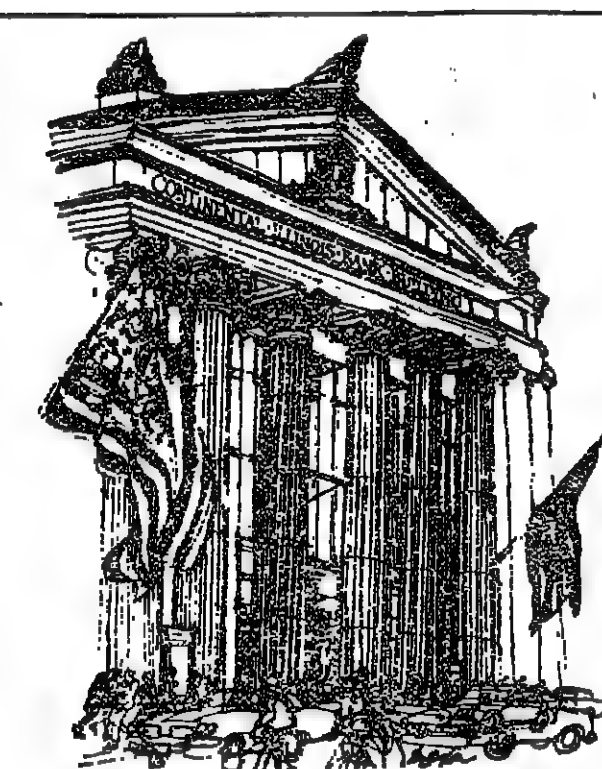
The report says production is still hampered by inadequate supplies of raw materials, and the concern could sell far more than its present production

Belgian bond offering

BRUSSELS, Nov. 21.

THE PUBLIC bond offering by the Belgen Fonds des Routes, for which lists open next Monday, has been priced at 99 per cent. The bond, which closes on December 8, has a seven-year life and carries a coupon of 8.75 per cent. Effective yield is 8.95 per cent.

The banks are understood to have given commitments to take up to BFr 27bn in Fonds des Routes paper and the total sold could reach BFr 30 bn (\$11n). This would bring public bond borrowings this year to around BFr 300bn, Reuters.



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Consolidated Statement of Condition/September 30

(in millions)	1978	1977
Assets		
Cash and due from banks	\$ 2,384.5	\$ 2,594.4
Total funds sold	3,965.1	4,116.6
Investment securities:		
U.S. Treasury and Federal agency securities	552.5	623.8
State, county and municipal securities	1,559.3	1,627.2
Other securities	310.0	242.5
Trading account securities	313.1	266.3
Total loans	16,465.1	13,405.8
Less: Valuation reserve on loans	173.8	164.0
Net loans	16,291.3	13,241.8
Lease financing receivables	352.2	309.4
Properties and equipment	185.1	160.8
Customers' liability on acceptances	676.0	318.0
Other real estate	26.3	31.9
Other assets	669.1	598.8
Total assets	\$27,284.5	\$24,131.5
Liabilities		
Deposits:		
Domestic—Demand	\$ 3,785.1	\$ 3,454.8
Savings	1,323.1	1,458.0
Other time	5,451.5	4,113.5
Overseas branches and subsidiaries	8,126.9	8,121.6
Total deposits	18,686.6	17,147.9
Federal funds purchased and securities sold under agreements to repurchase	4,808.2	4,409.1
Long-term debt	413.8	318.6
Other funds borrowed	823.7	411.2
Acceptances outstanding	678.1	327.5
Other liabilities	681.8	534.2
Total liabilities	26,092.2	23,148.5
Stockholders' Equity		
Preferred stock—without par value:		
Authorized: 10,000,000 shares, none issued		
Common stock—\$5 par value:		
Authorized: 80,000,000 shares both years		
Issued and outstanding: 1978—39,153,525 shares	195.7	177.8
1977—35,560,460 shares	507.5	428.1
Capital surplus	489.1	377.1
Retained earnings		
Total stockholders' equity	1,192.3	883.0
Total liabilities and stockholders' equity	\$27,284.5	\$24,131.5

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Chapelle group rescue finalised

BY DAVID CURRY

PARIS, Nov. 21.

THE FINAL stage in the financial rescue of the Chapelle group is to be proposed to shareholders next month. It takes the form of the proposed absorption of the parent company, Société des Papeteries de la Chapelle by its two-thirds subsidiary and subsidiary, Les Papeteries de la Chapelle Durlay.

The reorganisation has been made necessary by the severe losses suffered by the sector, which left the parent company at the end of last year with net liabilities of FF 16m and the subsidiary with net liabilities of FF 42m (\$48m).

Since then, a rescue has been mounted with the aid, notably, of the Institut pour le Developpe-

ment Industriel (IDI), which is a state-backed body existing to take temporary positions in ailing, but recoverable companies, and the Paribas banking group.

The parent company's capital was written down to FF 100,000, followed by a FF 200m capital raise subscribed to by IDI and Paribas. Now the capital of the subsidiary will be reduced to FF 32,000 before being lifted to FF 150m (\$40m) by the absorption of the parent company, which will go out of existence.

Parent company shareholders were asked at the time of the capital write-down to exchange their practically worthless old shares for new shares in the proportion of 1,010 for one new

share. Now they will receive nine shares in the reorganised entity for each parcel of 10 new shares or 10,100 old shares in the former parent company.

Creusol-Loire, the French heavy engineering group, said yesterday, reports AP-DI, that it had received authorisation from the Canadian Government to acquire complete control of Brax-Mueller-Huntley, a Toronto-based steel trading company.

The French group said it would hold a 25 per cent direct stake in the Canadian company, the remaining 75 per cent interest is held by Brax-Mueller-Huntley (USA). The company, which is based in New York and which was bought last year by Creusol-Loire.



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JAPANESE SHIPPING COMPANIES

Yen rise brings sluggish trends

BY YOKO SHIBATA

JAPAN'S six major shipping companies have suffered from sluggish trends in cargo movement for container liner and conventional cargo ships as a result of the sharp appreciation of the yen in the first six months of the fiscal year to September. Rationalisation measures, such as disposing of unprofitable ships and cancelling ships chartered in the high freight rate days, were offset by a cut in freight revenue, which derived partly from the dollar de-nominated settlement of freight rates and partly from the decline in export volume as a result of yen appreciation. Variations in earning performance largely depended upon how far each company rationalised its operations. Nippon Yusen disposed of 10 vessels; the number was 12 for Mitsui O.S.K. and five for Yamashita Shin Nihon Steamship. After cancellation of ships, Nippon Yusen reduced its operating vessels from 348 to 308 and Mitsui O.S.K. dropped from 352 to 300 during the six months.

However, the company expects 1980 in current profits, up 36 per cent over fiscal 1979. The sharp fall in freight revenue was more or less covered by price increases and a 150bn reduction in its dollar denominated in Middle East, African

	Current profit first-half 1979-78	Change on first-half 1977-78	Net profit first-half 1979-78	Change on first-half 1977-78	Sales first-half 1979-78	Change on first-half 1977-78
Nippon Yusen	4.0	+78.0	2.1	-46.0	191.6	-10.0
Mitsui O.S.K.	-1.7	-	-4.1	-	167.7	-12.1
Yamashita Shin Nihon	5.2	-30.0	4.7	-47.0	69.8	-17.5
Kawasaki	-2.6	-	-0.79	-	112.9	-13.0
Sanko	-6.3	-	0.14	-22.8	140.8	-15.0
Showa Line	0.31	-2.0	0.13	-6.0	514.0	-10.0

noted chartering fee and fuel costs as a result of the yen appreciation. The company faces declining profits in its liner division, in particular its container division, operating at a rate of 70 per cent. As a result, Nippon Yusen foresees a 30 per cent drop in current profits for the full year, but expects the current half trend of the tramp ship division, Yamashita Shin Nihon Steam-

ship expects the recovery in its tramp division will not sufficiently cover the further declining profits in the liner division. As a result, the company, despite 1500m financial revenue from a debenture operation, sees its current profits falling short of the previous years level for the current fiscal year. Showa Line looks to maintain profits for the current fiscal year at the previous year's level, thanks to its operating the North American line, instead of the unprofitable European and Australian lines operated by other shipping companies. Kawasaki and Sanko Steamship expects recovery in their deficit-ridden tanker divisions, helped by the Government's oil stockpiling scheme, using tankers and better demand in the tanker market. Sanko will contribute four VLCC tankers for the Government scheme, which is expected to reduce the company's deficits substantially. Kawasaki faces a large deficit in its liner division for the current fiscal year. Both Sanko and Kawasaki foresee further increased deficits for the fiscal year ending next March.

TOKYO, Nov. 21.

Interim earnings at Kubota decline

By Our Own Correspondent

TOKYO, Nov. 21.

KUBOTA, manufacturer of cast iron pipes, agricultural industrial machinery, reported a disappointing earnings performance for the last six months ended October, due to dull demand for agricultural machines and sagging export profitability by the appreciation of the yen.

Reflecting the Government's acreage reduction, Kubota's main line agricultural machinery sales declined by 14.5 per cent compared with a year ago. The slump in agricultural machinery was covered by environmental equipment such as waste water treatment facilities (up 100 per cent) on the strength of brisk public investment. As a result, the company's interim sales stayed at the same level as the previous year, at ¥232.5bn (\$12.2bn) (¥211.8bn in 1977). However, deteriorating export profitability was not sufficiently covered by the effect from volume increase and price rises. Earnings worth ¥3.3bn from financial transactions combined the setback in interim current profit to only 1.2 per cent at ¥196.5bn (\$8.53bn). Kubota's interim net profits were at ¥9.2bn (\$47.7m) down 1.1 per cent over a year ago.

For the full year ending next March, sales are estimated at ¥377bn (\$2.4bn), up 3 per cent, and current profit and net profits at the same level as the previous year, at ¥232.5bn and ¥18.5bn, respectively. Reuter.

Kiwi sales boost profit and dividend

By James Forth

SYDNEY, Nov. 21.

KIWI INTERNATIONAL, the Australian-based polish and household product group, raised its profit by 41.6 per cent, from A\$2.63m to a record A\$3.73m (U.S.\$4.3m) in the year to August 31.

The directors have lifted the dividend payment from six cents a share to eight cents, which is covered by earnings of 18.1 cents a share, compared with 12.8 cents in 1976-77. The result was achieved on an increase in sales of 21.9 per cent, from A\$56.5m to A\$68.9m (U.S.\$78.7m).

Smith Sugar in talks

By Our Own Correspondent

JOHANNESBURG, Nov. 21.

SHARES IN C. G. Smith Sugar, which last week reported lower interim profits for the six months to end-September, were suspended in Johannesburg yesterday, with a brief statement recording that talks were in progress which could affect the market price offered.

Company sources, however, indicated that the suspension would last about a week. No other sugar shares have been suspended, nor has C. G. Smith Sugar's associate, C. G. Smith Investments.

Rights issue oversubscribed

By Anthony Rowley

HONG KONG, Nov. 21.

HONGKONG LAND Company announced today that its rights issue of roughly HK\$600m (U.S.\$125m) of 8 per cent unsecured loan stock with warrants, at par, has been oversubscribed. The basis of allotment will be announced not later than November 23, and certificates will be posted by December 11, the company said.

Japanese banks to supply \$40m slice of EDF loan

BY RICHARD C. HANSON

TOKYO, Nov. 21.

IT NOW appears that four or five Japanese banks will be allotted about \$40m of the \$600m credit being arranged for Electricite de France (EDF) by Credit Lyonnais, so ending a month-long ordeal which has upset officials in both France and Japan.

The banks which have applied for ordinary participation in the loan include the Industrial Bank of Japan, Dai-ichi Kangyo Bank, Taisho Koku and Mitsubishi Trust. The French-originated credit, carrying a margin over 6.5 percentage point over Libor for 10 years, at one point in negotiations involved the possible inclusion of a much larger Japanese participation, with some banks here acting as co-managers. But a combination of factors, including a stern warning from the Japanese Finance Ministry, nearly ended Japanese involvement entirely.

The syndication first ran into trouble in Japan in early October, when Credit Lyonnais made its initial soundings on a \$300m loan for EDF at an interest rate of only 1 per cent above Libor. The Japanese banks played a key role in rejecting the slim spread, first because it would be barely profitable and secondly because the Finance Ministry and Bank of Japan had recently told them that they should avoid heavy lending at very low rates. Such loans are now thought to tarnish the reputation of Japanese banks, and more im-

portantly of the authorities themselves. The authorities here are highly sensitive to foreign criticism—even when they think it not valid. There was also some feeling among officials that the British authorities took advantage of Japanese banks in winning a very large loan at 0.5 per cent above Libor for the British Electricity Council earlier in the summer. The Finance Ministry estimates that it costs on average about 1 per cent above Eurodollar rates to fund the above medium-term lending, leaving a very slim margin of profit when the loan rate is 1 per cent.

Japanese Finance Ministry officials claim they were approached in mid-October by a small number of Japanese banks, (as is customary) and informed that Credit Lyonnais wanted (or had agreed to) Japanese bank participation in the EDF credit of up to one-quarter of the total, or \$150m. Co-managers were to put up \$30m apiece. The officials say they had no objection to the Japanese banks' played a key role in rejecting the slim spread, first because it would be barely profitable and secondly because the Finance Ministry and Bank of Japan had recently told them that they should avoid heavy lending at very low rates. Such loans are now thought to tarnish the reputation of Japanese banks, and more im-

than 15 banks expressed an interest in co-managing it at \$50m each. Credit Lyonnais appeared to have contacted each bank individually. The short-term capital division of the Finance Ministry objected strongly to what looked to be a potentially very large (perhaps one-third) portion in the loan. The Japanese banks were contacted and told to discuss among themselves how to keep the participation down to what is thought was the original target of \$150m total participation. The Japanese banks soon after—en masse—told Credit Lyonnais that they did not want to be co-managers, but might be interested in participating generally as lesser members of the group.

News of the Japanese rejections upset the French monetary authorities because it appeared that Japanese authorities were forcing private banks to slum a very credit-worthy French state borrower, (after lending to the British).

There had been no direct contact between the two sides. The French authorities are reported among Japanese bankers to have been so upset as to allow no participation by Japanese banks at all, noting that the syndication could be completed without them. Credit Lyonnais took a "different approach" and sent invitations, telegrams for general participation to a few Japanese banks.

No payout at Utico despite recovery

BY RICHARD ROLFE

JOHANNESBURG, Nov. 21.

UTICO HOLDINGS, the South African subsidiary of BAT Industries, continued to recover strongly over the year to September 30, but the chairman, Mr. E. A. Rankin, says that liquidity requirements are paramount and that no dividend can be recommended for the year. In addition, he says that the board cannot give an indication "at this stage" that payments will be resumed in 1979.

Trading income improved from R4m to R7.3m (\$8.4m) on turnover little changed at R71.5m, and after allowing for interest, tax, and outside share-holders' interests, not attributable profits rose from R0.4m to R3.3m. As in the previous year, there is a substantial charge for extraordinary items, reflecting the

disposal of the group's cotton-textile business, but the charge is down from R2.2m to R0.8m. Hence the bottom line figures show a turnaround from losses of R1.8m to a profit of R2.3m for the year. Before the exceptional items, earnings per share improved from 3c to 38c. While the balance sheet shows current assets of R54m against current liabilities and short-term borrowings of R27m, part of the cash balances, put at R1.3m, are held in Rhodesia. So the South African operation needs internally generated funds and additional long-term finance. The board is also concerned about the demands in liquidity inherent in an average rate of inflation of 10 per cent, which it expects to continue.

NOTICE TO THE HOLDERS OF MATSUSHITA ELECTRIC INDUSTRIAL CO. LTD. 6% CONVERTIBLE DEBENTURES DUE NOVEMBER 22, 1980

Pursuant to Section 2(4)(f) of this Company's Indenture dated as of November 20, 1976 under which the above Debentures were issued, notice is hereby given as follows:

1. Pursuant to the resolutions of the Board of Directors of the Company adopted at the meeting held on October 19, 1978, a free distribution of shares was effected on November 21, 1978 to shareholders of record as of November 20, 1978 at the rate of one share for each 10 shares held.

2. Accordingly, the conversion price of the Debentures has been adjusted effective on November 21, 1978. The conversion price in effect prior to such adjustment was Yen 565.00 per share of Common Stock, and the adjusted conversion price is Yen 543.40 per share of Common Stock.

Matsushita Electric Industrial Co., Ltd. by The Bank of Tokyo Trust Company, Limited November 22, 1978

Clal makes underwriting debut

BY L. DANIEL

TEL AVIV, Nov. 21.

CLAL, Israel's largest investment company, will become the first non-banking institution to underwrite an issue on the Tel Aviv Stock Exchange. Its subsidiary, Clal Securities, will participate in a consortium which will act as underwriters for issues by Elbit Electronics and Rapak Electronics.

Clal Securities intends to assist new companies to raise capital by going public. This assistance will take the form of external consulting services or, prior acquisition of a small part of the share capital so as to give Clal the possibility of participating actively both in financial management and by means of

its representation on the Board. Meanwhile, two Clal subsidiaries have published a draft prospectus. Azorim Investment, Development and Construction, in which Clal currently holds 88.5 per cent of the equity, intends to make a one to one rights issue of 125m (\$1.42m) in the form of 1510 ordinary shares, as well as 1236m (\$2.6m) of 20 per cent debentures, 1982-86 convertible into ordinary 1510 shares in the year 1979-80 and thirdly 153m options of 1510 to purchase ordinary 1510 shares in 1979-81. The debentures and options will be offered to the public in 90,000 units of 15400 options.

At the same time, Azorim is offering to its parent company Clal, some 154.2m ordinary 1510 shares in exchange for the latter's holding in Modul Beton. Urdan Industries, a 38.6 per cent subsidiary of Clal Industries has published a draft prospectus for public issue of 123m ordinary 155 shares. In addition, the company is offering existing shareholders 121.5m ordinary 151 shares together with 1118.2m ordinary 155 shares at a price of 105 per cent and to its employees 112.4m ordinary 151 shares together with 1590.000 ordinary 155 shares.

Smith Sugar in talks

By Our Own Correspondent

JOHANNESBURG, Nov. 21.

SHARES IN C. G. Smith Sugar, which last week reported lower interim profits for the six months to end-September, were suspended in Johannesburg yesterday, with a brief statement recording that talks were in progress which could affect the market price offered.

Company sources, however, indicated that the suspension would last about a week. No other sugar shares have been suspended, nor has C. G. Smith Sugar's associate, C. G. Smith Investments.

Rights issue oversubscribed

By Anthony Rowley

HONG KONG, Nov. 21.

HONGKONG LAND Company announced today that its rights issue of roughly HK\$600m (U.S.\$125m) of 8 per cent unsecured loan stock with warrants, at par, has been oversubscribed. The basis of allotment will be announced not later than November 23, and certificates will be posted by December 11, the company said.

NOTICE

To the holders of the Floating Rate U.S. Dollar Certificates of Deposit due 24th November, 1981, of:

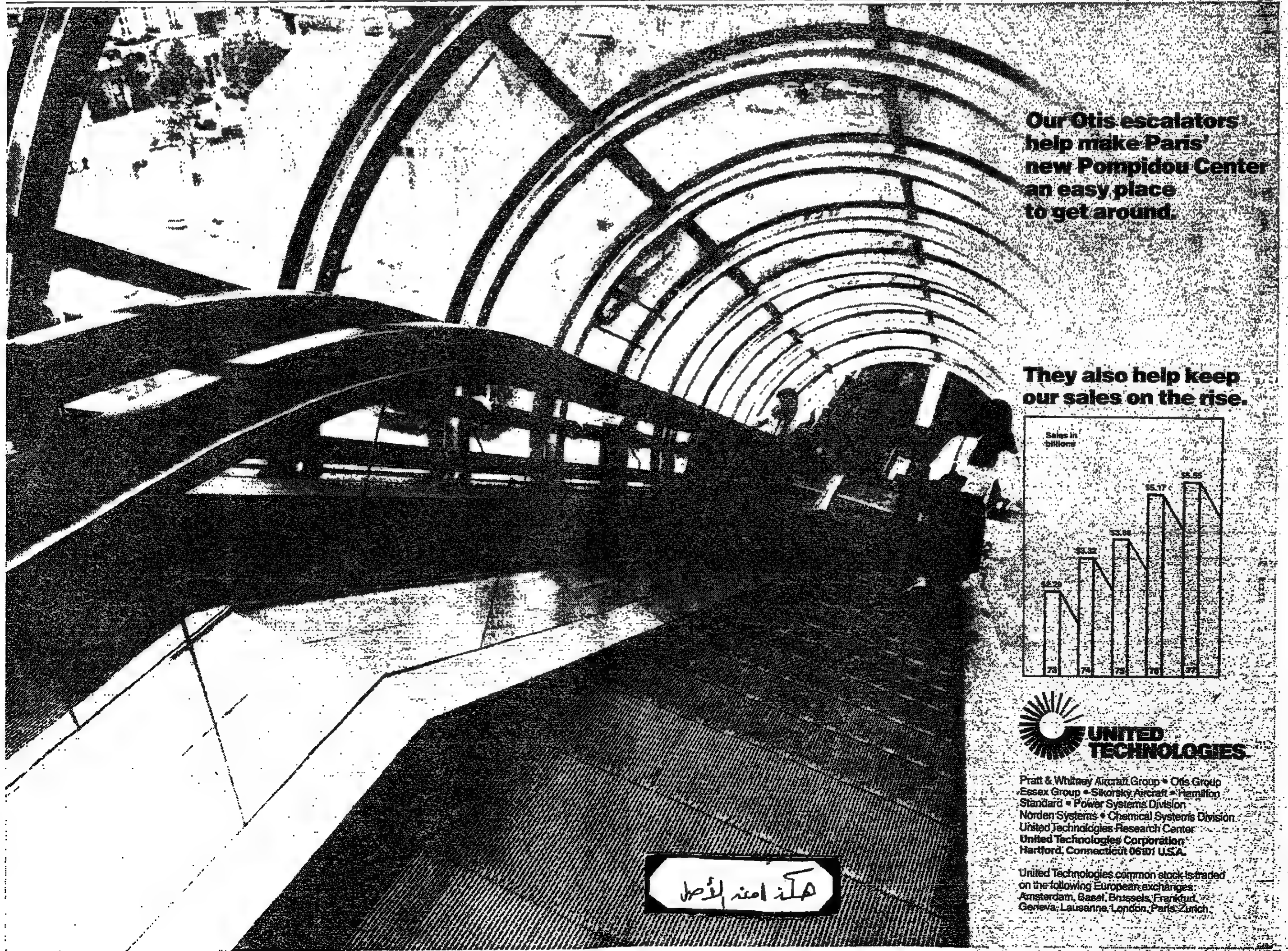


The Sumitomo Bank, Limited

Ground Floor, DBS Building,
6, Shenton Way, Singapore 1.

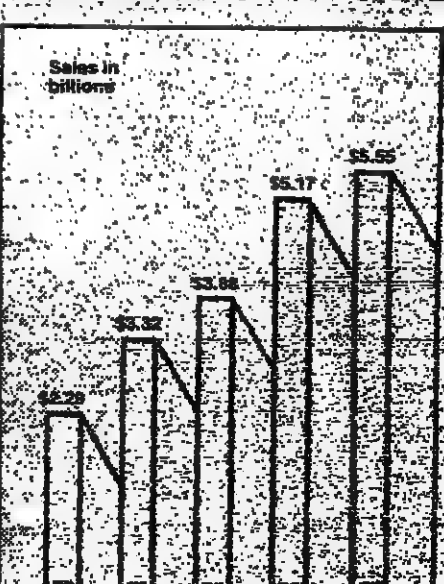
We hereby certify that the rate of interest payable on the above-mentioned Certificates of Deposit for the interest period beginning on 24th November, 1978, and ending on 24th May, 1979, is 11 1/2 per cent per annum.

DES-DAIWA SECURITIES INTERNATIONAL LIMITED



Our Otis escalators help make Paris' new Pompidou Center an easy place to get around.

They also help keep our sales on the rise.



Year	Sales (billions)
1973	1.2
1974	1.5
1975	1.8
1976	2.1
1977	2.4
1978	2.7

UNITED TECHNOLOGIES

Pratt & Whitney Aircraft Group • Otis Group
Easex Group • Sikorsky Aircraft • Hamilton
Standard • Power Systems Division
Norden Systems • Chemical Systems Division
United Technologies Research Center
United Technologies Corporation
Hartford, Connecticut 06101 U.S.A.

United Technologies common stock is traded on the following European exchanges:
Amsterdam, Basel, Brussels, Frankfurt,
Geneva, Lausanne, London, Paris, Zurich.

هنا امنه لافيل

ICI executive joins Ellis & Everard

01-243 8600 Extn. 7008

Dollar's downturn halts Wall St. recovery

INVESTMENT DOLLAR
Effective 8:45 a.m. (EST)
\$2.60 to 85.35 (100%)
Effective 8:45 a.m. (EST)
\$2.60 to 85.35 (100%)

WITH A downturn in the dollar adversely affecting sentiment, the Wall Street stock market, after a modest recovery, tended to slip back to close with a rather mixed appearance following a slow trade.

The Dow Jones Industrial Average which reached a fresh peak of 1,043.11 p.m. subsequently eased to 1,041.65 for a loss on the day of 1.56. The NYSE All-Common Index finished 8 cents off at 332.06, after rising to 332.14 at mid-session, although gains in mid-session, led over after the close of the day to 67.4. Trading volume was down to 20.7 million shares from the previous day's 22.9 million though it was up two million to 24.3 million.

The dollar had of late been steadily recovering in response to the U.S. support measures, which in turn had fuelled the stock market rally.

The Commerce Department revised upward its estimate of third-quarter inflation to an annual pace of 7.1 per cent from the 7 per cent it estimated last month, but maintained its estimate of real growth in the economy at 3.5 per cent, seasonally adjusted annual rate of 3.4 per cent, the same as its 3.4 per cent estimate.

A number of private economists have been predicting a mild recession starting about mid-1978, but Federal Reserve Board Chairman Miller has said he believes a recession is unlikely.

Analysts said the light volume

indicated that investors are uncertain about the seriousness of any economic downturn and have moved to the sidelines to await developments.

Active General Motors eased to 83.1. The company said its reduced second dividend earlier this month was misinterpreted by Wall Street as a sign that GM lacks confidence in its car sales forecasts. GM said the cut actually reflects anticipated higher capital outlays.

Sears Roebuck slipped 1 to 92.04, after a 1.56 rise in the previous session. The company reported a third-quarter profit of \$32.06, after rising to \$32.14 at mid-session, although gains in mid-session, led over after the close of the day to 67.4. Trading volume was down to 20.7 million shares from the previous day's 22.9 million though it was up two million to 24.3 million.

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Analysts said the light volume

NEW YORK	Stock	Price	Change	Stock	Price	Change
IBM	160.00	+1.00	IBM	160.00	+1.00	
AT&T	48.00	+0.25	AT&T	48.00	+0.25	
GE	30.00	+0.10	GE	30.00	+0.10	
Westinghouse	25.00	+0.10	Westinghouse	25.00	+0.10	
General Electric	30.00	+0.10	General Electric	30.00	+0.10	
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GE	30.00	+0.10	GE	30.00	+0.10		
Westinghouse	25.00	+0.10	Westinghouse	25.00	+0.10		
General Electric	30.00	+0.10	General Electric	30.00	+0.10		

Indices

NEW YORK - DOW JONES

	1976										Stock Compt. '76	
	Nov. 21	Nov. 20	Nov. 17	Nov. 16	Nov. 15	Nov. 14	High	Low	High	Low	High	Low
Industrial	604.05	605.61	757.75	746.10	765.46	736.25	607.18	602.12	655.17	647.25	655.17	647.25
H'me Mkt.	67.02	68.93	69.91	69.85	68.54	69.25	67.02	66.11	71.13	67.02	71.13	67.02
Transp.....	211.24	211.53	310.41	309.42	306.76	305.54	211.24	209.11	272.98	271.77	272.98	271.77
Utilities.....	99.13	99.02	99.04	97.56	96.55	96.45	99.13	98.25	100.69	99.13	100.69	99.13
Trading % index	20.750	24.530	23.240	21.240	22.280	20.840	20.750	20.750	24.530	20.750	24.530	20.750
* Basic & Index changed from Aug. 24												
* Data is high \$40.50 low \$38.21												

SP-1, no. 14

UK: TIMBER MARKET

Mortgage rise could hit softwood trade

BY A SPECIAL CORRESPONDENT

trade is sticking with its forecast of between 6.6m and 6.7m cu. metres uptake for both 1978 and 1979.

Importers recognise that Scandinavian suppliers have to recover the effects of inflation through price increases and indeed they have been exerting pressure on the market since the summer, but this has been controlled and responsible. It is thought that they have sold a

reasonable amount of wood for export for 1979 at prices about 12 per cent above those ruling early this year.

Stocks on the ground at Scandinavian mills are low as a result of the lower production programmes which have ruled for the last three years and the mills

For their part, the importers are convinced that there will be no consumption boom in Europe next year and they would be loath to see the Scandinavians becoming too ambitious in their

The Russians are expected to have about the same amount of wood for export next year, which means that they will probably offer around 1.4m cu m to the UK

new fishing

proposals. They had not been consulted yet.

He believed, however, that foreign objections would not create the sort of difficulties encountered in 1975, when Nor-

David Satter writes from Moscow: The Soviet Union is taking a tough line against Norwegian claims to the rights to

Talks on the troublesome issue, affecting a vital area for Europe's fish supply, opened yesterday between Mr. Alexander Ishkov,

PRICE CHANGES
Price in tonnes unless otherwise stated

	Nov. 21 1977	+ or -	Month ago
Metals			
Aluminum.....	\$710		\$710
Free market (est.)	\$1,580.00	-35.0	\$1,615.00
Copper sub W Bar	\$751.5	+ 2.0	\$749.5
6 months do. do.	\$772.5	+ 0.5	\$772.00
Cash Cathode.....	\$755	-0.5	\$755.50

Silver	\$18.75	\$19.00
Gold	\$260.00	\$262.00
Lead	\$393.5	\$413.5
Zinc	\$583.5	\$603.5
Nickel		
Free Market (in lb)	\$1.68	\$1.75
	1.82	1.90
Platinum (per oz.)	\$1185	\$1180
Free Market	\$1187.35	\$1211.18
Diamond (per carat)	\$137.42	\$141.75

Silver trap net.....	\$594.43	-3.3	1200.5
3 months.....	\$111.81	-9.9	296
1 1/2 bush.....	\$7 532.5	-147.5	1.645 f	
3 months.....	\$7 257.5	-142.5	1.600	
Tongren (2).....	\$141.15	-241.15	
Wotman 22.04 cu.....	\$180.45	812.4	
2 1/2 bush.....	\$345.75	+ 0.76	1.859	
3 months.....	\$257.55	- 0.36	2370.26	
Producers.....	\$780	- 2675	

Cornmeal.....	\$695		\$695
Lime-Seed Crude 17%.....	\$835	-3.0	\$800
Palm Malaysia.....	\$595		\$615
Seeds			
Copra Phillip.....	\$565	-5.0	\$580
Soybean (U.S.).....	\$275	-1.0	\$277
Grains			

Home Futures.....	235.55	-0.05	235.2
Maize.....			
French No. 3 Am.....	£103.9		£103.5
Wheat.....			
No. 1 Hard Spring.....	£94.55		£92.5
No. 2 Hard Winter.....	£89.75		£87
English Milling.....	£92.5		£91.5
Corn shipment.....	£4.196	-15.00	£2.090
Future Mar.....	£2.156.5	-15.00	£2.051.5
Coffee Future.....			

Section 'A' Inferior	79.4	1.0	77.5
Timber kiln	80.5	1.0	81.5
Sugar (Haw.)	2100		21.8
Wooltop #4 - kilo	274p		275j

* Nominal. † New crop. ‡ Unopened.
 \$ New-Jan. & Feb. † New-Dec. ‡ Jan
 & Dec. x Per ton. † Indicator prices.

FINANCIAL TIMES			
Nov. 21	Nov. 20	Month ago	Year ago
261.28	259.54	+22.84	+40.85
(Base: July 1, 1982=100)			

REUTERS			
Nov. 21	Nov. 20	Month ago	Year ago
261.28	259.54	+22.84	+40.85

1510.5	1509.5	1590.7	1486.4
(Base: September 12, 1961=100)			
DOW JONES			
Low Jones	21	30	Month ago
Spot	356 18 3/4	460 1/2	10:58 61
Future	592 08 1/2	545 86 1/2	20.50
(Average 1927-36=100)			

MOODY'S			
Moody's	N.Y.	N.Y.	WORLD YEAR
	21	30	ago
Spite County	1978 4	1975.1	1972 1:25.1
(December 31, 1981=100)			

★
GRIMSEY FISH—Supply poor, demand good. Prices at ship's side (unprocessed): per stone: Shelf cod £8.50-£9.50; codlings .05-£6.50; medium haddock £3.00, small .60; large plaice £5.00-£6.00, medium .05-£3.40, best small £3.00-£6.00; large tinned dogfish £10.00, medium £5.50; large lemon soles £3.30, medium £7.50.

★
WIDES--Birmingham. Slightly eas. 1st
second clear Ox 31-33. kilos @6p per kilo: 43-
34; kilos 71lb: 25-33 kilos 70p. Light
ms 71p. No calf offered.

Ford hopes prompt technical recovery in equities

Metal Box to raise nearly £36m through rights issue

the 1990s, the number of people in the world who are illiterate has increased from 1.2 billion to 1.5 billion. The number of illiterate people in the world is projected to reach 1.7 billion by the year 2015. The number of illiterate people in the world is projected to reach 1.7 billion by the year 2015.

OFFSHORE AND OVERSEAS FUNDS

INSURANCE AND PROPERTY BONDS

[illegible][illegible]

Property Growth
Through Guaranteed
Insurance and Property Bond

Property Growth
Through Guaranteed
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Herts AL9 2QJ Tel: Aylesbury (0296) 5911

BRITISH FUNDS

Shorts (Lives up to Five Years)

92	95	1150	1142
94	97	1135	1135
96	99	1120	1126
98	101	1105	1116
100	103	1090	1101
102	105	1075	1086
104	107	1060	1071
106	109	1045	1056
108	111	1030	1041
110	113	1015	1026
112	115	1000	1011
114	117	985	996
116	119	970	981
118	121	955	966
120	123	940	951
122	125	925	936
124	127	910	921
126	129	895	906
128	131	880	891
130	133	865	876
132	135	850	861
134	137	835	846
136	139	820	831
138	141	805	816
140	143	790	801
142	145	775	786
144	147	760	771
146	149	745	756
148	151	730	741
150	153	715	726
152	155	700	711
154	157	685	696
156	159	670	681
158	161	655	666
160	163	640	651
162	165	625	636
164	167	610	621
166	169	595	606
168	171	580	591
170	173	565	576
172	175	550	561
174	177	535	546
176	179	520	531
178	181	505	516
180	183	490	501
182	185	475	486
184	187	460	471
186	189	445	456
188	191	430	441
190	193	415	426
192	195	400	411
194	197	385	396
196	199	370	381
198	201	355	366
200	203	340	351
202	205	325	336
204	207	310	321
206	209	295	306
208	211	280	291
210	213	265	276
212	215	250	261
214	217	235	246
216	219	220	231
218	221	205	216
220	223	190	201
222	225	175	186
224	227	160	171
226	229	145	156
228	231	130	141
230	233	115	126
232	235	100	111
234	237	85	96
236	239	70	81
238	241	55	66
240	243	40	51
242	245	25	36
244	247	10	21
246	249	-5	6
248	251	-20	-9
250	253	-35	-24

FINANCE LAND—Continued

Cabinet to discuss Ford sanctions

BY RICHARD EVANS AND ALAN PIKE

THE CABINET is expected to discuss tomorrow the imposition of sanctions against Ford if its meetings of the 37,000 strikers this morning convert the company's 17 per cent offer into a firm settlement smothering the 5 per cent pay guidelines.

Mr. James Callaghan refused to be drawn in the Commons yesterday on the Government's intentions, but it is probable that as a minimum, the Government will boycott all Ford products.

The belief among Ministers is that the 17 per cent pay offer represents such a damaging breach of the norm that some retaliatory action is essential in order to bolster the Government's pay policy.

But specific Government action might be delayed until it becomes clear whether Ford will have to increase the price of its products to pay for the settlement. So far, there is no indication that Ministers intend to withdraw development assistance and regional aid promised to Ford.

Mass meetings of the strikers will this morning decide whether to follow the recommendation of their negotiators and return to work on Friday.

Shop stewards at the Halewood plant in Liverpool yesterday

decided to recommend the factory's 12,000-strong manual workforce to reject the offer. They have, however, agreed to abide by the majority decision of Ford plants throughout the country.

The mood of shop stewards at plants other than Halewood yesterday appeared to be in favour of a return to work. Men at Southampton who, with those at Halewood, were the first to begin what became a national strike, will be recommended to return. At Dagenham, Ford's largest British complex, shop stewards voted 107-61 in favour of accepting the offer.

Inflation

Further pressure on the strikers to return came yesterday from the Amalgamated Union of Engineering Workers, which was the first to declare the Ford strike official, when its executive endorsed the strike. The strike has cost the AUEW almost £1m in dispute benefit and lost contributions, while the bill for the Transport and General Workers Union will be up to £2.5m.

The Prime Minister, pressed by the Tories to react to the latest offer, concentrated instead in

arguing that Ford workers would have benefited just as much by accepting 5 per cent and avoiding the cost of the nine-week stoppage.

"There are certain consequences about increases in earnings that will have a profound effect on the rate of inflation, growth and investment, and it is my responsibility to point that out," he declared.

Mr. Callaghan urged all involved in pay negotiations to reflect on the costs involved in striking to achieve a pay settlement above 5 per cent.

On sanctions, he promised that if the Government decided that any decision on sanctions would be the first to know.

The assumption later was that any decision on sanctions would be announced publicly and that Ford would not suddenly find itself on a secret blacklist.

Mr. Eddie Loyden, a Labour left-winger, maintained that the strike could have been avoided had Ford settled the claim in the early days of negotiations by ignoring the guideline.

Editorial Comment, Page 18; Parliament, Labour News, Page 12; Ford U.S. forecast, Page 34.

Israel agrees to sign draft peace treaty

BY L. DANIEL

TEL AVIV, Nov. 21.

ISRAEL is ready to sign a peace treaty with Egypt, but only on the basis of the draft drawn up in Washington at the end of last month, the Israeli Government announced today.

After a five-hour meeting, the Cabinet voted 15 to two for acceptance, but with the crucial reservation that it did not accept the Egyptian proposals made since then.

Reacting to the Israeli decision, Egypt decided to recall Gen. Kanaf, All the Defence Minister and head of the delegation in Washington, to Cairo for consultations.

The Israeli Cabinet did not originally confirm the draft treaty because its preamble linked an Egyptian Israeli agreement with the proposed administrative autonomy on the West Bank and in the Gaza Strip, as well as a clause on the future of the Gaza Strip.

It was only after Mr. Moshe Dayan, convinced Mr. Menachem Begin, the Prime Minister, that there was no chance of getting these two points changed that Mr. Begin and Mr. Ezer Weizman, the Defence Minister, decided to recommend acceptance to the Cabinet.

The draft which the Cabinet endorsed today does not provide for a timetable for autonomy.

But there is a feeling here that a compromise formula is in the making. Well-informed observers think that neither Mr. Sadat nor Mr. Begin wants negotiations to founder at the eleventh hour, or to make a mockery of the Nobel Prize awards.

Good faith

In return for the Israeli climb-down on reference to the linkage in the preamble and the clause on Gaza, Jerusalem expects Cairo to drop its demand for deletion of that clause in the draft treaty which provides that the Egyptian-Israeli agreement will take precedence over anti-Israeli pacts which Egypt has signed in the past.

This, perhaps more than any other point, is regarded as a test of good faith.

Other demands by Egypt since the draft treaty was drawn up include rationing of an Egyptian police force in Gaza, setting-up of a special Egyptian representation there, and submission by Israel of a state-by-state timetable for withdrawal of Israeli forces in Sinai in the nine months following ratification of the treaty.

These Egyptian demands have also been rejected by Israel. But these are essentially minor points, and the Israeli Army has already started, it says, removing some non-combatant equipment from that part of Sinai to be evacuated in the nine months.

It remains to be seen if another Sadat-Begin-Carter meeting is needed to resolve the two main remaining issues, linkage, and the clause giving the Egyptian-Israeli treaty precedence over previous Egyptian obligations.

Mr. Begin refused to answer questions after the Cabinet meeting, saying he would do so only after briefing the Knesset Foreign Affairs and Security Committee tomorrow.

Jeopardises

The Israeli Government remains opposed to such a timetable as it cannot meet the deadline, and thus jeopardises implementation of the Egyptian-Israeli peace treaty.

The Cabinet reaffirmed today that it would start talks on autonomy immediately the treaty had been ratified, as provided in the Framework for Peace in the Middle East agreement at Camp David.

Thus the sticking point over the timing of changes on the West Bank and Gaza Strip remains unresolved.

Welsh mines study group appointed

BY JOHN LLOYD

THE GOVERNMENT has appointed a committee to study the South Wales area of the National Coal Board, which lost £27m last year and is heading for a larger deficit in the current financial year.

At the same time, Mr. Philip Weekes, the area director, is negotiating with the National Union of Mineworkers over the closure of one of the area's more unprofitable pits, Deep Duffryn, which employs 470 mineworkers.

The study group, announced in the Commons by Mr. Alex Eadie, a junior Energy Minister, will be a tripartite one, with representatives from Government, Coal Board and the mining unions.

The area as a whole is facing severe problems. Productivity is low; it tends to have a higher absentee rate than other areas; geological conditions are adverse, and the mines are old, with some coming to the end of their lives.

Last year's loss was up from £14.6m in the previous year, and more than double that made by the next biggest loss-maker, Western area, with a £13.3m deficit. It loses around £2.7m on a tonne of coal, against a national profit of 63p.

Mr. Weekes believes the investment which has been undertaken in the area since the Coal Board's Plan for Coal in 1974 reversed the downward trend in investment will mean it can be profitable by the 1980s.

assuming the older mines can be closed.

The Deep Duffryn closure is being opposed by the area's Mineworkers' Union, which has referred the matter to its national executive. The executive will discuss the closure at its next meeting in December.

The area Coal Board says there is enough work in surrounding pits, within a 13-mile radius, for mineworkers who wish to continue in Coal Board employment.

The closest pits are Taft Merthyr—where a £9m improvement scheme has recently been completed—Merthyr Vale and Trelewis Drift, the most productive colliery in the area.

On November 2, Mr. Weekes told the South Wales miners' representatives that he could see no possibility of keeping the pit open. The decision followed some years of negotiations on the pit between the Coal Board and union leaders in the area, during which various proposals were rejected by the Coal Board as being too costly.

It is believed that Coal Board chiefs in London have formally supported the Welsh Board decision, and told the union's national leaders that Deep Duffryn should be closed.

Deep Duffryn, which was sunk in 1950, is the oldest pit in South Wales. In the past four years, accumulated losses have totalled £5.5m, and over the past year, it has shown a loss of £7.50 per tonne of coal produced.

A major problem faced by can manufacturers in the past two years has been frequent price increases for tinplate by the British Steel Corporation.

The rate of increase has recently slowed down considerably, and this is expected to give a new edge to the competitiveness of cans with the glass packaging industry.

Grant given for rail link

THE Welsh Office is to make a grant under the 1974 Railways Act of more than £1m to the National Coal Board for a rail link in South Wales between the new Treforon Colliery development and the nearby Dulais Valley branchline.

It will enable more than 500,000 tonnes of coal a year to be taken by rail rather than road to an NCB washery in the Neath Valley.

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THE LEX COLUMN

A time of change at Metal Box

Metal Box's £35.9m rights issue comes at a time of upheaval in its main activities.

The starting point is the growth in the market for beverage cans, rising about 6 per cent annually. With this has come the introduction of two piece cans, which are rapidly replacing the traditional three piece version and are apparently the automatic choice of customers if available.

At the same time the easy trading arrangement with Continental Can has disappeared, which means that Metal Box can now move into new areas overseas but also has to face more competition on the home front.

The group says that the stock market's reaction in recent weeks to news of Continental Can's plans for UK investment has been overdone. But it also admits that its plans to accelerate the rate of spending on the new technology are designed to stop the competition from grabbing a once-off opportunity.

Around a quarter of its beverage cans are currently of the two piece variety; by the early 1980s, this could be nearer 100 per cent.

This very substantial spending is defensive to the extent that it is protecting the group's existing position in the market place. On the offensive, it has already made significant investments in the U.S., and plans more. It is also investing heavily in its central heating business, which is booming. With debt currently representing roughly half shareholders' funds, it would have to be without the rights issue — its second within four years. But it wants to be able to keep all its investment options open.

The question is whether the new money will enable a strong business to grow stronger, or whether it will be swallowed up in an increasingly competitive environment. At the moment, the stock market may well take the bullish view. The shares, which have been very weak lately, now yield 9 per cent on an ex-rights basis, and pre-tax profits at the interim stage are up a quarter at £81.4m compared with last year's strike-torn first half. For the year, they could rise from £55.5m to around £83m.

But there are a lot of unanswered questions for the longer term. Metal Box does not expect that the switch to two-piece equipment will bring any significant write off, but its production record in this area so

Index rose 5.2 to 474.0

On a 28 per cent tax charge the multiple is about 7.

U.S. gold auction

Yesterday's monthly U.S. gold auction was watched with more than usual interest here in Europe. The amount on offer, 700,000 ozs, was more than double the previous monthly quota and provided the first real test of the gold market's stamina now that it is faced with sharply higher U.S. sales. Next month the U.S. authorities plan to sell "at least" 1.1m ozs.

Immediately ahead of the auction, the gold price touched \$203 per oz, helped by short covering from New York. However, as the U.S. authorities began announcing the bids, the gold price started to move lower and the initial reaction of gold dealers in Europe was not encouraging. Most of the familiar faces found in earlier monthly auctions were still there, but the total amount bid for just under 100,000 ozs was considerably below normal. In the last six weeks of the year, addition one or two usually has helped Allied Breweries to highly active participants such as a 17 per cent increase in the Dresdner Bank kept a very year's profits, which come out low profile although at night at £90.2m pre-tax. After a 14 per cent improvement at the led by Swiss Bank Corp., were interim stage Allied comes out there in force. Altogether there 19 per cent ahead in the final 21 weeks — with sales during the Bidders and the uniform cut-same period up less than 15 per off price was believed to be around \$192.

This should give some guide as to where the price will open in London this morning. However, the key question of whether the market can digest 1.1m ozs per month has still to be answered. The low volume was not very auspicious.

GEC

The short term financial implications of GEC's £22m foray into the U.S. via an agreed bid for A. B. Dick — negligible. The company should cover its financing costs in year one, and will have scarcely any impact on the profile of a group of GEC's size. But the suggestion is that this is only the first step in a process which over the next year or so could considerably alter GEC's future shape. The next pieces in the jigsaw—including more acquisitions—have apparently already been identified, and the picture that could emerge might be of a group much more heavily committed to communication systems in offices, shops and factories.

Allied's decision to extend this accounting period to the end of February means that the next set of figures will cover 17 months, and include five months of the J. Lyons results. So it will be some time before comparisons can be made. Still, yesterday's figures did not disappoint the market and the shares closed 1p higher at 84p.

Continued from Page 1

Metal Box

houghton, Lancs., where it produces two-piece cans.

In spite of the fact that this type of container can be made at 20 per cent less cost to the manufacturer than the traditional three-piece can, Metal Box had made no profit on this operation until recently.

Four new lines, two for food cans and two for beer cans, are due to come on stream early next year at a new factory at Brunstone, Leics., the result of a £40m investment.

The group is negotiating with its workers on pay, and hopes that an offer on productivity will prevent a recurrence of the earlier labour troubles.

Metal Box has about 70 per cent of the total British market for cans, though its market share in two-piece cans is slightly below this.

Machinery for the four new lines was announced yesterday, has already been ordered, and it is expected that they will come on stream by 1980.

Sir Alex said that "the expansion would have gone ahead in any case, but over a period of five years rather than two." By bringing forward the plans it is hoped that Metal Box's competitors will be forestalled from planning further expansion.

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Lloyds plans Saturday opening at 50 banks

BY MICHAEL BLANDEN AND NICK GARNETT

LLOYDS BANK is planning to open on Saturday mornings at 50 to 60 of its branches as part of a plan, announced yesterday to extend bank hours.

The Lloyds proposals go further than those from other banks, and will require detailed negotiation with staff. The bank said that preliminary notice of the plan had been given to the staff unions.

The National Union of Bank Employees said last night that it was "appalled" at the proposal and reaffirmed its total opposition to Saturday working. It would also seek a "very high price" for conceding flexible weekday opening.

The Lloyds Staff Association, which has more Lloyds members than the union, took a more cautious view but said that it opposed any general move towards Saturday opening.

The Lloyds plan covers five separate points:

1: Saturday morning opening is to be introduced for personal business in 50 to 60 "high demand" branches in shopping and tourist areas.

2: A personal counter service is to be made available until 7 p.m. on day a week, not excluding Fridays, in branches where there is a special need.

3: The bank's 100 or so through-the-wall cashpoint cash dispensers will be available from 8 a.m. to 9 p.m. Monday to Saturday.

At present, they are available only from 9 a.m. to 7 p.m.

4: Most of the bank's 475 cash dispensers inside branches and most of its Creditpoint deposit installations will be made available for longer hours. At present, customers can use them only in banking hours, but they will be available during most of the bank's working day — effectively, from 9 a.m. to 5 p.m.

5: A limited counter service, chiefly for personal business, will be made available until about 4.30 p.m. in selected branches.

The first two elements are to be introduced, Lloyds said, on a voluntary basis for staff. The other three, however, should be achievable within the present working agreements with the staff.

The main proposals are intended to be put into effect early next year.

The move follows the recommendation of the Price Commission in its report on bank charges this year that the banks should seek more flexible hours.

Midland and Barclays have announced limited experiments in flexible hours. National Westminster has set up a joint working party to examine the issue.

Mr. Leif Mills, general secretary of the bank union, said that the bank had handled the issue in a "hard-headed" manner by not fully consulting the staff bodies.

The union, which is holding a special delegate conference in January on flexible opening, said that it would seek high cash payments and a four-day week for staff at branches involved with lengthened weekday opening.

Mr. John Beasley, the staff association's general secretary, said that if staffing was on a voluntary basis, the association would be willing to enter discussions, but the size of any money offer the bank made would be important.

Times talks may make progress

BY CHRISTIAN TYLER, LABOUR EDITOR

TIMES NEWSPAPERS may today register some progress in negotiations with printing unions at national level, when the wording of a new disputes procedure is expected to be agreed.

The company met leaders of six of the seven print unions yesterday, to discuss this part of a large package of industrial relations reforms which it has said must be agreed by union officials at all levels by tomorrow week.

But its threat to suspend publication of The Times, its three supplements and the Sunday Times on that day still looks as if it will be carried out because the National Graphical Association has refused to talk to the company until the suspension threat is removed.

The unions say progress in negotiations with the 54 different bargaining units in the company is very slow. Only one agreement has been made, but a couple more may be announced soon.

Times management hopes progress in its talks with the rest of the unions will encourage the National Graphical Association to return to the negotiating table.

Dugal Nisbet-Smith, director and general manager, yesterday called a "quite peculiar decision." He said: "We are not giving up hope yet."

The company has dropped a

penalty clause from the proposed disputes procedure which could have meant fines for all staff if one group stopped the paper with unofficial action. It is now, apparently, looking for a procedure which will be binding but without penalties. The formula, it agreed today, would have to be endorsed by the unions' chapels (office branches).

A short statement from the company last night said that the day's talks had been "held in a very constructive atmosphere and considerable progress was made."

The unions represented by general secretaries or national officers at the talks, which resume this afternoon, are the National Society of Operative Printers, Graphical and Media Personnel, the Society of Graphical and Allied Trades, the process workers' union SLADE, the Amalgamated Union of Engineering Workers, the Electrical and Plumbing Trades Union and the National Union of Journalists.

statistics, any motorist who travels up to 7,500 miles a year at an average of 30 miles to the gallon would at least break even. If petrol went up 5p a gallon and the road fund licence was abolished.

The extra cost would be £17 a year or 32p a week for the private motorist travelling 10,000 miles a year.

Consumers

Mr. Rodgers admitted that the move would leave rural motorists "a few pence worse off each week." Taxi and hire car fees would also have to rise to take account of the substantial increase in costs.

The RAC and the Road Haulage Association maintained that the change would involve extra costs for the business motorist, and these would be passed on to consumers.

Mr. Norman Fowler, the shadow Transport Minister, raised various questions about the Government's proposals, but did not express outright opposition.

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